

EUROPEAN NEWS

Growing regional divisions threaten Italy's two main parties

ASK A MILANESE what he understands by a "model 740" and the reply is: "A tax form, of course." Ask a Roman and the reply is: "A Volvo." Ask a Neapolitan and he says quizzically: "You mean twenty minutes to eight?" Ask a Sicilian and he replies: "I've never heard of that calibre before!"

Though a Milanese joke, this stereotyping of Italians encapsulates the enormous distance in perceptions which northerners see separating them from both the government in Rome, and the rest of the country in the south. At its simplest the north works and generates the money which is spent frivo-

lously by Rome; the Neapolitans can scarcely get up in the morning to do an honest day's work, while the Sicilians are locked in a time warp of crime.

Despite a blizzard of prosperity now covering Italy and despite the huge sums of money pumped into the south to redistribute income in the post-war period, the north-south gap is growing. This divide promises to be a central

element in the campaign which has just begun for general elections on April 5.

Northern political frustrations have found a voice and a movement in the form of the populist Lombard League. The

Socialists and Christian Democrats face erosion of support, writes Robert Graham

League's platform is a return to "clean government", tighter controls on state spending, more money channeled to the north and a social policy that tightens controls on immigration. Its base is the industrial heartland of cities in Lombardy such as Brescia and Bergamo, but its appeal has spread across into Piedmont, the Veneto, parts of Liguria and even further south in

Emilia Romagna and Tuscany.

The emergence of the League into national politics over the past five years, operating on a loose structure of regional "leagues", might have been contained but for two factors. First, the appeal of the two main government parties, the Christian Democrats (DC) and the Socialists (PSI) is declining. Second, the disappearance of the Communist Party last year and its replacement by the Party of the Democratic Left (PDS) has created a void for the once-powerful opposition vote of the left. As a result these elections are likely to rewrite the political geography of Italy.

In the absence of reliable opinion polls, the best gauge of the success of the League is the party's performance in municipal elections last November in Brescia, one of the richest cities in Italy and long held by the DC. The League obtained the largest single share of the vote - 24.4 per cent against the DC's 24.3 per cent and 26 per cent is expected to be slashed. The

Nationalwide, the former Communist vote, the second-largest in 1987 with 26 per cent, is expected to be slashed. The

PDS itself accepts its share of the vote will fall sharply in all areas save the traditional "red" belt in Emilia Romagna, Tuscany and Umbria. And the PDS has to contend with the hardliners among the former Communists who have formed the Reconstituted Communist Party (Rifondazione Comunista) which could account for 15 per cent of its former vote.

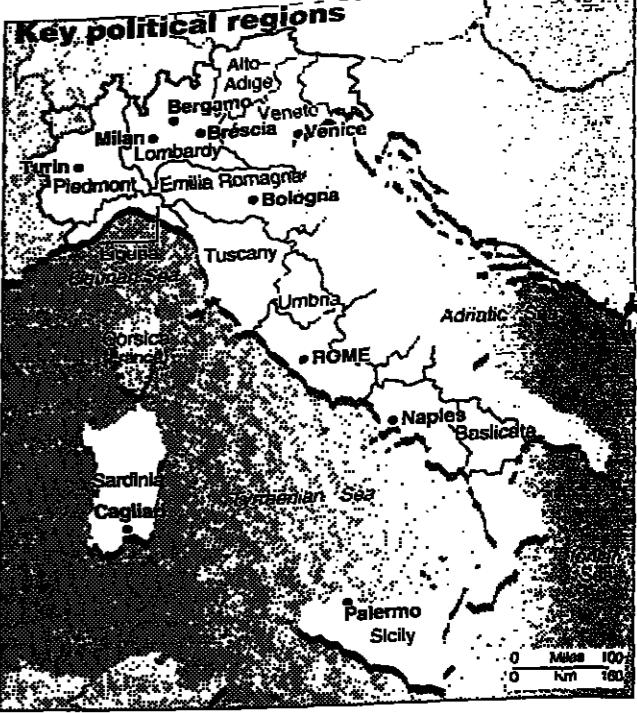
The decline of support for the DC and the PSI may well be limited to the north and centre of the country. Especially in the south, which has more than 35 per cent of the electorate, these two parties still hold the purse strings and control patronage, all important when the state is the motor of the economy.

They also enjoy many dubious links with organised crime whose political influence cannot be ignored in these parts. In poor regions such as Basilicata, the DC held 46 per cent of the vote in 1987 and marginally increased this share in regional elections two years ago. The PSI also improved its share of the vote in the 1990 regional elections in the south by almost 8 per cent.

This pattern was confirmed last year in Sicily's regional elections, which saw the Christian Democrats increase their support from 38 to 42 per cent. The increase was despite the emergence of a new party of clean government, La Rete (The Net) backed former Christian Democrats, ex-Communists and members of the Catholic Church, with 8 per cent of the vote.

If these trends are repeated in the general elections against a background of frustration with a political system in need of change, voters may be tempted to flirt more with small parties that appeal to specific interests - such as regional parties in Sardinia and the Alto Adige or the Greens.

At the same time the Christian Democrats and Socialists could come become "meridionalised" parties, identified with their strongholds in the south out of touch with the aspirations of the north.



Trade expert for Polish finance post

By Christopher Bobinski in Warsaw and Anthony Robinson in London

POLAND'S prime minister, Mr Jan Olszewski, yesterday turned to Mr Andrzej Olechowski, one of the country's best known banking and trade experts, to fill the economic policy vacuum caused by the resignation of Mr Karol Lukowski, the finance minister.

The 44-year-old economist will have to be approved by the parliamentary budget committee and by the lower chamber of parliament, which is expected to vote on the nomination this week.

Mr Olechowski, who as minister of foreign trade, played a key role in negotiating last year's EC association agreement and was deputy chairman of the Polish central bank before that, faces difficult budgetary and other decisions once he wins approval. Mr Lukowski resigned after six weeks saying he had no confidence in the government would avoid inflationary policies.

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Earlier this week the government announced a 12 per cent devaluation of the zloty against a basket of five western currencies to improve Polish competitiveness and offset the impact of domestic inflation. The latter is running at an annualised rate of around 70 per cent. This devaluation comes on top of the regular 1.8 per cent monthly "crawling peg" devaluation which has taken place since October.

Mr Olechowski, who spent nine years at Unctad in Geneva and the World Bank in Washington, says he is determined to cut the government's Zl 115,000m (£5.57bn) budget deficit by 21 60,000m needed if the government is to fulfil its target of restraining the budget deficit to 5 per cent of gross domestic product.

His other priority will be to gain more support from international financial institutions. This year, he says, Poland needs to offset the \$1.5bn outflow from the resumption of debt service payments.

This follows last year's 50 per cent debt reduction agreement with the Paris Club of official creditors. "We can't have a net capital outflow this

year given the difficult stage our reforms have reached," he says, referring to mounting concern over the depth of Poland's recession after two years of sharply declining industrial production and GDP. Mr Olechowski remains a supporter of rapid privatisation, especially of financial institutions like state-owned banks and insurance companies. He is also determined to attract more foreign investment. "Something has to be done about dispelling the xenophobic mood which is beginning to appear."

Mr Kohl and his Foreign Minister, Mr Hans-Dietrich Genscher, have had to face down the opposition of their coalition allies from the Bavarian-based, and distinctly conservative, Christian Social Union (CSU). The CSU wanted to restructure the military by keeping one of their members at the head of the defence ministry. The government was particularly keen to show that it is intent in severing the links with Poland's communist past.

On the positive side, the treaty recognises the inviolability of their border, thus providing some reassurance for Czechoslovak sensibilities. And it underpins Germany's considerable investment - at least two-thirds of the estimated \$350m in foreign capital which has flowed into the country over the past two years - with assurances of inter-governmental co-operation in a range of fields from the economy to culture and the environment.

But anxieties have been aroused by what the treaty leaves out.

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Yeltsin's young reformers in firing line

By Leyla Boultou in Moscow

PRESIDENT Boris Yeltsin's government may have survived the launch of unpopular economic reforms. But behind the scenes the Russian leader is having to manoeuvre hard to withstand what could be a fatal attack on his young cabinet of economic reformers.

Storm clouds are gathering fast before the crucial meeting of the Congress of People's Deputies, Russia's top legislature, on April 6 - its first since it gave President Yeltsin emergency powers to conduct the reforms.

Mr Ruslan Khatsibulatov, the chairman of the Russian parliament, yesterday again urged Mr Yeltsin to give up the leadership of the cabinet and reshuffle the government in order to protect his popularity. Otherwise Congress could strip him of the emergency powers, or force the government's resig-

nation with a no-confidence vote.

Meanwhile, an aide to Vice-President Alexander Rutskoi, another leading critic of the team of economic reformers, claimed Mr Yeltsin had given Mr Rutskoi additional powers, saying his authority would simply extend over areas such as drafting unemployed army officers into private agriculture.

He said a new presidential decree confirming Mr Rutskoi in his new role as land reform overlord gave him the final say in matters extending to the conversion of defence plants

for the production of agricultural machinery and the allocation of proceeds from state arms sales.

A spokesman for Mr Yeltsin's government denied that the decree gave Mr Rutskoi additional powers, saying his authority would simply extend over areas such as drafting unemployed army officers into private agriculture.

Mr Khatsibulatov and Mr Rutskoi have led public attacks on the government for focusing on financial recovery at the

expense of industrial output and social subsidies. Although they do not as yet command significant popular support, both men are waiting for further economic woes - such as an slump in production - to advance their cause.

It was no coincidence that Mr Yeltsin was yesterday consulting leaders of parliamentary factions, and his vice-president.

Other critics include the mayor of St Petersburg, Anatoly Sobchak, who told the

German magazine Stern that Russia faced a "social explosion" if Mr Yeltsin's government continued its current economic policies.

In addition, 60 deputies who are also managers of heavy industry, are drafting a plan to strengthen state controls and subsidies for industry. The group, which includes a number of directors from the defence industry, will take their plan to parliament if the government rejects it.

President Yeltsin is unlikely to crumble easily. Not only does he enjoy the legitimacy of being Russia's first democratically elected president, but he has been driven into the radical reforms because of the failure of half-measures in the past.

No the less, he will need all his political skills to outmanoeuvre his critics.

Carrington tries to get peace talks going again

By Laura Silber in Belgrade

LORD CARRINGTON is hoping to restart the stalled negotiations on Yugoslavia within the next two weeks. The chairman of the European Community's peace conference on Yugoslavia said after a meeting yesterday with Mr Slobodan Milosevic, the Serbian president: "We shall probably have a plenary session in about 10 days time... when we can take stock of where we stand."

Although the fifteenth ceasefire in the Yugoslav conflict brokered by the United Nations on January 3, has mostly held in Croatia's war zones, little progress has been made in political negotiations between the former Yugoslav republics.

"The arrival of the UN peacekeeping troops does not in itself bring a peaceful settlement," said Lord Carrington. "We've got to do what we can to speed things up."

The two men also discussed the situation in Krajina, the Serbian enclave in Croatia, whose leaders had opposed the despatch of UN peacekeepers. About 14,000 UN troops are expected to arrive in three crisis zones in Croatia over the next six weeks.

Mr Kyd said debate on the list of equipment was continuing yesterday, but it was unlikely anything would be decided before the board's next meeting in June.

IAEA officials said the tightened controls would only apply to countries which had agreed full IAEA safeguards accords. States with agreements to inspect only specific sites, such as Algeria, would not be obliged to open others for inspection.

North Korea, suspected by Washington, Seoul and Tokyo of developing nuclear weapons, said on Tuesday it expected to ratify a long-awaited safety pact in April and open its secret nuclear sites to IAEA checks by June. But Mr Robert Gates, US Central Intelligence Agency director, said North Korea could have a bomb in as little as a few months. He said it was planning to conceal the work from future inspectors.

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Aer Lingus fined over London-Dublin flights

Irish state airline Aer Lingus was fined nearly \$1m by the European Commission yesterday for trying to stop British Midland Airways from breaking its virtual monopoly on flights between London and Dublin, Reuter reports. It was the first time Brussels had fined an airline for refusing to co-operate with a rival so that people with business class or other standard tickets could switch from one airline to another on a specific route.

Volvo-Mitsubishi venture probed

Brussels yesterday confirmed that it was investigating whether the Dutch government gave illicit subsidies to a joint venture between the Dutch unit of Sweden's Volvo and Mitsubishi Motors, Reuter reports. "The Commission is concerned that the participation of the Dutch state in the financing of the new car series [planned by the joint venture] is difficult to justify in terms of the behaviour of a private investor," it said.

French national library go-ahead

The French government said yesterday that construction of the new national library would begin next month, its design modified slightly following criticism by hundreds of prominent scholars and Nobel laureates, AP reports from Paris. The \$1.3bn La Bibliothèque de France is one of President François Mitterrand's most ambitious architectural projects.

More states sign Helsinki accord

Five leaders of former Soviet republics signed the Helsinki Final Act yesterday, promising to uphold its human rights and security principles, Reuter reports from Helsinki. Belarus, Moldova, Tajikistan, Ukraine and Uzbekistan signed the accords of the 48-member Conference on Security and Cooperation in Europe in the hall, where 35 nations agreed the original document in 1975.

EC puts paid to sex discrimination in night work

By Frances Williams in Geneva

SIX European Community countries and Switzerland are intending this week to denounce the International Labour Organization convention banning night work by women in industry. The move has been hailed by employers as ending unjustified sex discrimination but decried by critics as increasing women's vulnerability to exploitation.

After this week no Community country will be bound by the 1948 ILO convention, which 48 remaining adherents will be almost exclusively drawn from the Third World. Germany, Britain and Denmark never ratified the convention, and Ireland, Luxembourg and the Netherlands pulled out 10 years ago. Now Belgium, France, Spain, Greece, Italy and Portugal are taking advantage of the one-year "transition window" for working outside the terms of the convention which expires this month. Their decision reflects a ruling last year by the European Court that a French law forbidding nightwork by women was discriminatory, and so illegal under Community law. Governments and employers have also complained that the 1948 convention, which applies only to industry, is too rigid.

In Switzerland, where the government's denunciation decision was preceded by a long public debate, trade unions argued that the nightwork ban (with exceptions) should be extended to cover all workers. They expressed fears that scrapping it could leave women especially vulnerable to pressure to work at night by employers because they tend to be cheaper to employ.

Some estimates suggest that in the Swiss economy as a whole more women already work at night than men since they predominate in services such as nursing, hotels, cleaning and so on where nightwork is routine. The European Commission in Brussels has recommended that member countries ratify ILO Convention No. 171 of 1990 - a "new generation", more flexible convention which aims to improve conditions for all nightworkers, as well as women, in services as well as industry.

The convention includes provisions on pay for unequal hours, health monitoring, the right to transfer to day work for medical reasons and maternity protection. Switzerland has already said it plans to change its law on working conditions with ratification of the 1990 convention in mind.

WORLD TRADE NEWS

Aérospatiale seeks Russian role in Airbus

By Paul Betts, Aerospace Correspondent, in Singapore

RUSSIAN aircraft manufacturers including Tupolev and Ilyushin have been approached by Aérospatiale of France to consider possible collaboration in the development of a new 600-seat jumbo airline with the European Airbus consortium.

Mr Henri Martre, the chairman of the French state-controlled aerospace company which owns a 37.9 per cent stake in Airbus, said at the Singapore Air Show yesterday that Aérospatiale was trying to introduce former Soviet as well as Asian co-operation in future Airbus plans to build an ultra-large aircraft.

He said Aérospatiale had established links two years ago with the Soviet aircraft industry which were growing rapidly.

Apart from the new jumbo project, Aérospatiale is considering joint development of a new light civil helicopter with Russian partners and is discussing Russian participation in the long-term possible development of a second generation supersonic aircraft.

Airbus said yesterday it has so far not had any direct contact with Russian aircraft manufacturers over its proposals to develop a 600-seat jumbo. But it added that under the Airbus system, each partner in the consortium was free to subcontract work and development to other companies.

Mr Martre said the huge costs of developing a new 600-seat aircraft would require wider co-operation than under the current Airbus partnership. The Commonwealth of Independent States had a powerful aeronautical and space industry and could become an important partner, he added.

Airbus is also expected to start delivering soon the first of five A310 wide-body aircraft.



Martre seeking new partners

The aircraft were likely to take at least five years. Mr Martre added that the market for such an aircraft was not at present sufficiently large to launch a programme.

The former Soviet aircraft industry is desperate for western partners and investment, writes Anthony Robinson. In return it offers a combination of high-quality design skills, long experience in rugged airframe design and construction and a cheap, highly qualified labour force.

The industry faces a difficult future following the big cutback in military orders and long delays in bringing new civilian projects like the Ilyushin IL-96, replacement of the long-range IL-62 and the medium-range Tupolev Tu-204, into mass production.

Chinese anger at US move on MFN

CHINA yesterday angrily rejected a US Senate bill attaching conditions to renewal of China's preferential trade status with the United States, warning it would harm relations, Reuter and our foreign staff report.

The bill violates the principle of mutual benefit of bilateral trade, and the Chinese side rejects this and will never accept it, "the Foreign Ministry said in a statement on national radio. "This kind of conditionality will harm bilateral trade and diplomatic relations."

Both countries yesterday gave conflicting accounts of progress made between them in talks in Beijing. The Chinese press said progress had been made on a number of specific issues.

However, Mr Joseph Massey, assistant US trade representative, told a press conference in Beijing that "we made no specific progress in terms of a document or set of commitments to advance the talks beyond where we have been". Mr Massey said the differences between the two sides were substantial, with the US calling for profound changes in

Hong Kong businessmen appeared yesterday to take heart at a call from the colony's government not to be alarmed by the US Senate vote, writes Simon Holberton in Hong Kong. The Hang Seng index rose sharply on the news, and closed at a record high of 4,947.1, up 35.51 on the day.

practices, policies and regulations governing trade in China, many of which remain secret.

The Senate on Tuesday approved a bill linking renewal of China's Most-Favoured Nation (MFN) trade status to improvements in Beijing's record on human rights, trade and missile proliferation.

Washington first granted China MFN status in 1980 and it has been renewed on a year-by-year basis since then.

The vote marks the opening shot in what is likely to be a period of aggressive exchanges between China and the US as the deadline for renewal of MFN status approaches on July 3. It also marks the end of a brief period of calm in US-China trade relations.

UK textile body attacks subsidies

Australia warned on tariff cuts

SUBSIDIES are distorting world trade in textiles and clothing, and hurting UK exporters, according to a report published today by the London-based Apparel, Knitting & Textiles Alliance (AKT), writes David Dodwell.

Biggest offenders are India, Pakistan and China, says the report. Subsidies range from simple cash support for exports to subsidy of raw materials, or subsidised loans for investment and export.

The AKT, which represents the UK's £15bn textile and clothing industries, calls for a ban on export subsidies increased transparency rights to impose countervailing duties on offending exporters and agreed international environmental standards.

The alliance calls on the General Agreement on Tariffs and Trade (GATT) to tighten rules on the use of subsidies, and to enable rapid investigation of abuses. The UK industries have trimmed an estimated 37,000 jobs since 1988.

Among investment subsidies, the AKT targets South Korea's recently agreed plan to provide £2.5bn to promote investment in its textiles and clothing industry.

Controlled prices for raw cotton in Pakistan and China provided effective subsidies of £300m and £1.3bn respectively in 1981 to textile and garment exporters, the report claims.

Unctad catches the free-market bug

UN body seeks to assist rich and poor in an open trade system, writes Sarita Kendall

A GAINST all the odds, the UN Conference on Trade and Development appears to have accomplished what it set out to do at its eighth conference in Cartagena, Colombia: restructure itself so it can play a bigger part in influencing world trade and development.

The future of this UN organisation, which has functioned since its founding in 1964 primarily as a trade and development watchdog on behalf of the developing world, depends on finding new ways to benefit countries from the very poor to the very rich that endorse free-market policies.

With so many developing countries already carrying out market-oriented reforms and accepting the liberalisation of trade as part of a growth strategy, dialogue has become easier.

Few significant conflicts surfaced at Unctad VIII, and, to most delegates' relief, ideology barely intruded. The desperation to keep up "the spirit of consensus" was such that the final political declaration dissolved into a few platitudes – but the document is solid.

The organisation's existing committees have been scrapped, and four new ones named. Although the subjects covered – commodities, poverty alleviation, service sectors

DEVELOPING COUNTRIES: PERCENTAGE GROWTH IN VOLUME OF EXPORTS 1980-1989*	1980-1985		1985-1989	
	1980-1985	1985-1989	1980-1985	1985-1989
All developing countries	-1.2	9.5		
Africa	-4.1	2.5		
North Africa	-4.9	5.0		
Sub-Saharan Africa	-3.7	0.8		
Asia	5.5	8.9		
West Asia	-12.3	11.4		
South and South-East Asia	7.4	15.0		
Latin America	3.7	2.5		
*Annual average.				
			Source: Unctad secretariat	

and economic co-operation among developing countries – are not new, their terms of reference will be redrawn to fit changing circumstances.

"This will have to be done rapidly because the countries clearly intend it should be," said Mr Carlos Fortin, deputy to the secretary-general, Mr Kenneth Dadzie.

Mr Fortin sees Unctad's main function as providing an overall vision of trade and development related issues, and extending this to analysing problems that need international action. For example, all nations wanted to increase trade, so competition was a special concern.

"What kind of competition do we really want? What economic and other obstacles are there for competition? Unctad can do global studies of this nature and be a pioneer in getting agreements going," said Mr Fortin.

Competition surfaced in several guises and is one of the reasons developing countries have come to endorse the negotiations under the General Agreement on Tariffs and Trade (Gatt). Until recently Gatt was seen as a rich man's club (with Unctad known as the poor man's Gatt), but now that poorer countries are more interested in trade they want the protection afforded by clear multilateral rules. As a result, there were repeated calls for a successful conclusion to the Uruguay round.

Both poverty and the environment were taken up by the conference: "sustainable" development was the byword, with the proposal that Unctad could be one of the organisations to follow up the Rio Earth Summit in June and help create a new environment.

Unctad's concept of "trade efficiency" which proved its practical worth in a newly installed trade information technology centre, in Cartagena. "We've shown here that we can cut the cost of transactions by 40 per cent, even in a small city. It's not highly sophisticated technology, it only costs \$20,000 to install," said Mr Jean Gurian, chief of Unctad's trade facilitation programme.

But Unctad has invested enormous efforts in commodity questions "a remarkably little effect", as one African delegate said. And Colombia's proposal for a world commodity conference, which only failed backtracking because few members believed it could succeed where, for instance, coffee price negotiations have so far failed.

The volume of world exports grew by an average of 6.5 per cent a year from 1985 to 1990, with the market-oriented industrialised countries accounting for about 70 per cent of the total. Although developing countries increased their exports by 9 per cent a year in the same period, this figure was largely due to the performance of south-east Asian countries. By contrast, African and Latin American countries depending mainly on commodities had lower export growth by volume, and lost purchasing power.

Developing countries are particularly enthusiastic about

EC clears trade deal with east

By Andrew Hill in Brussels

SENIOR European Community diplomats yesterday cleared the way for implementation of free trade agreements between the EC, Poland, Hungary and Czechoslovakia, but asked the European Commission to continue discussions with the Poles about their alleged discrimination in favour of certain EC car imports.

EC objections to Poland's plan to divide its quota of duty-free car imports between General Motors, Fiat and Volkswagen – and impose a duty on other EC car imports – had threatened to delay implementation of the agreements on March 1.

But diplomats agreed yesterday to freeze the relevant clauses of the agreement with Poland until the dispute was resolved. In effect, this will mean that trade in cars can continue, but neither side will introduce a duty-free quota system until the Commission and the Polish government have found a solution.

France raised last-minute objections to Poland's plans at Tuesday's meeting of EC internal market ministers. An EC official said Greece had dropped its threat to block the agreements with Czechoslovakia and Hungary.

ON DAY ONE WE STEP OUT FIRST.

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INTERNATIONAL NEWS

Kevin Brown assesses the Australian PM's economic statement; Emilia Tagaza looks at its effect on three sectors

Keating plays for make or break

MR PAUL Keating, the Australian prime minister, was in buoyant form in parliament yesterday as he delivered an economic statement which, on his own admission, will make or break his government.

For the first time since December, when he defeated Mr Bob Hawke in a bitter battle for the Labor leadership, Mr Keating showed the fighting spirit which won him the job.

Throwing caution to the wind, he unveiled a wide-ranging package which he claimed would boost growth in gross domestic product from zero this year to nearly 6 per cent in 1992-93.

In typical Keating style, the package offers A\$8.5bn (£3.7bn) in personal tax cuts from 1994, showing that it is aimed not only at resurrecting Labor's fading hopes of winning the next election in 1993, but at laying the groundwork for a further win in 1996.

Roars of support from Labor's back benches showed that Mr Keating had achieved his first objective - to heal the wounds of the leadership battle and unify the divided party around his leadership.

Early reactions from outside parliament also suggested that the statement had succeeded in generating hope of relief from the recession which has battered the economy for the last two years.

However, the prime minister knows that he will have to do much more if he is to close a yawning opinion poll gap between Labor and the opposition Liberal/National Party coalition before July 1993, the last possible date for the election.

What is most important, he must convince the financial markets and overseas investors that the statement is not, as some economists fear, a pro-cyclical stimulus which will overheat the economy.

Over the longer term, he will also

need to convince the electorate that the statement contains a vision for Australia's future which builds on the more open society Labor has created since the party returned to power in 1983.

The key element of the statement is a A\$2.3bn injection of public money into the economy over the next 16 months in an attempt to promote business activity and pull down the unemployment rate from 10.3 per cent.

Much of the injection will come

to 9.5 per cent.

The strain would be taken by the federal government budget deficit, which would increase from a projected A\$6.8bn this year to A\$8bn: the current account deficit, forecast to rise from 3.75 cent of GDP to 4.25 per cent; and inflation, forecast to rise from 1.5 per cent to 4 per cent.

Much will depend on the reliability of the Treasury forecasters, who have generally painted a woefully inaccurate picture of the economy over the past two years. The opposite

gaining, which will increase the difficulty of maintaining central control over wage outcomes.

In the longer term, Mr Keating promises cuts in personal taxes worth A\$3.4bn in 1994-95 and A\$5.3bn in 1995-96, together with a package of measures designed to increase private sector investment.

These include provisions for accelerated depreciation, tax-free bonds for infrastructure projects, fast tracking of environmental and Aboriginal heritage planning procedures for the mining industry, and more generous tax treatment of bad debt provisions to encourage banks to allow businesses to trade through their problems.

Public sector infrastructure investment will include the establishment of a Brisbane-to-Perth standard-gauge railway link, upgrading of several East Coast highways, and common-user terminals at several overcrowded airports.

The statement also sets out to increase the efficiency of the economy by relaxing restrictions on foreign investment, completing the deregulation of the aviation market, and allowing more foreign banks to enter Australia.

The statement says the package will stimulate average GDP growth of 4 per cent in the next four years, cutting unemployment to 7.75 per cent by mid-1996, when inflation and the current account deficit are forecast to decline.

However, economists said the longer-term projections were little more than guesswork based on the theory that imports would not increase in line with exports. Some said it was hard to understand the government's contention that the budget finances will be transformed from a deficit of A\$8bn next year to a surplus of A\$2bn in 1995-96.

Mr Keating, a close political associate of Mr Bill Kelty, the ACTU secretary, was confident that the unions would keep their part of the bargain. In spite of pressure from rank-and-file members for real increases in wages after several years of restraint. However, the government is also proposing to restructure the industrial relations system to encourage workplace bar-

tion was already claiming last night that many of the assumptions in the statement were over-optimistic.

The government is also laying great stress on a renewed deal with the Australian Council of Trade Unions, which has pledged to restrain pay claims to a level which would keep inflation in line with Australia's main trading partners.

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S African parties back safeguards for minorities

By Paul Waldmeir in Cape Town

SOUTH AFRICAN political parties have agreed in principle to include protection for minorities in a new constitution, one of the most sensitive issues in multi-party democratic talks.

The parties, meeting in the forum known as the Convention for a Democratic South Africa (Codesa), have yet to discuss detailed proposals for protecting minorities, a bottom-line demand of the National Party government before any deal on a post-apartheid constitution. Working out a final plan will take time.

But government ministers yesterday welcomed the fact that the Codesa working group charged with drawing up constitutional principles had agreed that "meaningful participation by political minorities" should be one of them. That phrase is National party shorthand for protection of minorities, mainly whites.

Yesterday, the party released details of its proposals on this issue. Mr Tertius Delpoer, deputy constitutional development minister, said mere representation for minorities - for example, a white block of seats in parliament - would not guarantee "meaningful participation", since that block would be outvoted by the majority. The National Party's plan relies on the principle of consensus decision-making, with minorities given a disproportionately large say in government policy at central, regional



South Africa, making their first appearance in cricket's World Cup after 21 years of international isolation because of apartheid, won a famous victory in Sydney beating Australia by nine wicks-

ets after the home side made 170 to 21. A crowd of 45,000 saw Wessel Cronje, left, leaping over the stumps after Australian opening batsman David Boon had been run out for 27.

Indian minister under fire over loan letter

By David Housego in New Delhi

DR Manmohan Singh, India's finance minister, saw his political authority severely undermined yesterday when he was forced to disclose to parliament the conditions of a \$500m (£285.7m) structural adjustment loan from the World Bank agreed in November.

Dr Singh was forced by the Speaker to disclose the text of the letter setting out the terms of the loan, after two days' bickering from the opposition. MPs accused the finance minister of a breach of parliamentary privilege in disclosing to the press budgetary policy details that should have first been presented to parliament.

The attack on Dr Singh came on the eve of the budget, due to be go before parliament on Saturday. It raised doubts about his long-term political future and ability to steer his budget through without substantial amendments.

The opposition is likely to seek Dr Singh's resignation on the grounds the letter was "dictated" by the World Bank and the IMF and discussed with them before being presented to the cabinet and Mrs.

Mr Chandra Shekhar, the former Prime Minister who himself sought help from the IMF last year, said the letter compromised India's dignity

and sovereignty. "The government has no right to continue," he declared. The Indian Express, which leaked details of the letter, was last night set to publish other alleged correspondence between Dr Singh and the institutions.

Mr Narasimha Rao, the prime minister, was expected to call his finance minister. But Mr Rao's position is difficult because of strong opposition to structural change and cuts in government spending within his Congress party.

The letter follows the standard pattern of de-escalations of policy intent by governments seeking structural adjustment

loans. But it spells out more clearly than the government has cared to say so far its policy on issues such as tariff reduction, public sector closures and privatisation.

The letter says the government intends over the next five years to bring down tariffs - India has one of the world's highest tariff regimes - "to rates comparable to other industrialising developing countries". This exercise is expected to begin in this week's budget.

It makes clear that at least 47 public sector companies making losses and employing 310,000 people face closure.

smoothly. But after the parliament's vote, India was sufficiently enraged to call into question both the fisheries accord and the co-operation agreement with the EC under which the loan and aid programme was agreed last summer.

Efforts by the European Commission and Council of Ministers to persuade parliament to reconsider failed to get the Moroccan finance package on the agenda at this month's plenary session.

The free trade carrot has two tactical virtues to recommend it. First, the suggestion has gone down well in Rabat, officials in Brussels say,

RESTRICTIONS LIFTED ON FOREIGN BANKS

FOREIGN banks are being given virtually free rein to set up branches or subsidiaries in Australia, and buy into the smaller domestic trading banks.

The move is part of a sweeping banking reform including changes to the treatment of non-bank financial institutions and to the tax treatment of banks' bad debts.

The lifting of curbs on the number of foreign banks is a follow-on to the government's 1985 deregulatory push, which allowed entry to their problems.

Under changes to be introduced

in the Banking Act, foreign branches of authorised banks. Over 50 operate as merchant banks.

"endowed capital" in Australia, nor be subject to the Reserve Bank's limits on capital-based exposure. But they will still be subject to Reserve Bank liquidity and prudential requirements.

To promote foreign institutions under Reserve Bank control exemptions enjoyed by money market companies calling themselves merchant banks will be revoked. Under present rules, merchant banks are controlled by the Reserve Bank's prudential control. About 90 foreign institutions conduct banking or quasi-banking businesses of which 17 operate as authorised banks. Over 50 operate as merchant banks.

MINING WINS SUBSTANTIAL CONCESSIONS

SUBSTANTIAL concessions were offered to the mining industry in an attempt to boost flagging exploration and development.

The economic statement, delivered by Mr Keating, the prime minister, announced abolition of the 50 per cent Australia equity requirement for new mines, and of the economic benefits test for acquiring existing mines.

The government also increased

the threshold of foreign investment screening to A\$50m (£21.4m). The new threshold applies to all mining proposals except uranium, where the limit of three mines continues.

Foreign investment proposals of less than A\$50m, including those in the mining sector, would be automatically approved unless the project were judged against the national interest.

In considering whether a mining proposal was against the national interest, the government would give

WAY PAVED FOR FREE-FOR-ALL AIR MARKET

MR KEATING'S statement has paved the way for a free-for-all market for Australian and New Zealand domestic and international airlines.

It removes curbs on equity investment among Australian airlines, letting Qantas, the international car-

rier, buy into Australian Airlines and other domestic carriers and the domestic airlines buy into Qantas.

Qantas will be allowed to carry domestic passengers while the established domestic airlines will be allowed to fly international routes.

Domestic airline deregulation began in late 1990, when the government revoked the two-airline policy confining the market to Australian

Airlines and Ansett. It now aims at a single aviation market between Australia and New Zealand by 1994, with each country's airlines having full access to the other's market.

Mr Keating said Wellington had assured Canberra that full integration in aviation would be a priority. It was recognised both markets were relatively small, with scope for the industry to reorganise.

Egypt hoists 'full up' signs as tourists come in droves

DR FOUD SULTAN, Egypt's minister of tourism, is a happy man these days. Well he might be, with Cairo's hotels full to overflowing and some \$1bn earmarked for investment in the tourism sector.

If Dr Sultan has a worry it is that Egypt's tourism infrastructure will not be able to cope with tourist numbers this Easter. He confidently predicts that receipts in 1991-92 will exceed the \$3bn earned from tourism in 1989-90 before the Gulf crisis.

In 1990, the peak year, some 2.8m visitors came to Egypt, compared with about 2m in 1990, and a similar figure last year. This does not include domestic tourism which Dr Sultan estimates adds one-third to receipts, making the sector easily Egypt's largest money-earner, ahead of workers' remittances, oil and Suez Canal dues.

All this activity is attracting new investors. The tourism sector together with the oil industry has become Egypt's biggest magnet for investment in new projects, including the refurbishment and enlargement of existing hotels.

Dr Sultan, who hardly disguises his impatience with the government's faltering steps towards de-nationalisation, sees tourism as a model for new private sector investment, and for the beginning of a divestiture programme of state-owned businesses.

When he was appointed minister six years ago, Dr Sultan began leasing some of Egypt's government-owned grand historic hotels to private companies who plan to increase the hotel's capacity to about 1,000 rooms from the present 260 at

a cost of some \$250m.

Dr Sultan's planned third phase is to begin offering clusters of government-owned hotels, which are good money-earners but are what he describes as "mature properties" and not suitable for further expansion, to local institutional and smaller investors who would be guaranteed an immediate return.

He sees this as way of helping to encourage a revival of public confidence in the equity markets and to "build awareness of the value of privatisation". Finally, he wants to offer for public sale state institutions such as Misr Travel which is involved in a range of tourism activities, but he says this step will be "a little way down the track".

The minister has also identified four main areas for development outside the population centres of Cairo, Alexandria, Luxor and Aswan.

These are the Red Sea coast south of Hurghada; Sharm el-Sheikh and Dahab in Sinai; and Egypt's oases in the Western Desert towards the Libyan border.

Among the more ambitious

planned projects on the Red Sea coast is one being pro-

moted by the Abu Soma Development Company which is proposing to transform 10m sq metres of barren Ras Abu Soma headland into a tourism centre with 12,000 hotels, a golf course and several marinas.

Dr Farid Saad, chairman of the Cairo-based Egyptian Finance Company, which is behind the Abu Soma development, hopes that work will begin this year on two hotels at a cost of about \$50m. The virgin site is some 40km south of Hurghada.

Dr Saad is also the moving force behind the creation of an investment fund specialising in tourism, to be called the Egyptian Tourism Investment Company. Initial capital of £65m (£16.1m) would come from debt/equity swaps.

Dr Saad has been wrestling with the government over the rate at which debt/equity swaps will be permitted, but pending approval he has already identified several new projects, including a hotel development in Luxor.

Dr Sultan's recent success in persuading the government to permit oil exploration encroaching on prime tourist sites in the Red Sea, south of Hurghada and in other marine regions, is regarded by environmentalists as promising.

The minister is also planning to use the newly-established Tourism Development Authority, with backing from the World Bank which is offering up to \$200m in loans, to help pioneer tourist development in remote areas, especially on the Red Sea coast and in South Sinai.

These are the Red Sea coast south of Hurghada; Sharm el-Sheikh and Dahab in Sinai; and Egypt's oases in the Western Desert towards the Libyan border.

Barring fresh Middle East trouble, Dr Sultan sees no reason why tourism receipts should not double by the end of the century.

Algeria to get \$1.5bn loans

By Francis Ghilie

A GROUP of eight international banks, led by Crédit Lyonnais, yesterday completed a \$1.5bn commercial bank loan for Algeria after four months of hard negotiations with some of their 130 peers.

The proceeds of this roll-over deal will help ease the repayment over five to eight years of commercial bank loans which carry no guarantees from western governments and which fall due to March 31, 1993.

The eight "core" banks reached last October has allowed Algerian banks to defer about \$350m worth of principal repayments in last quarter, 1991.

The agreement opens the way for the second and smaller disbursements of an Ecu400m (\$510m) loan guaranteed by the European Community last autumn. It underlines the willingness of lending banks to continue to do business with Algeria after two months which saw cancellation of the second round of the country's first multi-party elections and replacement of President Chadli Bendjedid by Mr Mohamed Boudiaf.

Brussels tries to rescue fisheries agreement with Morocco

By David Gardner in Brussels

THE European Community was yesterday trying to patch up a diplomatic breach with Morocco in time to save a fisheries accord which runs out on Saturday. The difference was caused by January's decision by the European Parliament to vote against the Ecu400m (£225m) in loans and grants because of Moroccan human rights abuses and its failure to comply with the United Nations peace plan for Western Sahara.

AMERICAN NEWS

Rise in orders fails to lift economy gloom

By George Graham in Washington

US DURABLE goods orders rebounded last month, but the recovery was not enough to eclipse December's sharp plunge and failed to convince financial markets that any sustained economic recovery was under way.

The Department of Commerce said durable goods orders rose 1.5 per cent in January to \$119.5bn, following a 5.1 per cent drop in December.

New orders for industrial machinery and equipment gained strongly, climbing 6.3 per cent to \$21.1bn.

Orders for transportation equipment rose by 1.2 per cent to \$29.4bn — helped especially by the aircraft sector — while electrical and electronic goods orders fell 4.9 per cent to \$17.4bn, after four consecutive months on the rise.

The rebound in durable goods orders exceeded private sector economists' forecasts. However, in conjunction with the previous month's marked decline it provided no conclusive evidence of an economic upturn.

Meanwhile, markets

remained dazed by Tuesday's dramatic plunge in consumer confidence.

The Conference Board, a New York-based business consultancy, announced then that its consumer confidence index had fallen for the fifth month in succession — to its lowest level since 1974.

"Recovery in manufacturing is still several months away," said Mr Ed Yardeni, economist at brokers C.J. Lawrence.

However, Mr Nicholas Burns, treasury secretary, said yesterday that the drop in consumer confidence was driven by politics, and that he saw signs of an upturn in the economy.

If the volatile defence sector is excluded, durable goods orders showed a stronger gain in January, rising 3.6 per cent.

However, economists noted that the backlog of unfilled orders fell by 0.3 per cent in January to a level 3.7 per cent lower than a year ago.

This has undermined hopes that a recovery could be spurred by industrial orders in the pipeline.

Nato chief 'regrets' Canadian pull-out

MR Manfred Wörner, Nato secretary-general, said yesterday he regretted Canada's decision to bring home its troops from Europe, signalling allience concern about the weakening of transatlantic links.

Canada's Conservative government announced the pull-out on Tuesday as part of deep budget cuts.

"While I recognise the financial pressures which led to this decision, I have noted it with considerable regret, given the political and military importance of the presence of Canadian forces in Europe," Mr Wörner said.

Britain yesterday also expressed concern at the Canadian move, with the Foreign Office calling it "a sad end to a long and valuable Canadian tradition in West Europe." It added: "We note that the withdrawal will be phased over two to three years and we hope that this may give time [for Canada] to reconsider."

Canada had previously planned to leave a residual force of 1,100 men in Europe after 1994 while bringing home the remainder. Some home-based forces will remain earmarked for deployment to Europe in case of crisis.

The title holders, a company of local businessmen called Sociedad Galletue, hold another weapon besides the Supreme Court mandate: they know President Patricio Aylwin's government will not dare

Plight of the Pehuenches stirs Chile's conscience

SOME 22 Pehuenche Indian families face imminent eviction from their ancestral lands in the southern Andes unless the Chilean government provides enough money to buy the title deeds from the landowners of the Quinquen valley.

In any other year, the incident would not even make a footnote to the long history of dispossession suffered by America's native peoples. But this is 1992 and the issue of Indian rights is enjoying unprecedented exposure 500 years after Columbus stumbled across the New Continent.

The Pehuenches of Quinquen have become a cause célèbre in Chile. Every politician worth his salt has made the trek up the remote highland valley to express solidarity with their plight. The negotiations over their future have robbed three top government ministers of their summer holidays. And the landowners, who obtained an eviction order from the Supreme Court against 150 "illegal squatters", are being grilled by the press.

The title holders, a company of local businessmen called Sociedad Galletue, hold another weapon besides the Supreme Court mandate: they know President Patricio Aylwin's government will not dare

appropriate their property for fear of raising the spectre of the massive land seizures that traumatised Chile's land-owning class during the Allende years.

Sociedad Galletue has therefore held out while the government has progressively increased its bid. Ironically,

Leslie Crawford on the national debate over Indian rights

the latest offer of \$5m for 37,000 hectares of non-arable land is probably more than all the governments of Chile have ever spent on their indigenous population.

The Pehuenches are living in constant fear of a surprise raid and have posted hilltop lookouts to warn of the arrival of Carabineros. These are Chile's paramilitary police, which have repaired the mountain track leading to the Quinquen valley to allow the fast deployment of troops.

"Quinquen", in the native Mapudungun language, means "refuge", a name that underscores the Pehuenches' mystical connection to their land, which they hold in common as an integral part of their religion and culture. So it is not surprising that the Indian fam-



Aylwin: hesitates to stoke fears of mass land seizures

ilies have declined a government offer to relocate them in a nearby valley. "Our land is not a negotiable issue," said a Mapudungun leader last week.

"We cannot cultivate our traditions in a flower pot." The Pehuenches' lives revolve around the collection of the pine nut of the Arancaria (monkey puzzle tree), which is roasted or ground into flour for bread. Sociedad Galletue also lived off the Arancaria, chopping it down for timber until a government decree in 1990 declared the millenary tree a protected species and banned its exploitation.

Environmentalists claim Sociedad Galletue is seeking the eviction of the Pehuenches out of spite for having lost its main source of income. One owner, Mr Gonzalo Lledo, came near to suggesting as much in a recent press interview: "The government need only revoke the decree that bans the exploitation of the Arancaria and the Pehuenches could live there for free."

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Rio business protests at rising crime

Pérez seeks broader base in reshuffle

By Joe Mann

in Caracas

THOUSANDS of Rio's hoteliers, shopkeepers, businessmen and tourist agents held a demonstration along Copacabana beach yesterday to protest against the resort's increasing violence, which, they say, is destroying its tourist industry.

Since 1987, the number of tourists visiting Brazil has plummeted from almost 2m to 800,000, largely because of Rio's spiralling crime rate. As a result, Rio has suffered an estimated \$400m loss in revenue, according to Mr Ronaldo Montero, president of Embraer, the Brazilian touristic authority.

"Over the last five years we have watched tourism collapse," said Mr Philip Carrathers, general manager of the Copacabana Palace hotel and president of the Association of Hoteliers.

"Occupancy of five-star hotels in peak months has fallen from 97 per cent to 63 per cent. The main reason is Rio's appalling image, which is based on a fundamental reality — complete lack of security."

He complained that his hotel staff have to prevent guests leaving the hotel with cameras, jewellery or watches because of the "complete ineffectiveness" of the police. "The police here are part of the problem rather than the solution."

Immediately after the press conference, two journalists were stopped at knifepoint near the hotel and opposite a police station.

Mr Protasio, head of Rio's Chamber of Commerce, said "we need to mobilise Rio's taxpayers to see that this constant drop in tourism, which is the state's principal economic activity, is jeopardising everyone's job." He said the aim of yesterday's march was to press the state authorities into taking action.

Rio's commercial and tourism associations have presented a plan to the state governor for the creation of a new 1,500-strong bilingual tourist police force which would be well-paid and better motivated.

Mr Protasio pointed out that Rio should be capitalising on the World Environment Conference, which it is hosting in June, to present a new image.

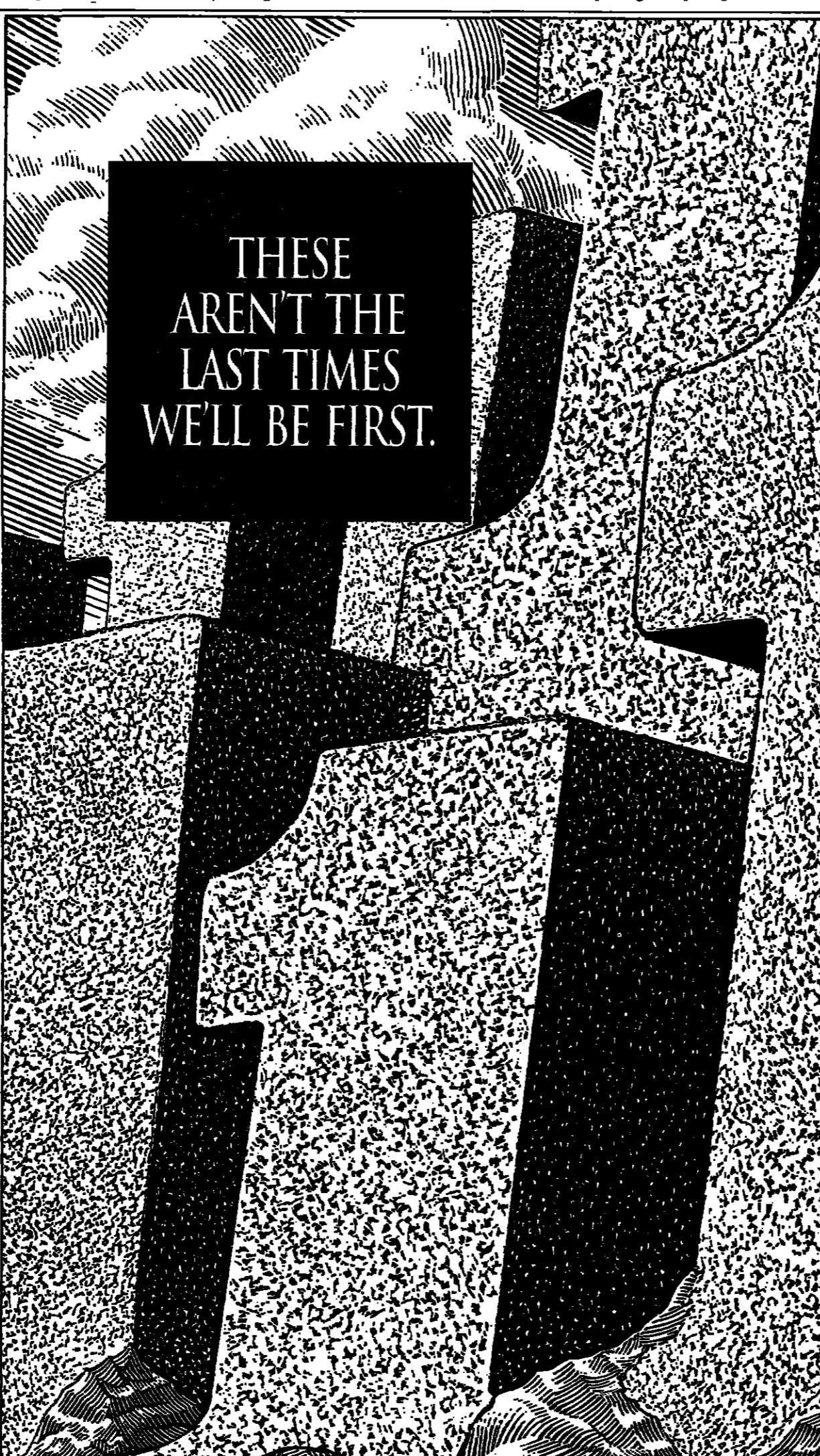
UK and Argentina open talks on Falklands' oil

BRITAIN and Argentina yesterday began discussions in Buenos Aires on developing oil resources in the South Atlantic, writes John Barham from Buenos Aires.

The talks, expected to last two to three days, are the first formal negotiations on the most challenging and complex issue facing the two sides, apart from the central question of sovereignty over the Falkland Islands.

It has long been rumoured that the seabed around the islands holds large oil reserves. However, there has been no exploration in the region since an inconclusive survey in the 1970s.

Last year, London authorised the local Falkland Islands government to issue seismic exploration licences, bringing the fraught issue of oil resources to the fore.



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UK NEWS

Heseltine warns of fuel dutyBy John Hunt
and Ralph Atkins

MR MICHAEL Heseltine, environment secretary, yesterday warned that the cost of using a car may have to rise in a speech signalling gain increased government concern at the growth of urban areas.

Mr Heseltine's warning could switch away from Mrs Margaret Thatcher's defence of "the great car society". Mr Heseltine added to speculation that he will push for increases in petrol duty to curb growth in car use.

"Public transport will be central to any approach," Mr Heseltine said. "We simply cannot provide for growing numbers of cars within our urban areas."

Speaking to a seminar in London organised by five transport institutions, he said traffic growth had reached a point where it was no longer possible to provide new roads into urban centres.

His comments came amid pressure on the Treasury from some Tory MPs for increases in petrol duty in the Budget to help fund the expected income tax cuts. But an equally vociferous lobby of Conservative MPs, particularly from crucial Midlands' marginal seats, are calling for extra help for Britain's depressed car industry.

Italian media magnate to bid for Channel 5

By Peter Stoddart

MR SILVIO Berlusconi, the Italian media magnate, has decided to make a bid for the new Channel 5 commercial television franchise on the designs to compete directly with ITV.

The controversial Italian entrepreneur who owns supermarket chains and publishing houses as well as the AC Milan football club would, if successful, be the first foreigner to operate a British television channel.

Channel 5, which will be awarded by competitive tender, is expected to reach around 75 per cent of the population using conventional transmitters. The winner will have to pay for transmitters and returning several million video recorders likely to suffer interference from the Channel 5 signal.

The rivals for the franchise are likely to be FiveTV a consortium put together by Mr Chris Rowley, former Independent Broadcasting Authority executive, backed by Mr Moses Znaimer's CityTV in Toronto and Channel S, an Edinburgh-based venture led by Mr Justin Duke, former managing director of Channel 4.

Commercial television after building up national networks by linking local stations with videotapes delivered by motorbike. Apart from Italy he has stakes in German, French and Spanish television. A move into the UK has been planned for some time to "complete the design".

Mr Berlusconi's main group, Fininvest, will lead a consortium to bid for the channel which is expected to be put out for tender in the next two months.

The aim is to broadcast a national channel of high quality entertainment aimed directly at ITV, Britain's main

commercial television channel.

The plan is to spend several hundred million pounds on programmes from the outset to try to capture immediate impression in the market.

Funding has already linked up with Channel X, the independent production company run by Mr Mike Bolland, former deputy director of programmes at Channel 4. Channel X had been seen as a bidder in its own right.

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Channel 5, which will be

Wakeham tries to limit power pricesBy Deborah Hargreaves
and Juliet Sychra

MR JOHN Wakeham, secretary of state for energy, has intervened in commercial negotiations between power companies in a bid to limit sensitive price increases in the run-up to a general election.

Mr Wakeham has told British Nuclear Electric they must keep prices down as the government makes a pre-election bid to convince industry that its power privatisation initiatives are bringing benefits to consumers.

This follows the government's insistence that price decisions must be left to the free market and its assertions that British Coal must be left to fend for itself in the market before it is privatised.

"Politicians are running around trying to keep the lid on things before the election," one power industry figure said yesterday.

At the same time, Mr Wakeham has stepped into discussions between British Gas and the Office of Fair Trading over halving British Gas's share of the industrial gas market by 1995. Mr Wakeham's move comes just before British Gas's announcement today of an expected rise in profits to around £1.3bn from £1.2bn last year.

ship committee of the Independent Television Association is announcing the decision today as an experiment in changing the manner of attracting TV sponsors. The ITV network is providing 26 hours of coverage of the championship, which takes place in Sweden between June 10 and 26.

Lender begins rescue scheme

Abbey National

Abbey National, the retail banking group which is the UK's second largest mortgage lender, has launched a £50m mortgage rescue scheme aimed at saving customers from eviction. It will buy the homes of customers who have jobs but are seriously in arrears.

Water industry to spend £30bn

The water industry is expected to spend £30bn during the next 10 years providing construction companies, civil engineers and process plant manufacturers with their biggest bonanza since the development of North Sea Oil, according to a report published today by the National Economic Development Council (NEDC).

The water industry is one of the few areas of construction where investment is increasing, according to contractors which are suffering badly as a result of falling demand for commercial, industrial and residential property.

BTG bidder ruled ineligible

The government has ruled out one of the three short-listed bidders for the British Technology Group.

Technology Marketing Corporation, a company formed to bid for BTG by Strategic International, a London-based consultancy, was told its bid was too low. It is believed to have offered only about £15m for the state-owned technology transfer organisation.

Study overturns debt perception

A newly published study on consumer debt challenges the popular perception that financial difficulties were caused by high spending lifestyles and reckless borrowing.

Ms Elaine Kinsman, who produced the report for the Policy Studies Institute, said the main causes of bad debt problems were changes in circumstances such as the divorce, unemployment or the failure of a small business.

EC regional aid approved

The European Commission has formally approved a multi-million pound aid package for Britain's coal-mining regions. The £124.2m package had been blocked by the commission pending government guarantees the cash was being properly used.

Construction orders rise

UK construction orders rose slightly during the final three months of last year thanks to a 10 per cent housing and housing associations and from public works such as road building, according to the Environment Department.

Heseltine warns of fuel dutyBy John Hunt
and Ralph Atkins

MR MICHAEL Heseltine, environment secretary, yesterday warned that the cost of using a car may have to rise in a speech signalling gain increased government concern at the growth of urban areas.

Mr Heseltine's warning could switch away from Mrs Margaret Thatcher's defence of "the great car society". Mr Heseltine added to speculation that he will push for increases in petrol duty to curb growth in car use.

"Public transport will be central to any approach," Mr Heseltine said. "We simply cannot provide for growing numbers of cars within our urban areas."

Speaking to a seminar in London organised by five transport institutions, he said traffic growth had reached a point where it was no longer possible to provide new roads into urban centres.

His comments came amid pressure on the Treasury from some Tory MPs for increases in petrol duty in the Budget to help fund the expected income tax cuts. But an equally vociferous lobby of Conservative MPs, particularly from crucial Midlands' marginal seats, are calling for extra help for Britain's depressed car industry.

Italian media magnate to bid for Channel 5

By Peter Stoddart

MR SILVIO Berlusconi, the Italian media magnate, has decided to make a bid for the new Channel 5 commercial television franchise on the designs to compete directly with ITV.

The controversial Italian entrepreneur who owns supermarket chains and publishing houses as well as the AC Milan football club would, if successful, be the first foreigner to operate a British television channel.

Channel 5, which will be awarded by competitive tender, is expected to reach around 75 per cent of the population using conventional transmitters. The winner will have to pay for transmitters and returning several million video recorders likely to suffer interference from the Channel 5 signal.

The rivals for the franchise are likely to be FiveTV a consortium put together by Mr Chris Rowley, former Independent Broadcasting Authority executive, backed by Mr Moses Znaimer's CityTV in Toronto and Channel S, an Edinburgh-based venture led by Mr Justin Duke, former managing director of Channel 4.

Commercial television after building up national networks by linking local stations with videotapes delivered by motorbike. Apart from Italy he has stakes in German, French and Spanish television. A move into the UK has been planned for some time to "complete the design".

Mr Berlusconi's main group, Fininvest, will lead a consortium to bid for the channel which is expected to be put out for tender in the next two months.

The aim is to broadcast a national channel of high quality entertainment aimed directly at ITV, Britain's main



Major, with Olympic campaigners Graham Stringer and Bob Scott, gives his backing to "this prize for Manchester".

Major backs Manchester's Olympic bid

TYNE AND WEAR**WHY MOVE TO A NEW TOWN
WHEN YOU CAN MOVE TO A NEW CITY?**

Sunderland has recently outshone towns from all over Britain to win the much coveted award of becoming a city. (Only 11 other towns this century have been granted such a rare and privileged honour.)

It marks the crowning glory for Wearside, an area where the Sunderland Enterprise Zone status exists until the year 2000 - longer than any other existing E.Z.

An area that boasts internationally successful companies such as Rolls Royce, Nissan and Corning Glass. And an area whose catchment population of

almost 900,000 has a multi-talented pool of workers to dip into.

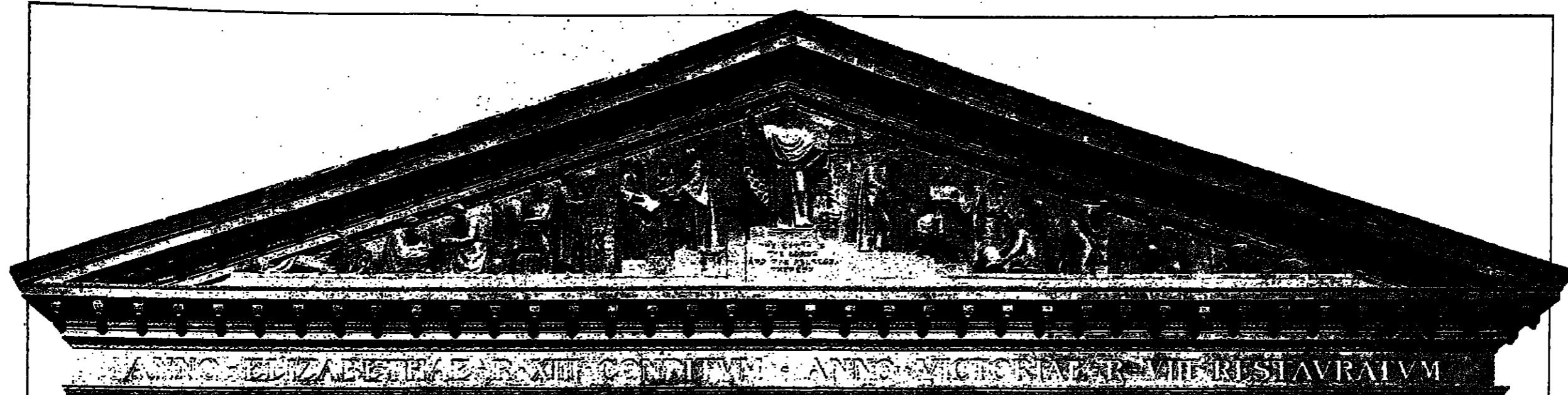
This honour is a testament to the people of Sunderland, Sunderland Borough Council, The Wearside Opportunity and Tyne and Wear Development Corporation who have pulled together to make the area the success it is today.

If you'd like to find out more about the opportunities Britain's newest city has to offer, call 0890 838888 for a full information pack or return the coupon to the Marketing Unit, Sunderland Civic Centre, Sunderland, SR1 2DD.

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The Bank of England next door, the International Stock Exchange nearby, Royalty popping in. It's hardly an average office block.



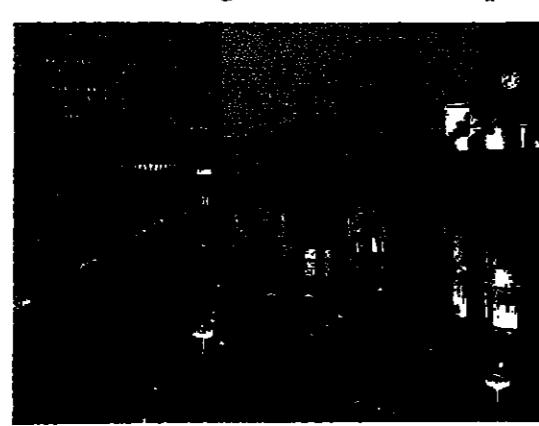
It may seem a contradiction in terms, but one of the most up to date office blocks in London has a history dating back to Elizabethan times.

The Royal Exchange building has just been re-opened following massive modernisation and refurbishment that has taken three years and more than £37 million to complete.

The result is over 40,000 square feet of prime office space offering every conceivable modern business facility, on surprisingly advantageous terms. Yet it's housed in a magnificent historical building, oozing with tradition.

From the Elizabethans to the computer age.

The first Royal Exchange was built by Thomas Gresham in the 1560's. As legend has it, Thomas (later to become 'Sir' Thomas) Gresham tired of conducting business in the open under London's



THE ROYAL EXCHANGE STANDS AT THE HEART OF THE CITY.

the Great Bourse of Antwerp. Gresham's building was topped off by his family crest, a golden grasshopper, in the form of a weathervane. (Today's weathervane is possibly the very same one.)

In January 1571 Queen Elizabeth 1st proclaimed that 'Gresham's Bourse' should be known as the Royal Exchange. It was an instant commercial success and has retained close links with Royalty ever since. Today, for example, the accession and coronation of a new Sovereign are still announced from its steps.

A slight setback.

Gresham's Exchange was destroyed in the Great Fire of London in 1666.

But within three years, a new building emerged phoenix-like from the ashes. This design, influenced by Sir Christopher Wren, but drawn up by Edward Jarman, lasted until 1838. Then it too went up in smoke. But you can't keep a good building down. And in 1842 Prince Albert laid the

showers. And not having a brolly handy, he offered to build a large covered market at his own expense: His inspiration;

foundations of William Tite's design for the next one.

When in the City, do as the Romans do.

Tite's building was larger and was adorned with a magnificent west facing portico, modelled



on the Pantheon in Rome. As splendid an example of early Victorian architecture as you're ever likely to find, the third Royal Exchange was opened in 1844 by an equally splendid Victorian Queen.



INTERIOR MODERNISATION COMBINES ELEGANCE WITH COMFORT.

And like its predecessors it thrived, both as a centre for international trade and as a focal point for City life.

A roof was added over the courtyard in 1883 but apart from that the building stood, shaken a little in World War II, but not disturbed until 1987.

Then the cat was placed among London's pigeons. It was decided to redevelop the Royal Exchange.

An Exchange for the future.

After much deliberation, a plan was chosen that allowed for the addition of two completely new floors and full modernisation of the interior.

Structural alterations were designed to harmonise with the existing architecture as if they had always been there.

Air conditioning, additional lifts, video security, electrical cabling and facilities for computers, data cabling and satellite communications were all installed.

Everything, in fact, that you would expect to find in a purpose built modern office block.

In October 1991, a full 420 years after the first Queen Elizabeth, Her Majesty Queen Elizabeth II opened what is effectively a completely new Royal Exchange.

A most desirable neighbourhood.

While today's building offers every conceivable modern business facility it shares much with its predecessors.

It stands at the heart of the City of London in the so called Square Mile. This has always been a focus for world trade. And today over 450 foreign banks stand within shouting distance.

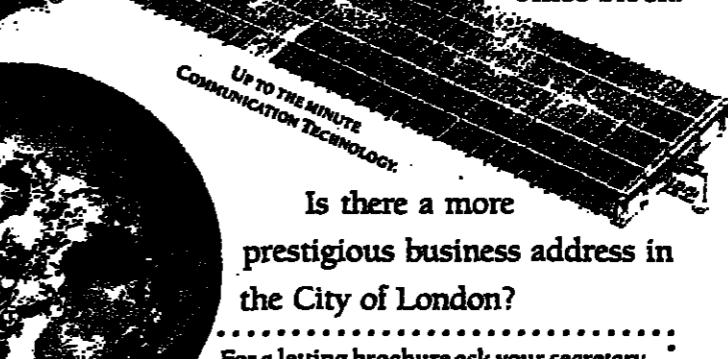
Over the road is the Bank of England, known as the Old Lady of Threadneedle Street but a neighbour for just 258 years.

Just along the street is the International Stock Exchange. And next door is Mansion House, the Lord Mayor's official residence.

In days gone by, docks and wharfs along the Thames supplied a steady stream of exotic goods and foreign merchants.

Today, there are three airports including one just fifteen minutes away in London's Docklands, providing a similar service. Modern office blocks offer nothing you won't find at the new Royal Exchange. But the Exchange offers

much more than you could find in any modern office block.



Is there a more prestigious business address in the City of London?

For a letting brochure ask your secretary to send or fax in the coupon.

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UK NEWS

NATIONAL INSTITUTE REVIEW

Britain's jobless expected to stay at 2m in 1990s

By Peter Marsh, Economics Staff

THE UK faces more than 300,000 further job losses in the next 22 months, the National Institute of Economic and Social Research said yesterday.

The institute, a leading economic think-tank, says in its quarterly review that the jobless total will increase to 2.52m by the end of next year and stay around 2m for the rest of the decade.

A more cheerful conclusion is that a limited recovery from the recession is likely in the second half of this year, with gross domestic product set to increase 1.3 per cent after a 2.6 per cent fall last year. The institute expects growth of 2.7 per cent next year.

In its assessment of options in the March 10 Budget the institute advises Mr Norman Lamont, the chancellor of the exchequer, to put a boost for investment ahead of proposals to cut income tax.

Support for companies' capital-spending plans would help UK productivity to catch up with levels overseas. A tax cut would act mainly to stimulate consumer spending, which the

institute says would be "not ideal" as a method of speeding the recovery.

The economic revival is likely to be held back by a further fall in investment this year, and by only a limited upturn in the housing market. The institute believes Mr Lamont will inject £2bn into the economy by taking 1% off the standard corporation rate.

A stimulus of this kind would push the public sector borrowing requirement to £22.2bn in 1992-93, and £21.5bn the following year. In both cases this amounts to about 3.5 per cent of gross domestic product.

Exports are expected to grow by 2.8 per cent this year compared with 1 per cent in 1991, helping growth prospects. Any larger increase in world trade will be prevented by relatively slow world economic expansion. Growth in gross domestic product in the seven biggest industrialised economies - the US, Japan, Germany, Italy, France, Canada and Britain - will be 1.9 per cent in 1992, after 0.9 per cent last year and 2.4 per cent in 1990.

Workers streaming from the Peugeot-Talbot car plant at Ryton-on-Dunsmore, where the god of higher productivity has just demanded shorter tea-breaks, hear their car radios announce that Britain has the lowest strike rate in Europe.

Listening to the broadcast, Duncan Simpson, divisional organiser for the Amalgamated Engineering Union, says the news is "hardly surprising, given the state the country's in".

Simpson, a union organiser from the era when Chrysler owned the plant and when a show of hands could easily fit faster than a fire alarm, does not praise the Tories for their strike record. "What workers are going to stick their necks out now! It doesn't mean it's all sweetness and light."

The truth, however, is not just because of the long shadow of unemployment. There is an underlying consensus in the modern world of industrial relations. Simpson concedes: "I don't want to see pre-strike ballots go. They were intended to help the employer but have often strengthened our negotiating position as well. We think more strategically. The law made us."

"The days of wildcat strikes and wildcat management have gone. There is a more disci-

pined approach to labour relations and better communications all round. That's welcome."

Simpson regards the last decade as generally harmful for a unionised workforce which has shrunk from 13m to 8m. But his views are not shared on the other side of the negotiating table. Tom Cannon praises the 1980s as an era which put trade unions in their place. He is managing director of BSC Group, selling everything from motor cars to airline lavatory cubicles from its headquarters at Yardley, close to Birmingham's centre.

Like many of the city's businessmen, the 1980s were kind to him. He earns a high salary and lives in desirable Dorridge, a seriously wealthy neighbourhood sprinkled with incongruous Brummie accents.

To Cannon, Mrs Thatcher and her labour laws were unemployed good news. "She handed back to management the right to manage; she also read the riot act to management, much of which was feudalistic and asked for trouble."

He also believes people's pride in their own abilities has been restored. "They realise the only way to get money is by working for it and not by queuing up at the Post Office counter."

He claims there was far too much easy credit in the 1980s:

"Lots got their fingers burned but they've learned the lesson."

Amrik Sahota, chairman of the Institute of Asian Businesses, says not everyone succumbed to the lure of credit. "My members' attitudes towards debt have not changed; few ever contemplate spending more than they can afford."

Sahota believes the 1980s were good for Asian entrepreneurs but he is irritated that the advances made by the Asian business community are underestimated: "People still think of us as just running the corner shop but we have member companies in steel and construction with annual turnovers above £25m."

Meantwhile, at the Punjab Paradise in Ladypool Road, Sparkbrook - a shabby, unchanging part of Birmingham overlooked by the commercial and artistic renaissance at its core - Don Harriman, an electrician from nearby Shirley, is buying Friday night dinner for his family. "Eating out is part of our life now, even if it's cheap and cheerful."

Harriman says his family have "moved on and up" and he won't be voting Labour because he suspects they might stop him going anywhere. A lot of people like the Harrimans are doing things

The mood of Britain

**Shedding light on Britain's Black Country**

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Harriman says his family have "moved on and up" and he won't be voting Labour because he suspects they might stop him going anywhere. A lot of people like the Harrimans are doing things

they never dreamed about a decade ago.

Shirley Hamilton, for example, runs her own high-tech business at the Aston Science Park. A former Midlands Businesswoman of the Year, she set up the Tech-n-Plant in 1984, a surface treatment specialist with customers worldwide. She has eight staff, a sporty car and has already enjoyed a Downing Street reception.

Her aspirations are shared by Dr Carl Chinn, Birmingham University's community historian. He spent two years on the dole before picking up his £40-a-week enterprise allowance as a self-employed historian.

He dismisses talk of the "selfish" decade. "If you want to think of owning your own home and car and treating your family to holidays and meals out as selfish, then you can. But it was really a period in which many working class people achieved what had previously been denied them."

He recognises there were many losers. "The eighties will be compared to the thirties. For people in work, they were good but those at the bottom suffered."

Some of that suffering, heightened rather than healed during the last decade, is most obvious a couple of hours downstream in the Welsh valleys. Here there is a strong sense of alienation. "Mrs Thatcher did

hell-bent on clobbering them". Since Mr Major's arrival, he adds, the plight of South Wales has deteriorated further.

But there is rebirth as well as death. Grass is regrowing on the scarred hillsides and the "black diamond" of the Rhondda is again turning green, courtesy of the Welsh Development Agency, which last year helped to attract £280m of inward investment to the town.

Even so, valley towns such as Merthyr Tydfil, where Keir Hardie cut his teeth as the first Labour MP, find it hard to attract Japanese investors setting up plants on the south Wales coast.

The small towns of Treherbert, Treorchy and Tonypandy - still packed with miners' cottages, nonconformist chapels and workers' institutes - are fighting to keep up with change. Here at least, the battle between old and new Britain seems like an unequal struggle.

At the Treherbert discount furniture centre, Alun Parry, a former miner who now drives to work in Cardiff every day, wants to replace the bed he was born in 52 years ago: "The bottom fell out. But like this place really. I can buy another bed but can anyone get this place moving again?"

Notice is hereby given that the creditors of the above-named company which is being voluntarily wound up are required on or before the 27th day of March 1992 to send in their proofs of debt, with name and descriptions, full particulars of their debts or claims, if any, to the undersigned Mr Alan Parry, FCA, 102, Foden Street, 3 Thameleches Dervish Street, PO Box 1812, Nicosia, Cyprus the liquidator of the said company, and 4 an application in writing from the liquidator to determine debts or claims at such time and place as shall be specified in such notice, or in default thereof to determine debts or claims at any distribution made before such date as aforesaid. Dated this 27th day of February 1992
A. Parry, FCA Liquidator

LEGAL NOTICES

No. 001 of 1992
IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
Mr Justice Munro
Monday, 27th February 1992
IN THE MATTER OF
VENTURE PLANT GROUP PLC
- and -
IN THE MATTER
OF COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the creditors of the High Court of Justice of the United Kingdom dated 1st day of January 1992 confirming (1) the reduction of the Capital of the above-named Company from £1,288,254.44 to £200,000 and (2) the reduction of the Share Premium Account of the above-named Company by £2,088,254.44 by Minute approved by the Court showing with respect to the Capital of the Company as altered the several particulars required by the Companies Act 1985. The Debenture Holders of the above-named Company were given notice of the said resolution on the 20th day of February 1992. Dated this 27th day of February 1992.
SPEECHLY BRANCH, Bowes House
Lancaster, Lancashire LA1 5PT
London W12 9PF, between the hours of 10.30 am and 1.30 pm on the two business days preceding the date of the Debenture Holders' meeting.
Dated this 27th February 1992
Alan McDonald, Director

Re: MRL/MTD/08150/057
Solicitors for the above-named Company

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A. Parry, FCA Liquidator

COMPANY NOTICES

THE ROYAL BANK OF CANADA
U.S. \$380,000,000 Floating Rate
Debentures due 2005

In accordance with the Terms and Conditions of the Debentures, the Interest rate for the period 28th February, 1992 to 31st March, 1992 will be 10.45% per annum. On 31st March, 1992 the interest rate will be 10.75% per annum. On 31st March, 1992 the principal amount of U.S. \$3,777,771 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 31st March, 1992 will be determined on 27th March, 1992.

Agent Bank
Principal Paying Agent
ROYAL BANK OF CANADA
EUROPE LIMITED

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Motor sector productivity closes with German rivals

By Kevin Done, Motor Industry Correspondent

THE productivity gap between the UK and German automotive components industries narrowed during the 1980s according to the National Institute of Economic and Social Research.

Both countries, however, are still lagging far behind the productivity levels of Japanese suppliers, says the report.

During the 1980s UK automotive components suppliers "finally dealt with blatant under-utilisation of capital equipment, but this has not proved to be enough."

The report highlights deficiencies in UK training and education as being underlying causes for low UK productivity.

It also criticises the government for failing to take action to encourage investment in plant and equipment.

It says the UK's productivity

gap with Germany has closed

but remains large with Japan.

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TECHNOLOGY



COMPANY SNAPSHOT

Sun Alliance was founded in London in 1710 as an insurance company. It now consists of four operating companies, focused on overseas, life, UK, and international business.

These are supported by a number of companies dealing with property, information technology and other matters. They come under the care of Sun Alliance Management Services.

Nature of business: Commercial insurance, in such areas as professional indemnity, shipping, or any insurance required by a company in the pursuit of its business.

Turnover: £3,4bn (1990) and pre-tax profits of £181m (1990).

TECHNOLOGY FILE

Software: The electronic mail system used is Verimation's Memo, a strong competitor for IBM's own mainframe E-Mail product, introduced at Sun Alliance in 1987.

Hardware: Five large IBM- or IBM-compatible mainframes (total processing capacity of 280 Mips) at two sites; running the MVS operating system.

Installation: This can take anything from a couple of weeks to a couple of years to complete, depending on the facilities required.

Communications: A large part of the project has been to link participating brokers, each with its own hardware system, to Sun Alliance's own IBM system.

Software costs: Around £45,000 to implement Verimation for an unlimited number of users. The broker's system involved no extra Memo licensing costs.

Training: SAI sent 12 people on a training course at Lucas Systems to teach them about workflow tools ("Intelligent" Memo forms for electronic trading) at a cost of £1,500.

Other systems: IBM's IMS is the principal teleprocessing product used in the Sun Alliance mainframe environment. Cics is used in conjunction with IBM's DB2 database. Most of the group's data is stored on IBM databases.

The insurance business may be conservative, even perceived as boring, but it is highly competitive. It has to be – 1990 was the worst year this century for insurers. Information technology has become a weapon with which to outwit the opposition and defeat the in-house enemy of administrative cost.

This message is at the forefront of Sun Alliance International's (SAI) readiness to discuss its use of electronic mail. It is guarded about details – arising from a belief that its electronic mail project gives it a strong edge over competitors in building relationships with its brokers.

Cost studies made it clear that something had to be done to control the increasing expense of conducting insurance business, for both insurers and brokers. Most commercial insurance is supplied through insurance brokers, who answer an E-Mail message at 130 in the morning – from the US. "I wasn't here at the time but the response was waiting for me in the morning."

The traditional method of placing business is based on paper form-filling. Typically, a broker will approach a number of insurance companies with the details of a piece of business, then send the details to a selected few. It can take a minimum of a week, and as long as two weeks to gather the replies and progress the business.

SAI's aim was to speed up the process to make doing business with the company more attractive for brokers. "Our use of IT in the relationship with key customers is part of business development partnerships," explains Alan Waring, electronic marketing manager.

After 12 years in various parts of the Sun Alliance group, Waring joined the marketing and sales department in January 1990, specifically to speed the development of the E-Mail project. Its aims had been defined by a steering group on electronic marketing, a sort of senior management forum which derived its "business" view of the international company from Peter Webster, corporate services manager, and its IT view from Sun Alliance Management Services.

Verimation's Memo electronic mail product had been introduced at SAI in 1987. Initially used for internal messaging, its use had spread throughout the information systems division, and thereafter to the rest of the group.

"Telephone tag causes most people's working day," comments Waring. "The joy of

Sun Alliance strengthened its relationship with brokers through E-Mail, writes Claire Gooding in a series on getting the most out of software

Insurance taken against lost calls

SOFTWARE AT WORK

using electronic mail is that you are not restricted to office hours, nor limited to the secretary's hours." He gives an example of one SAI manager who answered an E-Mail message at 130 in the morning – from the US. "I wasn't here at the time but the response was waiting for me in the morning."

There were very few rules about how to implement electronic mail at the time that SAI decided to use it to develop closer links with its brokers. But there was a keen awareness of the potential of electronic data interchange, electronic mail, and networking in the industry at large. Much of the initiative came from the brokers themselves.

So, after detailed discussions with brokers, SAI was quick to pick up on the potential of "screen forms" for its marketing project, and agreed to try out the idea with a couple of big customers.

CONSULTANT'S CRITIQUE

TIME ZONES are the curse of international businesses. When the day is nearly over in the UK, Californians are just getting out of bed and the Japanese have already gone home.

One benefit of E-Mail is in time-shifting. Like facsimile or the postal service, the E-Mail message is ready to be read whenever the recipient arrives at the desk. It combines the speed of the telephone with the off-line readability of paper-based messages.

Sun Alliance has taken E-Mail outside the boundaries of simple intra-office communication by integrating its messaging system with its brokers. Brokers want to help their clients and will tend towards those insurers who can offer a wide range of services.

Clearly, the timeliness of obtaining a quotation is an important part of the transaction.

The Verimation Memo forms facility allows each broker to adapt a basic screen format to his own design. The advantage of screen-filling rather than form-filling is speed. According to Waring, it gives the brokers the opportunity to bulk-process routine tasks, such as claims notification, without the usual phone call or posting of forms.

"Using E-Mail, they can easily

send in all the claims notifications for that day."

At the time of the prototype project, there was a variety of applications on offer from competitors, all aimed at solving the same problem of the

increasing cost of handling business. SAI's initial efforts were primarily directed at small premium, high-volume business, controlled by the large brokers who were trying

to streamline their operations.

Waring's discussions soon broadened to include a bigger section of customers.

A steering committee of 10 people, a mixture of business and senior IT managers, laid down the philosophy and plans of the wider project, and defined that the responsibility for the E-Mail project belonged firmly in marketing. E-Mail was one of a number of applications considered to make dealings more cost-efficient.

The benefits of free-format E-Mail – whereby people send one another notes – are obvious. Such messages are free of

charge.

With the pre-formatted facilities, the benefits are similar, but there are further time-savings. The technique of filling-in-the-blanks in pre-formatted screens saves time in typing and makes sure that nothing essential gets missed when filling in details.

No one was interested in throwing away technology already in place. Initially SAI put its own 3,270 terminals into the brokers' offices. But, as Waring points out, the last thing brokers want is banks of terminals in their offices.

There are three big software packages in the commercial insurance marketplace – MCS, Misys and Policymaster. They



Alan Waring: 'The joy of using E-Mail is that you are not restricted to office hours'

of telephone and postal charges.

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MANAGEMENT: Marketing and Advertising

John Thornhill investigates different ways in which retailers go in search of the right site for stores

Why location counts

There is a saying in the retailing industry that only three things matter: location, location and location. Site your shop in the right area, the belief runs, and the world will beat a path to your door.

But how do retailers know what the right site is and, more importantly, how do they go about finding it?

Until recently, retailers have been happy to entrust their choice to chartered surveyors who advise about the availability and price of potential sites. Inevitably this can be a somewhat hit-and-miss affair, depending heavily on a surveyor's expertise. The costs of getting it wrong can be enormous.

But many retailers are now adopting a more scientific approach to site selection and are using a growing mass of demographic information to determine the best location.

This week, Pinpoint, a market research company, is launching a new service called Site Optimiser, which promises to extend the process further. Using a range of market research information, Pinpoint will aim to find the optimal location for a store leaving it up to the company and its surveyors to try to match the model with the reality.

So, for example, Pinpoint would be able to search its computer database and rank a range of possible sites for an electrical retailer on being instructed that the company would ideally like a site in Manchester with a high concentration of young, affluent, upwardly-mobile families within a half an hour's drive.

At present Pinpoint uses a range of information culled from the 1981 census, cross-referenced with data from CSO

regional reports and family expenditure surveys, and trade association figures.

But Paul Wilson, managing director, predicts an "explosion" of the range of analysis following the release of the 1981 census figures later this year.

Publishation of the census figures will provide a more detailed breakdown of household characteristics than ever before and will include about twice the information available in the 1981 census.

The Office of Population Censuses and Surveys will start releasing the information in April, beginning with the Isle of Wight and concluding almost a year later with south Glamorgan.

The data will include such details as the regional population breakdown by age, sex, nature of household ownership and car ownership. For the first time, information on the ethnic origin of local populations and the prevalence of central heating will be measured.

This information will allow retailers to develop more sophisticated models of local economies and their spending patterns. It could also help shops market themselves more effectively and even allow them to stock products more closely tailored to their customers' needs.

Some consumer products companies are already experimenting with such micro-marketing. For example, Heinz, the food group is running a series of local radio commercials in Hindi in Yorkshire, the Midlands and London, to encourage Asian mothers to buy a new range of 11 vegetarian baby meals.

Tesco and J. Sainsbury, have also developed highly sophisticated models of local spending patterns and intensively research the demographic profile of any area in which they intend to invest. Tesco claims that its assessments of a store's potential turnover are usually accurate to within 5 per cent; when a modern supermarket costs up to £25m to build and turns over upwards of £50m a year, it is clearly critical to make the right choice of site.

Other retailers are also latching on to the benefits of rigorous site appraisal but some of them prove that old-fashioned instinct can still prove to be surprisingly effective.

For example, Kevin Threlfall, chairman and managing director of T&S Stores, which runs 583 convenience stores and tobacconists, swears by a very simple method of assessing a store's viability: he counts the passers-by during a five-minute period at the busiest time of the week, invariably between 11am and 1pm on a Friday or Saturday.

"If we had a site where 100 people passed within five minutes, then that would equate to £10,000 turnover a week. Two hundred people would represent £20,000. As a rule of thumb it is pretty accurate," he says.

Other factors also come into play and T&S prefers to site its stores next to shops which have a high customer flow such as bakers or greengrocers, rather than banks or building societies.

"It may not be very scientific but it certainly works for us," says Threlfall.

When a thousand drummers start beating out the samba rhythm on Sunday, opening Rio's world-famous Carnival parade, there will be more at stake than the usual struggle for supremacy between samba schools in choreography, costume and song.

This year's Carnival has become the glitter-clad battleground for a marketing war between Brazil's two largest beer producers.

Brazil's \$1m litre annual beer market is hotly contested by two companies - Antarctica and Brahma - each of which claims to produce the best-selling brand. Brahma, Brazil's largest brewer, is currently ahead with 35.4 per cent of the market for its main seller, Brahma Chopp, but Antarctica's Blue Label is hot on its heels with 33 per cent.

Both companies are gearing themselves up to take advantage of the five days of extravaganzas in which economic woes are forgotten, men dress up as women and women wear very little indeed.

Brahma was the first to spot the potential of Carnival. One of its factories lies alongside the Sambadrome where the official parades take place. When the stadium was built in 1984, the company was given one of the best boxes in exchange for part of its land.

Last year for the first time, its marketing director decided to exploit this, inviting personalities and ensuring that the box - and of course the brand name - was the focus of attention of the television cameras beaming the scene live to 400 million viewers.

"Carnival means happiness and parties, when everyone forgets recession and misery and has a good time. That's what we want our beer to be associated with," explains Inga Ostrovsky, Brahma's marketing director.

But the idea proved such a success that Antarctica is copying it. Nizan Guanaes from the company's advertising agency says: "We've gone for the Japanese philosophy -

Bitter battle at the Carnival

Christina Lamb reports on rival Brazilian brewers' plans to get ahead



Dancing to the brewers' tune: this year's Carnival in Rio has become the glitter-clad battleground for a marketing war

copy it and improve it". He heads a team hard at work in a flat in Ipanema, plotting how best to capitalise on the five days in which the whole of Brazil lets its hair down.

Over the next two weeks the two companies will spend nearly \$1m (£275,000) sponsoring rival samba schools, street bands and Carnival balls. They have also rented boxes in the Sambadrome to which they have invited international stars to watch the 50,000 people parading.

Brazil's beer industry had traditionally kept a fairly low profile attracting little investment until a year ago. Then, after a takeover by Banco Garantia, Brahma announced investment plans to increase production to 4.3bn litres a year by 1993 and launched an aggressive marketing campaign.

Brahma is now one of Brazil's biggest spenders on advertising with an annual budget of \$25m, recruiting leading singer-songwriter Tom Jobim and splashing its slogan "Number One Beer" across buses, billboards and magazines.

Not to be outdone, Antarctica is increasing production by 48 per cent this year and has upped its advertising spending to \$25m, running a campaign under the slogan "Antarctica, the Best and the First and there is nothing more to be said".

The battle hotted up last October when the government freed beer prices after years of controls. Sales fell 10 per cent last month because of recession and both companies have

fixed their sights on Carnival to boost their market share. Each has an eye, too, on the international potential and are hoping tourists visiting Rio will remember the beer they drank when they return home.

The year for the two days of parades, Brahma's "Number One" box will play host to 350 politicians, film stars and leading society figures. Little more than 200 metres away, Antarctica's boxes will offer a night-long banquet followed by breakfast, with sleeping areas available for those who cannot take the pace.

Both brewers feel they have already had value for money. Brahma is spending \$300,000 and Antarctica \$500,000 and Guanaes says: "The idea was to create an event the whole city is talking about and we've certainly done that even before Carnival".

Ostrovsky agrees: "It's not really a war - it's a show like everything else in Carnival and one that we're both capitalising on".

Business books

When words fail you

Lucy Kellaway takes a quick look at summaries

Now you can read the best business books of 30 summarised books are called "outstanding", and readers are warned that missing out on the ideas and insights could be a "serious and expensive mistake".

This is not another speed reading course. The idea is that you pay other people to do your reading for you. Tucked away in Bristol, Vermont, are teams of experts who grind their way through thousands of business books each year. They reject more than 99 per cent and turn the remaining 30 or so into eight-page summaries.

Hey Presto! Busy executives can save both time and money. The summaries "slash hundreds of hours of reading time", and cost around \$100 a year - buying the books might cost eight times as much.

It is an offer that some 25,000 managers in the US have been unable to resist. Now the company, Soundview Executive Book Summaries, is hoping to reach a wider audience through its full-page advertisements in the Economist magazine.

The scheme may not catch on. To the British eye, at least,

phone in order to get through to an influential person. The book says that business gifts are fine so long as they are not too expensive. It recommends a photo album or coffee mug.

For readers who do not have the time to read the eight pages, the message is summarised on the front cover: "Like Your Mum Said: Good Manners Count".

Alternatively, companies in crisis may be helped by the summary of "The Turnaround Survival Guide" by A David Silver. "Like day-hikers who start out in the warm sun and find themselves shivering in an ice storm 10 hours later, you never know when you'll need survival skills." One shudders to think what the unexpurgated version is like.

However daft the idea might seem, it initially attracted competition from Macmillan's the publishers, who subsequently switched to business book summaries on tape instead. Now there's a good idea for businessmen who have no time, and who can't read either.

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DOMINICAN REPUBLIC

Thursday February 27 1992



President Balaguer, aged 85, surrounded by his chief of staff: It seems that the pattern of Dominican politics will not change until his departure Pictures for this survey by Philip Wolmuth

THE DOMINICAN Republic is approaching the end of an era. The man who has dominated it for more than a generation, President Joaquin Balaguer, is now 85; his chief political opponent, former president Juan Bosch, is only three years younger.

President Balaguer has been prominent for 60 years in the politics of his country, whose 7.2m people share the Caribbean island of Hispaniola with Haiti.

He was re-elected for a sixth term in elections in May 1990 by the narrowest of majorities over Mr Bosch, less than 26,000 in a total vote of 1.83m. Mr Bosch denounced the result as a fraud.

Mr Balaguer was a minister and later titular president of the Trujillo dictatorship which ruled the country from 1930 until 1961.

After the assassination of Rafael Trujillo in 1961, the state seized (and still owns much of) the property of the Trujillo family, which had ruthlessly used its position to become the country's largest landowners. Following the election of 1962, Mr Bosch assumed the presidency, only to be deposed seven months later in a military coup. A virtual civil war followed, prompting intervention in 1965 by US marines.

The 1966 elections enabled Mr Balaguer to assume the office he has held continuously since, except for the two presidential terms from 1978-86. Although the sightless president has announced that he will not contest the next presidential election in May 1994, most Dominicans believe that if his health and luck hold out, he will go on.

Until his departure, the pattern of Dominican politics will continue much as before. What happens afterwards is a mystery, even to the closest followers of the Dominican scene.

Mr Balaguer fits into the mould of the traditional Latin American *caudillo*, or strongman. He remains adept at the exercise and preservation of power, which means limiting the influence of others. As a result, his opponents are weak, and no obvious successor has been allowed to rise through his own party.

The economic picture has brightened in the past 18 months.

President Balaguer, who is 85 and blind, says he will not fight the next election in 1994. Though few people believe him and there is no obvious successor, the end of an era is in sight, writes Stephen Fidler

Après moi, le déluge

His approach has also meant a centralisation of power on the office of the president that is matched in few other countries, and therefore a severe weakness of most of the other institutions of state.

His political antennae remained perceptive enough to recognise that, when he resumed office in 1990, something drastic was needed to reform the economy. Near economic collapse was the price being paid for the free-spending years of his fifth term.

Inflation exceeded 100 per cent in 1990. There were severe shortages of fuel and food. The notoriously unreliable water and electricity supplies had become even more erratic, with power cuts of 20 hours or more a day.

The last 18 months have made quite a difference. Now, as the country prepares to celebrate the 500th anniversary of the arrival of Christopher Columbus in the new world, the economic picture appears much brighter.

Inflation last year dropped below 5 per cent. After two years in which the economy shrank perhaps by 7 per cent, there are renewed prospects for economic growth.

The astonishing collapse in inflation was due to an orthodox economic policy, which sharply reduced the deficit on public sector spending. The government abolished subsidies on food, petrol and energy. It cut financing to public sector enterprises and stopped the central bank from issuing currency unbacked by genuine government revenues. Reforms to simplify the customs structure have been decreed; tax reform is in prospect, as is a restructuring of the financial sector.

Less than a year ago, the country was behind in payments to all its creditors, thereby cutting off important sources of finance from international financial institutions such as the World Bank and Inter-American Development Bank. Now, having cleared the arrears to them, it is drawing funds from the two institutions and the International Monetary Fund, with which it signed a standby loan agreement last July.

This has cleared the way for negotiations now under way with the Paris Club of creditor governments over debt rescheduling. The government is pursuing bilaterally debt

IN THIS SURVEY

- The economy: It looks better, but recovery may not last
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- Mining: Balaguer set to award \$200m contract
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- Tourist industry: less fickle, less profitable
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economy whose merchandise exports totalled some \$730m last year. More than half of the tourists now visiting the country are from Europe, reducing the heavy dependence of the Dominican economy on that of the US.

This dependence on the US – reinforced by the remittances of the many Dominicans living there – may be further reduced by the country's accession in March 1990 to the Lome Convention. This allows duty-free access to 330m consumers in the EC.

The country has been a beneficiary since 1983 of the US's Caribbean Basin Initiative (CBI) which gives duty and quota-free entry of many goods to the US market. However, there are concerns that the signing of a free trade agreement between the US, Canada and Mexico will displace investment and exports from the Dominican Republic.

Another cloud which could influence US trade concessions is the Dominican human rights record. The US State Department published last month a 1991 report on human rights practices. It cited abuses, particularly in the treatment of the many Haitians working in the Dominican sugar cane industry.

Relations with neighbouring Haiti, which has invaded more

Continued on Page 2



DOMINICAN REPUBLIC INDUSTRIAL FREE ZONE ASSOCIATION

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Zona Franca Esperanza
Zona Franca HAINAMOSA
Zona Franca Hato Mayor
Parque Industrial ITABO
Zona Franca La Armeria (San Cristobal)
Zona Franca La Romana
Zona Franca La Vega
Zona Franca Las Americas
Zona Franca Moca
Zona Franca Nigua
Nueva Zona Franca San Pedro de Macoris
Zona Franca Puerto Plata
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DOMINICAN REPUBLIC 2

The economy has recovered in the past 18 months, reports Stephen Fidler

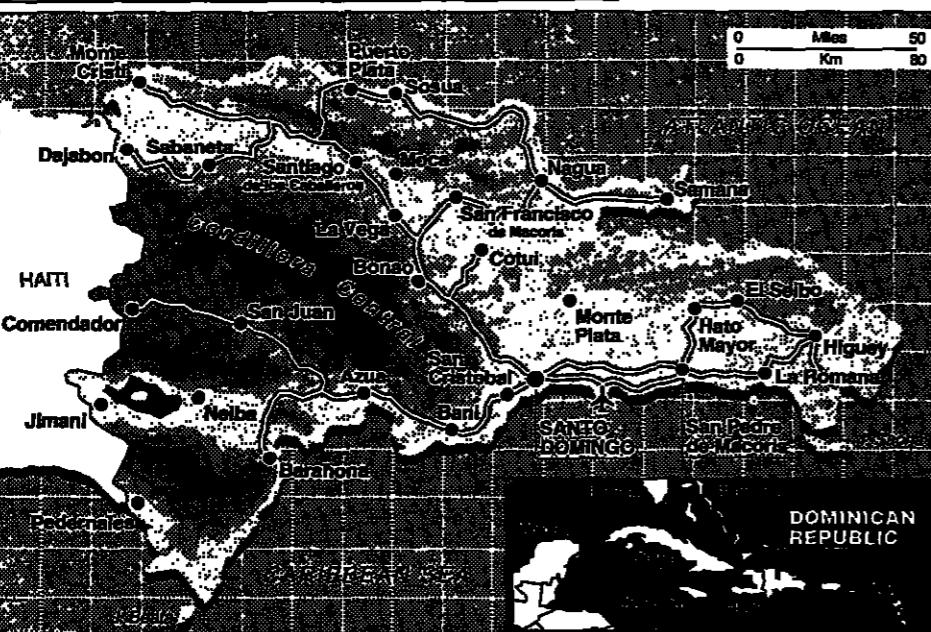
It looks better, but it may not last

KEY FACTS

Area	48,734 sq km
Population	7.2m (1991 estimate)
Head of State	President Joaquin Balaguer Ricardo
Currency	Peso (P)
Average Exchange Rate	1990 \$1 = P6.53; 1991 \$1 = P12.62
ECONOMY	
Total GDP (\$bn)	7.1 n.a.
Real GDP growth (%)	-5.1
GDP per capita (\$)	986 n.a.
Origins of GDP (%)	
Agriculture	17.4
Industry	26.5 n.a.
Services	56.0
Components of GDP (%)	
Private Consumption	84.4
Total Investment	13.8
Government Consumption	5.5 n.a.
Exports	27.8
Imports	32.5
Consumer prices (% change pa)	59.4 39.6
Real wages (% change pa)	-4.6 n.a.
Reserve minus gold (Sm Dec)	61.6 441.9
Narrow money growth (% pa)	38.9 27.8
Broad money growth (% pa)	37.7 33.3
Total external debt (\$bn Dec)	4.5 4.7
Debt service ratio (%)	10.3 n.a.
Current account balance (\$m)	-58.6 -50.0
Exports (\$m)	734.7 600.0
Imports (\$m)	1792.9 1700.0
Trade balance (\$m)	-1058.2 -1100.0

*1991: Consumer prices: September; Money figures: October; GDP growth, trade and debt: EIU forecasts.

Sources: IMF, World Bank, Datastream, Economist Intelligence Unit



A SHARP drop in inflation and the chance of a resumption of economic growth this year have encouraged greater optimism about prospects for the Dominican economy than has existed in years.

Such optimism hardly seemed conceivable less than 18 months ago. As the government attempted to tackle inflation which exceeded 100 per cent in 1990, petrol and food shortages developed and electricity and water supplies were cut off for 20 hours a day or more.

Yet 1991 inflation was below 5 per cent. The economy, after shrinking by 5.3 per cent in 1990, levelled out or contracted slightly last year. The prospects for a resumption of this year of economic growth, perhaps of 2 to 3 per cent, seem good as the high interest rates that were part of the economic stabilisation plan have fallen.

At the end of 1990, the country was in arrears to all its creditors, including the international financial organisations, forcing the World Bank to cut off new lending to the country. Arrears were cleared at the organisations last April, allowing for resumption of World Bank and Inter-American Development Bank loans and for a standby agreement signed with the International Mon-

etary Fund last summer. Foreign reserves have begun to climb, with inflows into the country of flight capital, encouraged by positive real interest rates.

The plan included a unification of the exchange rate and a liberalisation of foreign currency rules and of interest rates. Government subsidies were reduced for a variety of goods, including petrol and electricity. A new central bank governor, Mr Luis Toral, was appointed, who appears to have ceased, more or less,

Economic policy is still being decided "on a day-to-day basis"

printing money not backed by government transfers of funds to the central bank.

As a result of the programme, the public sector deficit fell from 6 per cent of gross domestic product in 1989 and 5.1 per cent in 1990 to 0.1 per cent in 1991.

The government has also begun to attempt structural reform of the economy. A presidential decree simplified the tariff structure in September 1990, reducing the maximum tariff to 35 per cent from over 200 previously. A new law on tax reform, which would include a reduction of the top marginal rate of personal income tax from 73 to 30 per cent, has been presented to Congress.

Reform of the banking sector is expected to be introduced this year which would lead to universal banking. It would aim to strengthen a financial system where many of the specialist banks are weak, and which saw a handful fail in late 1990. This is expected to encourage further consolidation.

Of the 660 financial firms in the country in 1983, only some 50 remain. The trend continues: in December, Chase Manhattan of the US sold its assets to Banco Nacional de Crédito, an affiliate of the Grupo Financiero Nacional, a fast-growing financial services group.

Although all this has added to improved sentiment about prospects for the economy, some economists see a limit to

the extent of the reform. They also express concern that the programme could easily be reversed. Since much of it has been introduced by presidential decree and has not been passed into law by Congress, it can be reversed by

The rationale behind the changes appear to have been linked more with President Joaquin Balaguer's view of how he can gain politically than with any coherent economic policy objective. "The president has an exclusively political mind, not an economic one," says one close observer.

Mr Hugo Guilliani Cury, a former central bank governor, reckons economic policy is still being decided "on a day-to-day basis".

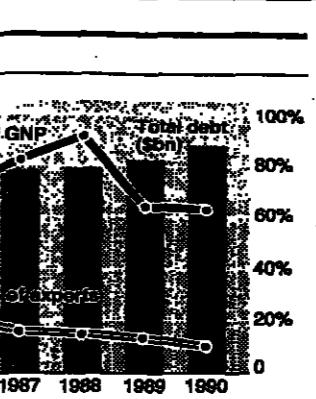
Mr Andres Daughare of the Economic and Development Foundation, a pro-market think tank in Santo Domingo, sees limits to likely immediate structural reform in the Dominican economy. For example, the president still thinks of state enterprises as necessary to employ poor people who don't have jobs.

Pressure on the government not to liberalise quickly is also coming from those domestic businessmen who want to keep out cheap foreign imports which challenge their protected position in the

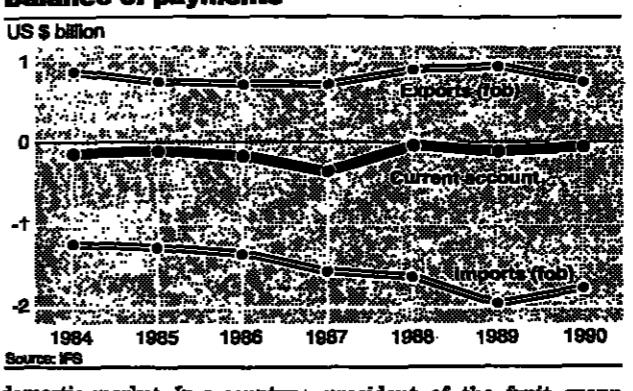
domestic market. In a country where unemployment is reckoned at a quarter of the workforce, this view may well carry significant weight with an electorally-sensitive president.

The view of these domestic producers is opposed by a significant group of exporters and foreign investors.

Mr Randolph Fleming,



Balance of payments



president of the fruit group Dole Dominicana, a subsidiary of Dole Corporation of the US, represents one of the largest foreign investors in the country. He says that the tariffs that his company is forced to pay on imports are increasing his company's costs. Unless they are lowered, foreign investment will be attracted to other countries in

the region offering tariff-free regimes.

This presents a dilemma for a country which is still seeking to diversify its economy away from sugar.

But there are other priorities, too. Agricultural reform is needed to strengthen a debilitated sector of the economy: productivity growth is coming mainly from foreign investors. The government is ill-equipped to deal with its role, for example, in sugar control. And because many farmers only have provisional title to their land, they cannot obtain bank loans.

Another priority, which particularly influences foreign investment, is to tackle the weakness of the legal system. Mr Luis Heredia-Bonetti, a prominent lawyer in Santo Domingo, says: "The legal structure of the Dominican Republic has become obsolete. Much economic and business law needs to be reformed, he says.

Priorities include:

- revisions to laws which set one Dominican peso as equal to one US dollar, when the actual rate is 12.5 to the dollar.
- a repeal of the state's usury laws which limit to 1 per cent a month the interest chargeable on loans.

• a revision of foreign investment laws that do not allow for repatriation of funds.

This contrast between the law of the land and the recent decrees of reform of the president is serving to enlarge daily the already huge informal economy. "Every day," remarks Mr Daughare, "the government violates all the laws."

DOMINICAN REPUBLIC TOURISM PROMOTION COUNCIL

February 18, 1992

Dear Reader:

In this year 1992, the Dominican Republic is commemorating the 500th Anniversary of the Discovery. After roaming the Caribbean, the Great Admiral decided to establish his Headquarters in La Hispaniola, the island he loved best. From this centre of the Caribbean, the great conquerors of the new continent set out to realize their accomplishments.

500 years later we have become again, the centre of the Caribbean as a tourist destination and as a recipient of important investments in the field of tourism, in fact we have become a multiregion destination.

Santo Domingo's rich colonial history brings the past to life. You may discover miles of endless coastline along Puerto Plata's shores or the serene and striking charm of sparkling Samaná.

You may savour the breathtaking beachside paradise of Punta Capa in the East.

The Dominican Republic's towering mountains, rolling countryside, sun-drenched shores and historic wonders that remain unmatched.

But most of all, you will discover passion, joy, laughter and the kindred spirit of our people - our greatest gift of all.

Come to the land Columbus called "the most beautiful land human eyes have ever seen".

As President of the Tourism Promotion Council, it is my pleasure to invite you to come and see for yourself the great diversity of our tourism attractions.

For additional information, please contact: Tourism Promotion Council of the Dominican Republic, Ave. Desiderio Arias no. 24, Santo Domingo, Dom. Rep.. Tel: (809) 535-3276. Fax (809) 535-7767. For hotel reservations, please contact: Caribbean Reservation Centre (CRC), Alma Mater esq. Pedro Henriquez Ureña, 2nd Floor, Edificio BANCO, Santo Domingo, Dom. Rep.. Tel: (809) 544-4700.



Ellis Perez
President

Residents in Santa Barbara, where extensive rebuilding is now under way

THE COUNTRY'S POLITICAL FUTURE

President shifts an elephant

THE DOMINICAN newspapers were full of the story: would Miami the elephant be moved from her home in a park in Santo Domingo to allow a construction project to go ahead? The answer was handed down by the one man who could decide on the issue: President Joaquin Balaguer.

Miami, he decided, should be moved. The popular elephant justified his decision by surviving the shift to a zoo.

The story illustrates more than the occasional comedy of life in this country. It shows how many of even the most trivial decisions are made by the office of the president.

The man who has held this office for much of the last 30 years, and was an influential figure in the 31-year Trujillo dictatorship which preceded it, is President Joaquin Balaguer. Now 85 years old and blind, the president has said that he will not run again when his sixth four-year term ends in 1994. It is hard to find a Dominican who believes him.

For Mr Balaguer's disability should not be mistaken for intellectual frailty. He seems to have lost little of his political astuteness and continues to outflank his opponents. The opposition parties are fragmented and few people see why this side of the Rubicon, he should not stand again.

The constitution that Mr

Balaguer helped to fashion in 1966 allows him to rule his country as a constitutional dictator, according to Mr Pedro Catón, the lawyer and political commentator. Even though the president's Christian Social Reform Party (PRSC) is in a minority, the lower house is rarely able to stand in his way. He signs all the cheques for central government. Every week, he travels round the country to open government projects where he

country's attempts to move into the modern world.

Furthermore, it is difficult to see where the country's next leader will come from. The other grand old man of Dominican politics, former president Juan Bosch, is only three years younger than Mr Balaguer. Mr Bosch claims he was debarred from victory in the 1990 election: the result was certainly close. But he does not appear to offer a great shift in style from Mr

Mr Balaguer seems to have lost little of his political astuteness and continues to outflank his opponents. The opposition parties are fragmented and few people see why he should not stand again

personally distributes largesse such as chickens and baseball equipment to waiting crowds. He is in the long tradition of the *caudillo*, the Latin American强人, expert in the exercise and preservation of power.

So skillfully has he done this that the other institutions of state have been debilitated, some fatally. This has been positive in the case of the armed forces, which have been allowed to exert influence in a limited way - they dominate commerce with Haiti. On the other hand, an undeveloped legislative and judicial system will hinder the

Balaguer and in any case is seen as a weakened force, partly because of his advanced age. While he claims the government is illegal, he stands with the majority of the population of the Dominican Liberation Party (PLD) who, for example, voted with the government on pension legislation.

Also in opposition, the Dominican Revolutionary Party (PRD) is seeking reform of the country's weakened institutions, such as the legal system. While its leader, Mr Jose Francisco Peda Gomez, represents social democratic forces, he faces two handicaps. He is black and the country

has never elected a black leader, and his party has suffered from the attention given to the trial for corruption of Mr Salvador Jorge Blanco, PRD president from 1982-86. Yet there is no PRD monopoly on corruption in the Dominican Republic (the highest paid officials and ministers receive an annual salary of about US\$3,000) and the trial is seen by some of the president's critics as politically-motivated.

In Mr Balaguer's own party, half a dozen potential candidates have emerged. They include Mr Fernando Alvarez Bogart, an economist; Mr Ramon Perez Martinez, a deputy for Santo Domingo; Mr Jacinto Peynado, a senator; Mr Caonabo Javier Castillo, administrator of the country's reserve bank; Mr Luis Toral, governor of the central bank; Mr Donald Reid Cabral, a former foreign minister; and Mr Carlos Morales Troncoso, the vice-president.

While some of these candidates would represent a bigger change from the current style than others, none has the political support to match the incumbent leader. The outlook for Dominican politics is thus one of great certainty - until the moment that President Balaguer goes. After that, what will happen is anyone's guess.

Stephen Fidler

Après moi, le déluge

Continued from Page 1

which once, have long been poor and worsened with the election of President Jean-Bertrand Aristide. Last June, the president decreed the repatriation of all foreigners under 16 and older than 50. According to the State Department, 6,000 Haitians were involuntarily repatriated before the programme was suspended on the day after the Haitian army coup in September. In addition, some 50,000 to 55,000 Haitians left, mainly to avoid the possibility of losing their

possessions.

The influence of the US remains strong, as it has been throughout the century. The other main influences on the president - the army and the Roman Catholic church - are also traditional.

Mr Balaguer has long awaited the celebration of the 500th anniversary of Columbus's "discovery and evangelisation of the Americas" and may well see it as the culmination of his life's work. The scale of his country's festivities contrasts with the

equivocation evident elsewhere in the region.

The Pope will be among a stream of visitors to Santo Domingo, the first permanent settlement established by Columbus in the new world. The president has ordered a refurbishment of the fine colonial quarter of the capital, dominated by its coral rock cathedral.

In a typically grand gesture in a poor country where electricity is a scarce commodity, Mr Balaguer has also decided to complete a commemorative lighthouse first commissioned from a student Scottish architect in 1929, and only now reaching completion. The lighthouse, costing tens of millions of dollars, will project the symbol of the cross on to the clouds above.

A more important bequest for his people would be for President Balaguer to use his last years in office to further economic reform, to strengthen the institutions of state and to reinforce the democratic process. But that would probably be too much to ask.

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DOMINICAN REPUBLIC 3

MINING

Balaguer set to award \$200m contract

INA few weeks the Dominican government will name the foreign company it has approved to develop what will be one of the largest gold-mining ventures in the Americas, writes Canute James.

The companies have put in bids for building facilities to exploit gold and silver deposits, which are owned by Rosario Dominicana, the state company, in Pueblo Viejo in the island's south.

The development of the facility follows the exhaustion of reserves in the oxide zone of the mine, and a decline in the country's gold and silver output in recent years. Bids are being considered from four companies - Davy McKee of the UK, Minproc Engineering and BHP, Utah International of Australia, and Paul Abitibi-Anchorman of Brazil.

The favoured company will be granted a \$200m contract. Rosario Dominicana expects that the Pueblo Viejo sulphide zone will yield average of 11,000 ounces of gold (with 40 per cent silver content) a day. The country expects to earn about US\$75m before the deposits are exhausted.

All the companies have presented projects that would take between two and 2½ years to complete. The board of Rosario Dominicana is evaluating the bids, and such is the importance which the government has attached to the venture that the final decision on the award of the contract will be taken by President Balaguer.

The development and exploitation of the sulphide zone will reverse the trend in the decline in production of precious metals. Gold production in 1981 was 412,951 ounces, but fell gradually to 138,640 ounces in 1990 and is estimated to have been slightly less last year.

Gold production has been failing as the oxide deposits have been exhausted and attention has been turned to a transition zone," says Mr Gervald Ellis, director-general for minerals. That zone will be worked for three years and then the sulphide zone will be exploited for about 25 years.

At the same time, a number of companies are involved in oil exploration as the government attempts to reduce its dependence on foreign oil, and to ensure that its electricity generating capacity is below demand. The company needs about 25m barrels of oil a year, and the government clearly

wants about \$125m. Earnings from the expanded gold-mining venture will lift the country's already significant minerals sector, which is dominated by nickel production.

The Dominican Republic is the world's seventh largest nickel producer and the second largest after Canada in the western hemisphere. The country's proven reserves are about 37.8m tonnes with a grading of 1.72 per cent nickel.

The only producer, Falconbridge Dominicana, a subsidiary of a Canadian company, has a facility with a capacity of 8m tpa.

Mines which were worked by the Aluminum Company of America were closed in 1982 after declining production.

The Dominican Republic, a founding member of the International Bauxite Association, a producers' organisation, lost its membership when the industry died.

There have since been bauxite shipments from the country when agreed quantities are mined by a local company, Ideal Dominicana, nor the Aluminum Company of America.

Most of this has been to fill shortfalls in Alcoa's operations, notably in Suriname when that industry was taken over by anti-government rebels.

Mr Ellis reported that the Dominican Republic has 15m tonnes of bauxite reserves, and that Alcoa ordered 150,000 tonnes of ore last year.

The order was not filled as President Balaguer suspended mining because of increasing local concern over deforestation and other adverse environmental effects.

The government has also been trying to expand production of other minerals. Conde, the holding company for state enterprises, is attempting to increase output of gypsum, lime, production which was 20,000 tonnes a year.

These ventures are part of the cutting edge of a dramatic change in agriculture in the Dominican Republic.

Up to 10 years ago the agriculture sector was dominated by traditional crops such as sugar (which for long was the backbone of the economy), coffee, cocoa and tobacco.

Now non-traditional crops are getting more attention from local farmers, the government and foreign investors.



Non-traditional crops: harvesting a crop of beans on a collective farm in the mountains of Peravia

Canute James reports that farmers, after a decade of poor performance, are breaking with tradition

Focus turns to new crops

ON ROLLING plains about 50 miles to the north of Santo Domingo, the Dominican capital, almost 7,000 acres of land previously under sugar cane have been taken up by semi-intensive, undemanding rows of non-traditional plants. To the east of the capital, in the sugar town of La Romana, a new meat processing plant is expanding capacity to meet growing demand in foreign markets.

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Now non-traditional crops are getting more attention from local farmers, the government and foreign investors.

The sugar, coffee, cocoa and

tobacco sectors have performed miserably in the past decade, due to a combination of domestic and foreign market developments.

There has been a concurrent expansion of the non-traditional sector, with investments in new crops reaching \$350m over the past eight years, and earnings from exports rising to \$450m in 1988, and expected to reach just over \$600m this year.

The Joint Agribusiness Co-Investment Council, which promotes the development of non-traditional agriculture, says the expansion is reflected particularly in the production of pineapples, citrus, melons, mangoes, vegetables, cut flowers and ornamental plants.

The expansion has also been encouraged by a mixture of government incentives and market opportunities. One significant development has been the Caribbean Basin Initiative, a US trade pro-

gramme which allows countries designated by Washington to ship a range of products, also selected by the US government, duty-free to the US market.

More recently, the Dominican Republic became a beneficiary of the Lome Convention which allows preferential access to the European Community. Already the country is increasing its exports of non-traditional agricultural products to Europe. Pineapples, citrus and juice concentrate are among the products making use of the Lome Convention.

Dole Dominicana produces about 2.5m (40lb) boxes of pineapples a year, and 800,000 gallons of juice concentrate. The company plans to invest another \$1m to expand the facility, which already gives the Dominican government

about \$1.5m in rental fees and sales.

Agrocarme, a \$16m joint venture between local investors and Campo Frio of Spain, was drawn to the Dominican Republic for much the same reasons, according to Mr Luis Rodriguez, the company's export manager.

"We could have gone to other places, but labour here is cheaper and the location, in relation to the markets we want to access, is very good."

The company's processed pork products are currently exported to Mexico and some Caribbean islands. Agrocarme also supplies part of domestic demand. It is now awaiting the conclusion of negotiations between the Dominican Republic and the US on the conditions under which Dominican pork products can enter the American market.

Even the non-traditional agriculture sector has not been



CAMARA BRITANICA DE COMERCIO DE LA REPUBLICA DOMINICANA

The British Chamber of Commerce in the Dominican Republic was set up to promote investment, trade and commercial relations between the United Kingdom, the British Commonwealth Countries and especially those in the Caribbean and the Dominican Republic.

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Fernando Gonzalez Nicolas
President
British Chamber of Commerce
Apartado Postal 718-2
Santo Domingo
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The Dominican Republic has 23 Industrial Free Trade Zone Parks, its majority composed of textiles, electronics, pharmaceuticals, footwear and others, with a value estimated at US\$686.2 million, generating employment of up to 124,000 jobs.

According to a study conducted by the Industrial Linkages Project, which main goal is to link the local industries with the Industrial Free Trade Zones, the actual estimated demand of the Industrial Free Zone is:

PRODUCTS	VALUE US\$ MILLION
RAW MATERIALS	96.6
PLASTICS	39.1
PACKAGING MATERIALS	23.9
SEWING MATERIALS (Threads etc.)	15.2
OFFICE EQUIPMENT	12.0
LABELS	11.4
CHEMICALS	4.2
ADHESIVES	2.9
OTHERS	1.4
TOTAL	US\$203.80

For any help or further information, we will be glad to assist you. Do not hesitate to contact us at:

**ASSOCIATION OF INDUSTRIES OF THE DOMINICAN REPUBLIC, INC.
INDUSTRIAL LINKAGES PROJECT**
Avenida Sarasota 20, P.O. Box 850 Santo Domingo, Dominican Republic
Telephone: (809) 535-9111/532-5523 Fax: (809) 535-7520/535-4841



DOMINICAN REPUBLIC 4

THE TOURIST INDUSTRY

Less fickle, less profitable

THE EUROPEANS are still arriving in the Dominican Republic, 500 years after they first set foot on Hispaniola, the island of which it now forms part.

More than half the country's visitors are now from Europe, led by Italians, Germans and the British. The Spanish are beginning to arrive too on the 14 flight a week to Santo Domingo from Madrid.

This is in sharp contrast with the early 1980s when 80-85 per cent of all tourist visitors were from the US and Puerto Rico. Now the figure is closer to 25 per cent, with Canadians accounting for 20-25 per cent of arrivals. That has allowed the republic, unlike other tourist destinations in the Caribbean more dependent on the American market, a cushion against the impact of recession in the US.

There are, however, some drawbacks of higher dependence on Europe. Its tourists, for example, do not spend as much as Americans once they arrive. Italians tend to spend freely, and the Germans (like the Canadians) moderately, while the British tend to be penny-pinching.

But all nations are sensitive to the kind of negative publicity that enveloped the island in late 1990. As the government shifted economic policies to try to rein in 100 per cent inflation, the strain on the Dominican economy showed. There were petrol shortages and a scarcity of basic goods; water was cut off to many hotels and tourists were left stranded without power for most of the day.

The worst of the crisis lasted for two or three months, but the effect of the bad publicity lasted for more. Combined with the sharp drop in tourism brought about by the invasion

of Kuwait and war in the Gulf, the first half of last year did not appear promising for the country's tourist industry.

According to Mr Ellis Perez, president of the Tourist Promotional Council, a private sector body set up in '81 that was left by the government's selective promotion efforts: "1991 was a year of survival for our tourism industry."

None the less, according to official figures from the Ministry of Tourism, the number of arrivals in the year as a whole increased significantly. There were 1.32m visitors, against 1.05m in 1990, and 1.1m in 1989.

Meanwhile, the number of hotel rooms rose to 21,500 at the end of last year, from 19,000 a year earlier and 6,100 at the end of 1981. Current plans envisage that number rising to 28,000 over the next two years. Average hotel occu-

pancy rates for 1991 stood at 65 per cent.

However, Mr Perez admits more has to be done to bring all tourists the kind of security of services they expect. Some resorts, particularly the newer ones, are protected against power shortages by their own generating capacity but a full solution to the problems awaits confrontation of the country's big infrastructure problems and a shift toward the proper maintenance of the infrastruc-



A German tourist in Santo Domingo, outside the oldest cathedral in the western hemisphere

ture already in place.

The importance of tackling these problems is heightened by the possible re-emergence in the next few years of Cuba as an important tourist destination.

Mr Perez, a former tourism minister, is optimistic about 1992. The expensive upgrading of the airport at Santo Domingo and its use as a Latin American hub both by the Spanish state airline, Iberia, and American Airlines, encourages that view.

However, plans to sell off all or part of the state-owned airline whose importance to the economy cannot be denied.

Twenty-one years after the first law was passed to encourage tourism, the sector employs an estimated 50,000 people. It is now the country's biggest foreign exchange earner, yielding around \$800m a year in gross earnings and over 10 per cent of gross domestic product.

Stephen Fidler

Welcome hints for travellers

FIRST IMPRESSIONS on arrival in Santo Domingo, the Dominican capital, are of a modern, efficient airport. While customs and immigration procedures are smooth – one may be required to pay an entry fee of \$10 – it is advisable to make sure that baggage is retrieved early.

If it is not claimed soon, it could take another visit to the airport – costly to scheduled meetings – to get hold of it.

Foreign currency should be changed as early as possible to cover local costs, such as taxi fares. Prominent signs throughout the city warn that it is a criminal offence to use foreign currency to settle transactions. This does not apply to the fee for entering the country and that airport

tax, also of \$10, which is payable on departure.

The major hotels in Santo Domingo are located close to the main business districts, and taxis are freely available. As these are not metered, it is advisable to determine the cost of the trip before setting out. Rates stated at the hotels are usually ignored by drivers who set their own.

Telecommunications from the Dominican Republic are efficient, although callers to Europe may experience delays because of limited circuits.

The hotels are equipped with their own electricity generators so guests do not suffer unduly from the frequent power cuts which are common to the city.

Dominicans are usually will-

ing to meet you at short notice, although it would make for a better management of an itinerary if meetings are set up beforehand. Dominican time is equally flexible, and some delay in appointments is not unusual.

The Dominican Republic also offers the business visitor a wide range of after-hours activities. The city is blessed with many fine restaurants and local menu. One may even dine elegantly in a cave.

The colonial section of Santo Domingo, which is being restored, is worth a visit, particularly this year when Dominicans are marking the quincentenary of Christopher Columbus' arrival in the Caribbean.

Canute James

FREE TRADE ZONES**Incentives spur investors**

AT THE end of the shift at the Tabacalera de Garcia cigar factory in the free trade zone in La Romana in the south-east of the country, 1,000 workers, mostly women, stream through the gates.

The scene is repeated at factories in the 22 other free trade zones in the country, 12 of which are privately owned and the others owned by the state, and which provide 8m square feet of factory space. Five more free trade zones are being built and another seven are planned.

Mr Jose Seijas, a director of the Free Zone Association, and general manager of Tabacalera de Garcia, says the 140,000 workers employed in the free zones across the Dominican Republic would otherwise have been involved in farming or domestic services with low productivity. The factories have contributed to relieving unemployment in the country.

The free zone is a virtual enclave, a designated area outside the national customs and tax territory, and which offers exemptions on taxes and duties on a range of light industries and services. Production in the free zones is mainly for export. They are islands of industrial efficiency which benefit from the special conditions and incentives.

The expansion of free zones in the Dominican Republic has



In La Romana, a US-owned electronics company is making parts for Ford and Chrysler

been dramatic. Exports from free zones in 1990 accounted for 5 per cent of the country's export earnings. By 1992, exports from the zones were valued at US\$515m, about 35 per cent of export earnings. Free zone exports in 1990 were valued by the government at \$840m.

Investors are drawn to the free trade zones because of a range of incentives. The depreciation of the Dominican peso over the past five years has made wage rates competitive, particularly against those paid in the US. Proximity to the US market has also assisted in drawing investors to the free trade zones.

The main activities are the production of apparel, footwear, electronic assembly and pharmaceuticals. Rather than investing in a free zone, some companies have used Dominican businesses to produce for them under contract.

"Companies in the free trade zones were originally all foreign-owned, but there is now a tendency for Dominicans to own companies," says Mr Bernardo Vega, one of the country's leading economists. "The foreign owners were mainly Americans, but today there are investors from Taiwan and South Korea who are seeking easy access to the European Community market."

The growth of the Dominican free zones has been encouraged by the Caribbean Basin Initiative, a preferential trade programme extended by the US to selected countries in the region. Dominican officials say the prospects for expansion of the facilities are good, with the country's recent access to the Lome Convention, a treaty which grants preferential entry to the European Community market.

Being insulated, the free zones have not been affected much by the economic problems which have overtaken the Dominican Republic in recent years. But businessmen are questioning how long they can remain apart from the domestic economy, and whether it would not be in the government's interest to declare the entire country a free trade zone.

As a result, there has been a huge shift to privately-generated electricity. Every important office building, factory and hotel in the country needs a private generator. This is not only hugely inefficient – it also raises the costs significantly of doing business in the

country: a generator capable of producing 1,000 kilowatts costs \$1m. Capacity in such micro-generators is estimated at around 600-700MW, equivalent to the capacity of the state Dominican Electricity Corporation (CDE).

At its worst, estimated generating capacity of CDE fell to around 400 megawatts. This compares with nominally installed capacity of 1,200MW and demand of closer to 800-900MW.

The crisis prompted President Joaquin Balaguer to replace the head of the CDE, since when there has been an increase in capacity, helped by loans from the World Bank to

SUGAR PRODUCTION (in tonnes)

Total	Exports to the US	Exports to the USSR
1,209,456	640,128	45,156
1,133,341	614,159	55,175
920,699	465,085	224,689
894,538	357,789	51,243
815,549	302,804	146,315
776,630	228,900	219,580
683,004	285,136	122,239
589,664	310,297	33,115
628,269	290,310*	n/a

*Estimate *Raw value Source: Dominican Sugar Institute

Falling prices and high production costs, compounded by outbreaks of cane rust disease which caused depleted yields, exposed the company, and forced it to diversify its operations and sell off land, reducing the area under canes.

Favourable world prices masked a high degree of inefficiency until depression overtook the international sugar market about a decade ago.

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ARTS

CINEMA

A glittering enigma with hypnotic appeal

I have no evidence to put before a court of law, but I believe we are being hypnotised in Krzysztof Kieslowski's *The Double Life Of Veronique*. How else explain the ability of a French-Polish film with a nonsensical plot premise - a girl from Krakow has an exact double in Clermont Ferrand and dies leaving her a legacy of new awarenesses and sensitivities - to enthrall and enchant us like no European film in recent memory?

Hypnotists, we know, often use objects to fascinate and transfix their patients. Likewise Kieslowski. As in earlier films - *Camera Buff*, *No End*, *A Short Film About Killing* - the screen is a mystical assault-course of the ordinary made extraordinary. A light bulb, a glass globe, a tea-bag floating in hot water; the inanimate world glows as mysteriously as the animate. Through these deceiving sensory spaces, in which rain patterns on a wall seem as tactile as real rain on the face or in which an "innocent" puppet show prophesies or recapitulates real events, Veronique and Veronique (both played by Cannes Best Actress Irene Jacob) step into self-realisation.

Yes, but what is it all about? Neither heroine knows her *Doppelgänger* and they glimpse each other only once, in a demonstration-torn Polish square. Yet like twins they have near-symbiotic tastes, feelings and skills. (Both are gifted classical singers.) They also share a heart ailment which kills Polish Veronique in mid-concert, bequeathing to French Veronique an instant, bewildering sense of loss. The death also precipitates a series of twists with a young writer and puppet showman (Philippe Volter) who may be a conduit between the dead girl and the living.

Political metaphor-seekers will no doubt spy a fable in which the Eastern bloc's demise arouses a belated sense of kinship in the West, with the artist as mage or mediator. But the film's magic is belittled by pat equations. Kieslowski offers something larger: a vision of the world as an evolving miracle of the imagination, a floating interchange between past, present and future whose panhuman perspective allows each individual tragedy to be redeemed by kindred lives facing kindred challenges.

But even above and beyond such larger decodings, this beautiful film is its own enigma: as cryptic and glittering as the glass ball in *Citizen Kane* (which has a twin here) and endowed with a soaring human radiance, both in repose and in response, by Irene Jacob.

Meanwhile, back in Hollywood. You too, like screenwriter Shane Black who sold his script of *The Last Boy Scout* for a record-breaking \$1.75m, could earn large sums by submitting seemingly simple action ideas to Hollywood. Just follow Mr Black's guidelines. Whenever anyone is rude to his film's hero - battered, wisecracking detective Bruce Willis - make sure he is punched in the nose. Whenever anyone tries to "fix" an American football game, make sure he is punched in the nose. Whenever anyone is unkind to animals or fails to help an old lady cross a street, make sure he is punched in the nose.

We have never seen so many people punched in the nose.

British director Tony Scott, who has become a Hollywood multi-millionaire by directing expensive trips (*Beverly Hills Cop 2*, *Days Of Thunder*), gives *The Last Boy Scout* his usual high-gloss visual glamour as Mr Willis and his adopted sidekick Daman Wayne, a black ex-footballer threatened by a cartel of villains, proceed through town bashing and bashed.

Nose-pokings are supplemented by hand-stabbings, knee-bashings and electric catle-prettings. And whenever a car is stepped into, we know it will be written off at the end of the sequence. One of our hero's proud past achievements - we see it in flashback - is to have saved Jimmy Carter's life. He was once a presidential bodyguard. It seems, who threw himself between J.C. and a passing bullet. This indication that a man of Willis' timbre once worked for the Demo-

THE DOUBLE LIFE OF
VERONIQUE
Krzysztof Kieslowski

THE LAST BOY
SCOUT
Tony Scott

THE MAN IN THE
MOON
Robert Mulligan

CROSS MY HEART
Jacques Fansten

*Uncle Vanya*

COTTESLOE THEATRE

The National Theatre's new production of *Uncle Vanya* at the Cottesloe is so exquisite that I shall concentrate this review on how such technical excellence is achieved rather than on Chekhov's play.

The production, directed by Sean Mathias, has come up through the National's theatre studio, copiously housed in the Old Vic and adequately endowed by private sources. The studio is being developed as a training ground for British theatre as a whole. That means training not only in acting, but in every detail of how to use a stage. Performers are encouraged to question every word of the text, and there is even a special course in how to wear undergarments that do not show but lend elegance to the clothes on top. Never again should you see a Restoration comedy where the characters are ill-dressed underneath. Perfection is all.

In the case of *Uncle Vanya*, there are other resources to hand: Sir Ian McKellen, for example. McKellen must now be counted as the foremost British actor of our age.

Nevertheless, even he must have gained from the studio experience. His Vanya brims with effortless superiority; the secret of such apparent effortlessness, however, is that it requires a vast amount of work behind the scenes. Whenever he is on stage, McKellen not only scores in his own right, he also looks like the captain of the side.

He plays Vanya very quietly, and the rest of the cast perform in the same way. Nothing is shouted that could be spoken softly. Every word, every sound, makes the audience crane forward to hear. Yet it is not the words so

A final wave to the 1992 Berlin Film Festival, now departing into history. We who were there will remember the fine movies, the mixed weather (snow, sleet, a hint of sun, more sleet) and the sense of Berlin's own history playfully processing itself into a souvenir culture. Did you know you can now buy wooden Russian dolls on the Krammarn market which bear the faces of Gorbachev and Yeltsin? Inside each Russian leader is a series of smaller leaders trying to get out.

Lawrence Kasdan's ambitions, likeable fresco of L.A. life *Grand Canyon*, noted in my last report, won the Golden Bear for Best Film. Istvan Szabo's *Dear Emma, Dear Bobo*, likewise noted, gained the runner-up Special Jury Prize. No major honour, I rue, for the best film of the final days, Georgia's *The Beloved*. Mikhail Kalatozishvili - whose grandfather directed the famous *The Cranes Are Flying* - creates a caustic, brilliant pageant out of the Red Army's invasion of Georgia after the October Revolution. The cruelty of war is conveyed not by rhetoric but by a harrowing understatement. Casual executions, passionless carnage, shame-faced betrayals; and the numbered meting out of rough justice by a father who executes his son after the youngster has betrayed a friend.

A bouquet too, in default of a Bear, for Paul Schrader's *Light Sleeper*. William Dafoe and Susan Sarandon star in this some crime thriller from the director of *American Gigolo* and *The Comfort Of Strangers*. The movie turns New York into a city of the mind much as *Taxi Driver*, scripted by Schrader, did 15 years ago. It opens in Britain on March 13: more then.

Nigel Andrews



Ian McKellen and Anthony Sher

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Yet McKellen is not alone. He is matched, among others, by Janet McTeer's Yelena, the main if not only keynote.

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Thursday February 27 1992

Mr Keating's election bid

MR PAUL Keating waited a long time to succeed Mr Bob Hawke as Australia's prime minister; so long that the dice also represents his last chance to win back a disaffected electorate. Under Australia's three-year cycle, elections must be held by the middle of next year. The four times that the Labor party will have sought re-election since coming to power in 1983. To win, Mr Keating must produce a tangible improvement in the economy, for whose difficulties he himself bears considerable responsibility in his former role as Treasurer.

The long leadership struggle last year contributed to a general view in Australia that the Labor government was worn out and bankrupt of ideas. But a deep, two-year recession, which has pushed unemployment to 10.3 per cent, has been the more important underlying cause. The party's loss of popularity may be irretrievable.

Naturally enough for a man who has little more than a year to stamp the contrary impression on voters, the prime minister declared that the package of measures he announced yesterday would "stir the imagination" and lead to "a turning point in our economic history and our social history". The measures do nothing of these things. Instead, they offer a short-term boost to the economy – actually rather smaller than markets had been expecting, but with the promise of personal tax cuts after the elections – while continuing the process of structural reform set in train by Mr Hawke and Mr Keating in his earlier incarnation.

Regional market

The measures reflect Mr Keating's long-standing objective. He has played a key role in the opening up of the Australian economy, including the floating of the Australian dollar, tariff reductions and tax and banking reform. Mr Keating has now created a regional aviation market. He has removed the requirement for 50 per cent Australian equity in mining ventures and raised the threshold at which foreign mining investments require official scrutiny. And he has eliminated most restrictions on

foreign banks' entry into Australia. At the same time, he deserves credit for resisting strong domestic pressure to slow tariff reductions.

The other side of Mr Keating's record is one of substantial responsibility for a boom-bust cycle. True, fluctuating commodity prices have added difficulties. But Mr Keating misjudged policy, particularly in pulling on the monetary reins too tightly, so adding to the depth of the recession. Now, monetary policy has eased (though real interest rates remain high) and fiscal policy is being relaxed too.

Implausible move

To move from zero to 4 per cent economic growth in one year, and to maintain growth around that level, seems implausible. If it were achieved through increased exports, it would arouse no concern. But the indications are that the growth is projected to come from domestic demand. This would seem a recipe for a worsening current account, now projected to rise from 3.75 to 4.5 per cent of GDP next year and difficulties with Australia's foreign debt. The currency, which had already weakened in recent weeks ahead of the statement and dropped further yesterday, could come under pressure. Mr Keating's projection of a jump in inflation, from the current 1.5 to 3.5 per cent next year, could be too low.

Even so, the gamble represented by measures actually undertaken yesterday is not huge. The A\$2.3bn job-oriented stimulus is concentrated on infrastructural projects, which are badly needed. The budget deficit for this year, projected at 1.8 per cent of GDP, is small.

If Mr Keating can strike a wage deal with the unions, the lid will be kept on inflation.

Mr Keating cannot be accused of betting the economy to save his political future. Most of the steps he has taken are sensible, even if the economic projections are shaky, as is their wont. But he has not shown that he will have fresh ideas for revitalising the Labor party, should he win re-election. The Australian electorate may need a clearer sight of his vision before giving Labor another term.

Developing cars across borders

ACROSS the industrialised world, multinationals are dispersing their research, design, development and engineering activities from single or dual locations to multiple ones. Nissan has added development centres in the US and now Europe to its base in Japan. Hewlett-Packard now develops personal computers in France as well as California. Glaxo does drugs research in six countries as well as Britain.

This trend is part of a wider organisational pattern in which formerly centralised activities are starting to be pushed out to multiple centres around the globe, in as balanced a fashion as possible.

So at first sight Ford of Europe seems to be turning back the clock by considering a reallocation of tasks between its British and German development facilities which could relegate the UK side to junior status.

The exact nature of the company's plans are unclear. But any shift in the power balance towards Germany would be a backward step from a narrow UK point of view. Though far fewer jobs are likely to be transferred for the short term than the 1,200 mooted in an internal discussion document, the issue is of equal national economic significance to the threatened closure at some stage of one of Ford's UK assembly plants.

A shift in Ford's development balance towards Germany would be much more controversial than General Motors' 1970s transfer of its Vauxhall's development responsibilities to its Opel offshoot in Germany. It would be a signal to other multinationals, existing and emergent, to consider doing likewise – to the considerable detriment of employment prospects for British graduate engineers, and of the UK economy.

Natural advantage

Germany already has a natural advantage in its reputation for the supply and quality of development engineers, despite their higher salary levels and social costs. Considerable infighting was needed within Sony last year for its UK subsidiary to persuade Tokyo to locate a new European television development centre in



Andrew Fisher and Ariane Genillard on German investment in Czechoslovakia

Eastern promise

many, averaging about 4,500 crowns (DM250) a month. High wage claims in Germany have prompted talk among industrialists about job losses and falling competitiveness.

While east German labour is still cheaper than in west Germany, the gap is fast being narrowed in the wake of unification. The generous terms at which old East German Marks were replaced by D-Marks sharply raised industrial costs in eastern Germany. This increase was compounded by steep wage rises. Thus Czechoslovakia is becoming the low-cost location that east Germany is ceasing to be.

Industrial skills. Productivity is below western standards. But German companies are impressed by local engineers and workers and have promised to raise output and roughly to maintain employment. "They need money to improve their plants and they need better production and business organisation," says Mr Bernhard Bens, a Siemens manager responsible for a joint venture with Skoda Pilsen, the engineering group. "But their workers know how to use modern machinery."

Mr Volkhard Kohler, deputy chief executive of Skoda cars, a separate company, says: "We're interested in doing more and more development here in Czechoslovakia." While Hungary has drawn the lion's share of western investment in eastern Europe, mostly from the US, German companies tend to favour Czechoslovakia. They cite its cultural similarities – Czechs often speak German and have a reputation for industriousness and orderliness – and the fact that the country's industrial base, with its emphasis on engineering, is similar to their own. Shortcomings in the areas of management, design and marketing are seen as opportunities. The main reasons for business interest are:

- Labour costs. Wages are about a tenth of those in Germany.

It is this long-term approach which has helped German companies gain an edge over rivals such as France's Renault, which lost out to VW and Mercedes in joint ventures with Skoda cars and Avia trucks.

On the rail side, Siemens is bringing in the transport activities of Krupp and Kraus-Maffei, in which it is already a partner. "The idea is to develop

Siemens' rail network in

Czechoslovakia," says Mr Kohler.

Siemens has 31 per cent of the shares and management control of Skoda in Mlada Boleslav. It is investing DM800m this year, DM1bn in 1993, and total of DM9bn by 2000.

Volkswagen has also bought smaller BAZ assembly and components operation in Bratislava, Slovak republic.

Mercedes-Benz agreed with Avia and Liaz truck companies to produce Mercedes ranges. Mercedes will have initial 31 per cent-Avia 49 per cent and Liaz 20 per cent. Mercedes to invest DM350m over five years. Needs Czech government approval; requests for protective import duties and tax holiday irritated Prague.

competence as a full-line supplier," says Mr Weis, Skoda, which built 2,500 locomotives for the former Soviet Union, will provide the mechanical expertise, with the German company contributing electrical and other equipment. The Germans will have 51 per cent of the \$105m venture.

Mercedes aims to carve out up to 30 per cent of the truck market in eastern Europe, the same as it has in the west. Mr Holmut Werner, head of the truck division, reckons the potential market in the east could exceed 800,000 trucks above two tonnes a year.

The Daimler-Benz subsidiary plans to invest DM350m in the plants of Avia and Liaz, the Czech truck makers, in the next five years, lifting its minority stake into an eventual majority. The production goal of the three-way venture is 27,000 small, medium, and large trucks a year in 1997. The present Avia and Liaz trucks will be phased out. This is a will the Czech companies have to swallow to survive. "We have to be realists," remarks Mr Vaclav Bohac, Avia's finance director.

Not surprisingly, the pre-ponderance of German investment has led to charges in Czechoslovakia that Germany's economic influence could become too powerful. Criticism has mostly come from opposition politicians trying to arouse anti-German sentiment against the government and its free market economic policies.

Adding to the public interest, and introducing a controversial new element, have been the requests by Mercedes last month for high duties on imported trucks and a long tax holiday. The Czech government, which approves all joint ventures, has objected to such demands, which Mercedes insists are only a basis for negotiations.

The heat generated by Mercedes' tactics shows the sensitivities involved. Mr Spacek, the Czech finance minister, says the Czech government will accept the best offer of foreign investment, no matter where it comes from. But he admits that given equal offers, a non-German company would be favoured so as to broaden the investment spread. "We want capital from other countries, not just Germany."

German executives know they have to tread carefully. Memories of the second world war linger. "The war was the beginning of the end of Czechoslovakia's independence," says VW's Mr Kohler. But many industrialists in Czechoslovakia are prepared to forgive and forget. "That was history. We've got to think about the future," concludes Mr Mestanek of Skoda.

Leading light of the north

David Marsh on the bitter-sweet renaissance of Manchester

Ensnared in the Victorian splendour of Manchester's town hall, Mr Richard Leese, deputy leader of the council, displays dour disdain about the city's future. "There is a lot of reason to be cynical, but a lot to be hopeful about."

At the moment it is hope which predominates. The government yesterday gave its backing to the city's bid to stage the 2000 Olympics. The Arts Council has decided to award Manchester the title of City of Drama for 1994, an accolade which reinforces its claim to be Britain's foremost arts centre outside London.

The award from the Arts Council puts Manchester centre stage in a series of artistic events being staged around Britain to celebrate the run-up to the millennium.

The city has already put forward 150 ideas for the bonanza, culled from 80 organisations ranging from inner-city youth clubs to established companies such as Manchester's Royal Exchange theatre. Proposals include a spectacular celebration of the 150th anniversary of the opening of the Manchester ship canal.

The range of proposed events bears testimony to the diversity of culture to be found in Manchester, home of British repertory theatre. Audience surveys indicate that 300,000 of the 2.5m inhabitants of the Manchester conurbation attend a theatre performance at least twice a year.

But it is not just in the cultural arena that Manchester is enjoying a revival. Since the early 1980s, the city has started to throw off its image of dust and grime. In the city centre, the last decade has seen extensive refurbishment and development of offices, shopping malls and public buildings.

The city is also attracting new investment in high technology industries and services which is offsetting long-term decline in its traditional manufacturing sectors. Computer and chemical businesses are thriving, replacing coal and steel. When ICI reorganised its management structure last year, it chose Manchester ahead of continental Europe and the US for the headquarters of its specialty chemicals division.

Among competitors for the 2000 Olympics prize, the most serious contender is probably Berlin, a city with which Manchester shares some intriguing features. There is the same vibrancy springing from past grandeur and a certain frisson that stems from the extremes of rich and poor. Speaking from his residence in the north of the city – overlooking rolling moorlands and the site of a disused colliery – the Bishop of Manchester gives a bitter-sweet summing up of the state of the city's soul:

"Manchester is a wonderfully vigorous and exciting part of the world to work in. But when you go to a drinker and meet people responsible for the life of the city and ask them where they live, they say they come from the south – beyond the city boundary."



SEVILLE EXPO '92 CITY

On 8th April 1992, the Financial Times will publish a survey on Expo '92.

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environment and syllables

things, as well as the environment and syllables

No evidence that

there is no evidence that

the evidence is not

The marble reception hall of British Petroleum's newly refurbished headquarters in the City of London has only one problem. There is no heating. As a result the management of one of the world's largest oil companies has had to install a number of small gas stoves to beat back the cold.

This temporary unsightliness might be a parallel for BP's recently well-publicised difficulties: a blue-chip company undergoing what its management claims is a spell of seasonal difficulty, the chill being provided by recession in its principal markets rather than the weather.

The company's poor results for the final quarter of last year, when profits fell by 85 per cent and the dividend remained unchanged, drove home to the stock market how vulnerable BP was to the prevailing economic climate. But oil being business with long lead times, there investments only pay off after several years, the deeper question is whether BP can spring back when conditions improve.

Some industry observers are doubtful. They point to the company's heavy load of debt, its exposure to depressed oil prices, and its modest presence in the Far Eastern market, which represents one of the few areas of oil industry growth. BP's executives accept that there is something to these concerns, although they maintain that the market has exaggerated their importance.

The City has focused its concern on the company's long-term debt burden. Its debt to equity ratio, an important measure of corporate indebtedness, rose to 88 per cent at the end of last year, compared with a modest 11 per cent at Shell, the rival integrated oil company.

The company would like to try to stop it growing above this level, but has ruled out a rights issue in the medium term to raise cash to pay off some of the debt.

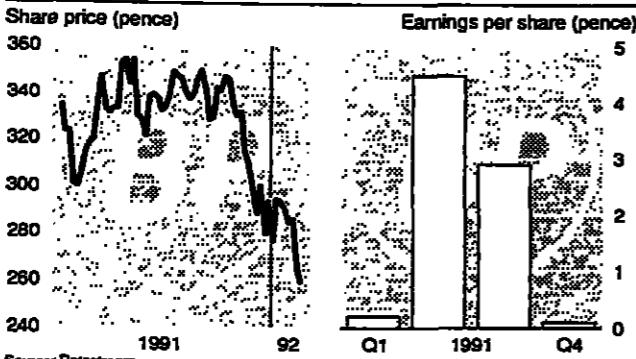
"I'm not greatly concerned about our debt levels, but my gut reaction is that we're at a prudent limit," said Mr Bob Horton, BP's chairman. "We need to adjust our capital expenditure and accelerate cost-cutting to stay within that level."

The need to rein in debt means that BP must set careful priorities in allocating financial resources. The company needs to balance capital expenditure, which is vital for future growth in the oil industry, with cash needed for debt reduction. It can buy itself some leeway by paring operating costs extensively: it is planning to save £750m by cost-cutting at its three main business

Search for a cure to economic chill

Deborah Hargreaves and David Lascelles examine how BP plans to recover after lean times

BP



Horton: all projects robust

divisions by 1994.

There is currently a gap in funding of about £1.5bn. BP generates £4.2bn in cash from its operations last year and spent about £2bn on interest payments, tax and dividends. This leaves a shortfall, since it is committed to capital expenditure of about £3.5bn this year.

The strategy has seen BP focus its exploration efforts on Colombia, the Gulf of Mexico, Nigeria, Norway, Papua New Guinea, and Australia. Mr Browne says: "By the mid-1990s we should have new cashflow coming from places

BP needs to balance capital expenditure with cash needed for debt reduction

like the Gulf of Mexico and Colombia and I hope we'll have opened up a third potential profit centre." Part of the company's spending on oilfield development will have to be concentrated by the need to control its debt, but Mr Browne says the timing of some of these investment decisions can afford to wait. "Sometimes the longer we sit on things, the better they seem because new technology means we can better exploit them."

Since Mr John Browne took over as managing director of the exploration division five years ago, he has tried to focus on areas of the world which offer growth. At the same time he has

decided to pull the company out of areas where it is failing to build a "critical mass", which he defines as project with a market value of more than \$1bn. The company's recent decision to withdraw from the Qatar gas project was an example of this.

The strategy has seen BP

expansion, and focusing its activities on geographical regions where BP is a "major brand".

Mr Russell Seal, head of refining and marketing, explains that for BP to consider itself a leading brand it must have a 15 per cent market share for its petrochemicals in a given area. As part of its strategy of geographical concentration, the company is cutting its European operations from 200 regional centres to 150 and including them under central management from Brussels.

But the most important issue for the future profitability of the downstream section will be the amount the company is forced to spend on environmental measures. This is particularly important in the US, where the Clean Air Act could cost the oil industry as much as \$45bn over the next seven years. This will be spent on minimising emissions such as sulphur dioxide from refineries as well as upgrading facilities for the production of new "clean" fuels such as reformulated gasoline. Mr Seal says that his share of the capital expenditure budget amounts to some \$1.8bn a year, out of which \$400m is spent on environmental measures.

Mr Nick Antill, oil analyst at Hutton Goss, believes BP can ill afford the immense expenditure required to maintain production in the US in view of the Clean Air Act and given the current cut-throat competition in the market. "If 15 per cent of the company's

ambition is to be able to invest enough to maintain and increase its oil production,

Mr Horton explains: "In one sense, BP is a growth company, but it doesn't necessarily mean growth in volume or in asset size, but it does mean growth in shareholder value:

"We have absolutely no ambition to be the size of Exxon for the sake of it," he adds. "The challenge we must meet is to get our overheads down and operate at a lower cost. That is why technology is vital: we need to operate more efficiently and offer a better service to customers."

BP is more exposed to the oil price than many of its rivals, as it does not have such an extensive network of refineries as, say, Shell. In addition, its oil price forecasts have tended to be more optimistic than many of the other majors'. Mr Horton insists that all projects are based against an oil price of \$18 a barrel and are found to be "viable". But the oil price remains stubbornly low at \$17.50 a barrel.

At the same time, BP's long-term plans are based on projections of revenues which require a rise in the price of about \$25 a barrel by the second half of the 1990s. Much of BP's growth estimates for the whole company are based on an oil price above \$20 after 1995.

If the oil price continues at a level below \$20 a barrel for a sustained period, BP will probably shrink in size," says Mr Antill. This is because the company is unlikely to be able to invest enough to maintain and increase its oil production.

Mr Horton explains: "In one sense, BP is a growth company, but it doesn't necessarily mean growth in volume or in asset size, but it does mean growth in shareholder value:

"We have absolutely no ambition to be the size of Exxon for the sake of it," he adds. "The challenge we must meet is to get our overheads down and operate at a lower cost. That is why technology is vital: we need to operate more efficiently and offer a better service to customers."

BOOK REVIEW

When markets alone are not enough

THE MORAL FOUNDATIONS OF MARKET INSTITUTIONS
By John Gray
Institute of Economic Affairs, £7.95

needs, they necessarily vary across cultures and societies – to lead a worthwhile life, the Kalahari bushmen and the urban professionals require different things. Yet allowing for that, and the impossibility of precise mathematical objectivity in such matters, a “reasoned public discourse” ought to generate consensus on the content of such needs.

Gray may place too much faith on the power of “reasoned discourse”: propose reducing state spending to a quarter of the national product, and the ensuing debate will be anything but reasoned. Beyond laudable subsidiarity – a difficult principle to apply, as the European Community is discovering painfully – he also has little to say about the organisation of his limited government. Yet the issue affects his argument at every turn, with constitutional reform moving up the agenda of Britain’s political class through concern for just that autonomy which he is seeking to promote.

A related caveat is entered by Raymond Plant, coming from the left in the third of the commentaries. It may indeed be possible to reach broad consensus on basic needs, but it is far from evident that such needs, taken together, can be met completely within available resources. Gray himself concedes the expense of many basic health needs – particularly those relating to ageing, and that is even before aggregating them with entitlements to education, training, housing, defence and so on.

If basic needs cannot be met completely, then a debate about distribution and fairness takes over – and the rules for conducting it become crucial. As Plant notes, governments all too often fall victim to interest group pressures in relation to the provision of basic services because of their unwillingness to face the fact of scarcity, and the consequent imperative to gauge a reasonable degree of entitlement given limited resources.

Politics evidently still has a controversial life ahead of it.

Andrew Adonis

International Unit Trust Manager of the Year... Again.

1991	THE SUNDAY TIMES	1st
1990	THE SUNDAY TIMES	3rd
1989	THE SUNDAY TIMES	1st

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LETTERS

Environment and syllables

From Mr Walter Grey.

Sir, We are all environmentalists now. So, like P D Martin (Letters, February 18) et al, we naturally take to “environmentally friendly” goods and causes.

Or we would if “environment-friendly” (with two fewer syllables) didn’t seem so much neater – besides being closer to its German (*umweltfreundlich*) original.

Among other things, as environmentalists we will be the first to appreciate this would also save forests by economising on newsprint:

John Ottensosser.

John Ottensosser & Co, Parliament House, North Row, London W1

Where is the call for action?

From Sir John Ottensosser.

Sir, I refer to your article “Perspectives: Wasted lives in the UK’s packed jails – A City group on a moving morning in prison” (February 22). I wonder what the point of such an article is, unless it calls for action. Any suggestions?

John Ottensosser.

John Ottensosser & Co, Parliament House, North Row, London W1

No evidence that Rolls-Royce Cars not up with latest technology

From Sir Colin Chandler.

Sir, I write to express concern that your editorial comment on Rolls-Royce Motor Cars (“Perpetual niches”, February 26) seems to have been written by someone with little knowledge about Rolls-Royce and Bentley cars or their design, development and manufacture.

There is no evidence to support your thesis that the downturn for Rolls-Royce Motor Cars is based on a failure to keep up with the latest technology. As recently as 14 months ago, Rolls-Royce Motor Cars was announcing that its sales had been at a near record level of 3,332 in 1990, hardly the dying throes of neglected technology.

The current recession in the US and the UK has caused an equally steep fall in the sales of top-of-the-range versions of motor cars from Mercedes and

Equal rank

From Mr Terence Bendixson.

Sir, The word culture means many things to many people and therefore even in France not everyone might agree with Colin Amery that London is outclassed by Paris “as an architectural and cultural city” (“A test for taste and political judgment”, February 24). In *Les Villes Européennes*, Mr Roger Brunet, the distinguished French geographer, uses a variety of indicators that exclude architecture and ranks London and Paris equal in “*la fonction culturelle*”.

Has Mr Amery become ensnared in the fashionable cult of London bashing? Terence Bendixson,
9a Gurdon Grove, London SW1

Simpler control

From L G L Unstead-Joss.

Sir, I was intrigued to see the elaborate technology now installed to deal with the traffic at the Blackwall Tunnel – the Northern (Poplar) entrance, presumably.

In the 1980s a lone police constable controlled traffic there; often it was my parents' friend, PC Walter Brockhurst, whose elder son, also Walter, was then one of my close friends at Woolmore Street Elementary School, Poplar.

L G L Unstead-Joss,
4 Liberton Gardens, Edinburgh, EH16 5JR

Fax service

LETTERS may be issued on 071-673 6800. They must be clearly typed and not handwritten. Please send fax machine for line resolution.

Bentley Turbo R alongside the most expensive Jaguar, Mercedes and Lexus cars and came to the conclusion that the Bentley Turbo R was “the best car in the world”.

Rolls-Royce has, of course, had long-term technological collaboration agreements with a number of manufacturers, including BMW, and the technological transfer is two-way.

Of course Rolls-Royce Motor Cars occupies a particular and small niche, as indeed does the Financial Times. This does not, however, mean that either is in some way backward or produces “instant antiques”.

Sir Colin Chandler,
Managing Director,
Vickers plc,
Millbank Tower,
London, SW1P 4RA.

FINANCIAL TIMES

Thursday February 27 1992

A FINANCIAL TIME
for change

NEWPORT
A TOWN TRANSFORMED

Canada has to bite the fiscal bullet

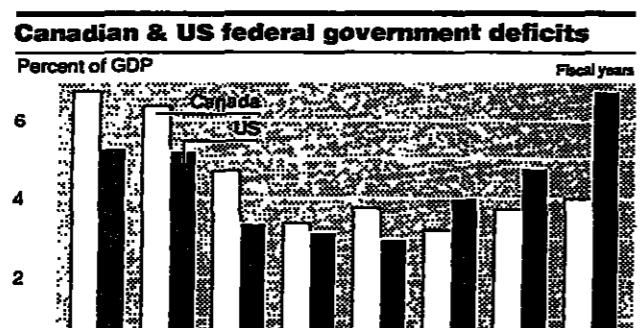
Bernard Simon on a budget laying the groundwork for harsh economic restructuring

CANADA's finance minister has introduced a budget which aims to lay the groundwork for his party's next election campaign but at the same time to take a few steps forward in the painful restructuring of the Canadian economy.

Mr Donald Mazankowski, who has a reputation as one of the Progressive Conservative government's shrewdest politicians, announced modest tax cuts for both individuals and companies. As another spur to growth, tax withholding on dividends paid to foreigners is being halved to 5 per cent.

But one of the pillars of Mr Mazankowski's budget package illustrates how Canadians are being led – not always willingly – towards a more hardened existence than the one provided for decades by a pervasive, protective and free-spending government.

For the past 47 years, every parent has received a monthly "family allowance" cheque to help pay child expenses. The government began clawing these back from upper-income households a few years ago.



Source: Dept of Finance Canada, US Dept of Commerce & US Budget

has earned the Bank of Canada the nickname of the Bundesbank of North America.

Free trade among Canadian companies and workers to become more competitive or face a mass southbound exodus of jobs. Tight monetary policies have helped bring down Canada's inflation rate to a year-on-year rate of 1.6 per cent in January, the lowest among the Group of Seven industrialised economies.

In the budget, tax conces-

sions are balanced by discipline on the spending side. Mr Mazankowski observed at a press conference after his budget speech that people from coast to coast are telling Ottawa that they are "sick and tired of paying the bills". "Government must scale down," he said.

To help pay for the tax break, Ottawa plans to cut several hallowed programmes and institutions. Canadian combat troops are being withdrawn from Europe. Subsidies on student loans are to be cut. A total of 46 government agencies are to be either abolished or taken over by other bodies.

The risk of Mr Mazankowski being blown off course is substantial. His assumptions of a 4.5 per cent growth rate in 1993 and a decline in interest rates for the next two years are more optimistic than most forecasts.

Mr Mazankowski aims to bring the budget deficit down from C\$31.5bn in the year to March 31, to C\$27.5bn in 1992-93. He plans to lower the deficit from a peak of 6.7 per cent as a proportion of gross

domestic product in 1985 to 1.7 per cent in 1994.

But the government has a spotty record in meeting its targets. Just a year ago, it promised a 1992-93 shortfall of only C\$24bn.

Unlike the US and UK, Canada is proposing a discretionary fiscal tightening, instead of allowing the automatic fiscal stabilisers to work unhindered. The scars of the profligacy of the early 1980s remain. The government has no wish to return to the budgetary difficulties of that time.

Nevertheless, the temptation to loosen the purse strings over the next 12 months will be heightened by the approach of the next election, which is likely to be called by mid-1993.

It is surely no accident that the proposed reduction in manufacturers' tax rates (from 23 per cent to 21 per cent) will be phased in over the course of a year to January 1994, while the entire cut in the personal tax rate (from 5 per cent to 3 per cent) will be in place a full year earlier.

Smiths poised for avionics agreement in US

By Paul Betts, Aerospace Correspondent, in Singapore

SMITHS Industries, the British defence and aerospace components group, is on the verge of signing a partnership agreement with the Collins Avionics division of Rockwell International.

The partnership will create a third force in the commercial aircraft avionics sector, competing against Honeywell, the US-based market leader, and Sextant, the French avionics group.

It will also lead to a rationalisation of the commercial avionics business along the same lines as the other main sectors of aerospace industry dominated by three airframe manufacturers.

factors (Boeing, Airbus and McDonnell Douglas) and three leading engine makers (Pratt & Whitney, General Electric and Rolls-Royce).

Mr Graham Thornton, marketing director of Smiths Industries' defence and aerospace activities, confirmed yesterday that a partnership agreement between the two companies was close.

There was room in the market, he said, only for three groups to provide all the avionics systems for commercial airliners, including flight control, flight management, onboard maintenance, displays and systems integration.

Honeywell, the biggest US

avionics supplier with about 25 per cent of the world market, is dominant on McDonnell Douglas aircraft.

Sextant, which was formed by the merger of Aérospatiale's and Thomson CSF's avionics interests to rationalise this sector of the French state-controlled aerospace industry, is the main avionics supplier to Airbus.

Rival manufacturers see little chance of penetrating the Airbus market, which accounts for about 25 per cent of world civil airliner business, because Aérospatiale is a leading shareholder in both Airbus and Sextant.

This leaves Boeing as the most attractive target for the Smiths-Industries-Collins alliance.

The idea for the partnership followed an earlier unsuccessful attempt by the two companies two years ago to bid jointly for the French state-controlled information management system (Aims) for Boeing's new 777 widebody airliner.

Although the Aims contract was ultimately won by Honeywell, Smiths Industries and Collins felt there were strong synergies between the two companies and decided to discuss a broader alliance, Mr Thornton said.

Palestinians pour scorn on Israeli plan

By Roger Matthews in Washington

PALESTINIAN delegates yesterday went into the third session of Middle East peace talks insisting they would only discuss Israeli settlements and what they described as human rights abuses in the occupied territories.

They ridiculed the Israeli plan for Palestinian self-rule presented on Monday, calling it an attempt to negate the whole purpose of the peace process. Israel planned to bring in the first of its experts yesterday to analyse issues involved in its proposals for interim self-governing arrangements in the West Bank and Gaza.

Mrs Hanan Ashrawi, spokeswoman for the Palestinian delegation,

said the scheme put forward by Israel was a tactic to use the peace process to reorganise the occupation.

By proposing two separate legal systems for the occupied territories of the West Bank and Gaza, for Jewish settlers and Palestinians, Israel was trying to legitimise the annexation of the territories and set up a formal apartheid system.

"The process of settling occupied Palestinian land and the peace process cannot be reconciled," she said. "Israel has to choose one or the other."

Mr Edward Djerejian, the US assistant secretary of state, had scheduled meetings with

the heads of delegations yesterday. He was expected to urge delegates to concentrate on substantive issues and to avoid the emotive language of the past two days.

Efforts are continuing in Washington to find a formula allowing Israel access to \$10bn loan guarantees requested to settle immigrants from the former Soviet Union.

Mr James Baker, the secretary of state, said on Monday that Israel would only receive the loan guarantees if it first agreed to stop building settlements in the occupied territories.

He also stressed that the US was totally committed to

Israel's security, but added that for the past 25 years successive administrations had opposed Israel's construction of settlements in the occupied territories.

One possible compromise being put forward by supporters of Israel is that Congress should approve the full amount requested but leave the Administration to decide on whether the criteria it had set were met by Israel.

They suggested that this could allow Israel quick access to the loan guarantees if after the June 23 general election the Labour party defeated Likud and announced an immediate settlement freeze.

Australian recovery bid

Continued from Page 1

He said the federal budget deficit would increase to \$8bn next year, but claimed economic growth would produce a surplus of \$2bn at the end of the four-year period.

The package was welcomed by business leaders. Mr Frank Conroy, managing director of Westpac Banking Corporation, said the growth projections were high, but he forecast that the package would not unsettle the financial markets.

Mr John Hewson, leader of the Liberal/National opposition, said it was "one of the most irresponsible packages I have seen contemplated in Australia".



Paul Keating: pledging "to get nation moving again"

Glaxo faces EC probe

Continued from Page 1

deputy chairman, said Glaxo was protected from downward pressures on drug prices because it had innovative products in its pipeline which could command a premium.

The Danish complaint follows political and media criticism of the price Glaxo charges for Imigran, which was introduced in Denmark last month. The retail price for six tablets is DKR67 (\$12.50).

Mrs Esther Larsen, health minister, said Imigran's price was so high that if all Danish citizens suffered from it, the cost would amount to about one third of the health service budget for prescription drugs. Denmark spends more than 6 per cent of GNP on healthcare, of which 11 per cent goes for drugs.

Mr Robin Gilbert, an analyst at James Capel, said the Danish move was unprecedented. He said the complaint was unlikely to have much effect on sales in the short-term, but that it could stir up other governments to question Glaxo's pricing policy and could become significant in the long-term. "Pricing is becoming a hot subject. This is an unpleasant straw in the wind."

Glaxo is in protracted negotiations with the French authorities over the pricing of Imigran. In the Netherlands, the health authorities have refused to reimburse the cost of oral version of Imigran.

The Danish announcement just before the London stock market closed was followed by a 10p fall in Glaxo's price. The share closed up 1p on the day at 794p.

US winning the race for Kuwaiti contracts

Continued from Page 1

AT & T is fighting hard to enter Kuwait's telecommunications market, largely at the expense of Ericsson of Sweden, which built most of the existing network. The US company hopes to win contracts worth up to \$200m.

British and, particularly, French officials are disappointed. "The overall picture here of awarding contracts is gloomy," said a French diplomat, who reckoned French groups had tendered for \$1.5bn

worth of contracts but won just \$500m worth since liberation. Most of this represents the French share of Kuwait's postwar \$2bn order for 15 Airbuses.

However, General Electric of the US is to supply the Airbuses engines (in conjunction with CFM of France), while Boeing is to supply three 747 jets.

French officials are also pleased that none of their bidders won any significant share of the effort to control Kuwait's oil fires or of subsequent oilfield recovery work. Morrison has secured \$40m

a situation they attribute to lobbying by Bechtel.

British companies have fared slightly better. Officials in Kuwait estimate that the UK has won nearly \$1bn of trade since liberation, though this includes a \$200m share of the Airbus contract.

Among the main British success stories, the Kuwait British Group, a consortium of Wimpey, Amec and Taylor Woodrow, has a contract worth nearly \$200m to restore output from the northern oilfields; Morrison has secured \$40m

Strasbourg to debate Irish policy on abortion

By Tim Coone in Dublin and Andrew Hill in Brussels

THE European Parliament will press ahead with a debate on Ireland's abortion policy today, despite the Irish Supreme Court's decision yesterday to overturn a High Court ruling preventing a 14-year-old rape victim from terminating her pregnancy in Britain.

The parliament's legal affairs committee will debate the issue on the grounds that it has raised important issues of principle for the European Community.

Mr Willi Rothley, the German socialist MEP who called for the debate last week, said that the supreme court's decision was "only an individual solution".

Mr Geoffrey Hoon, the British Labour MEP and a member of the committee, added: "I hope the court has decided the case on the principle that it cannot interfere with the right of Irish citizens to travel freely to other parts of the Community."

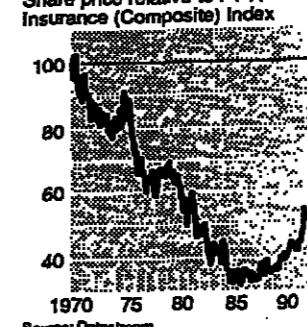
Ireland's Supreme Court registrar said the injunction against the girl had been set aside but the legal reasoning would not be given for several days, leaving open the possibility that the controversy may be far from over.

The decision was cautiously welcomed by Irish politicians. The government is paying the extra \$250,000 cost of the family's appeal and Mr Albert Reynolds, the Prime Minister, said last night that the decision "may have other implications and I want to examine the judgment in detail before commenting on it. But if the appeal has been allowed, then this case is now out of the way."

FT-SE Index: 2,565 (+18.2)

Commercial Union

Share price relative to FT-A Insurance (Composite) Index



Source: Datastream

group more than £300m of unsecured loans, might be rewarding their generosity.

The main explanation for the poor trading performance appears to lie in the UK, where profits collapsed from £55m to £18m before tax. Given that the VAG motor distribution business made £20m pre-tax in 1990, the performance of Lonrho's other UK operations must have been dire indeed. If that continues, Lonrho will certainly face an Advance Corporation Tax problem. Nor is there much hope to be gleaned from the fact that the group's losses from foreign exchange adjustments last year fell by three-quarters to £40m. It will be asking a lot for exchange rates to be so favourable this time round.

In structural terms, the group's main problem was its inadequate cash generation. A generous reading suggests a cash inflow of a mere £35m before tax and dividends, though it remains tantalisingly obscure over how this came about. Granted, capital expenditure should fall sharply this year and there might be a boost from asset disposals. But given the poor quality of its earnings, Lonrho must be wondering whether it can keep up even its reduced 13p dividend. The yield case for buying the shares looks ever more suspect.

S G Warburg

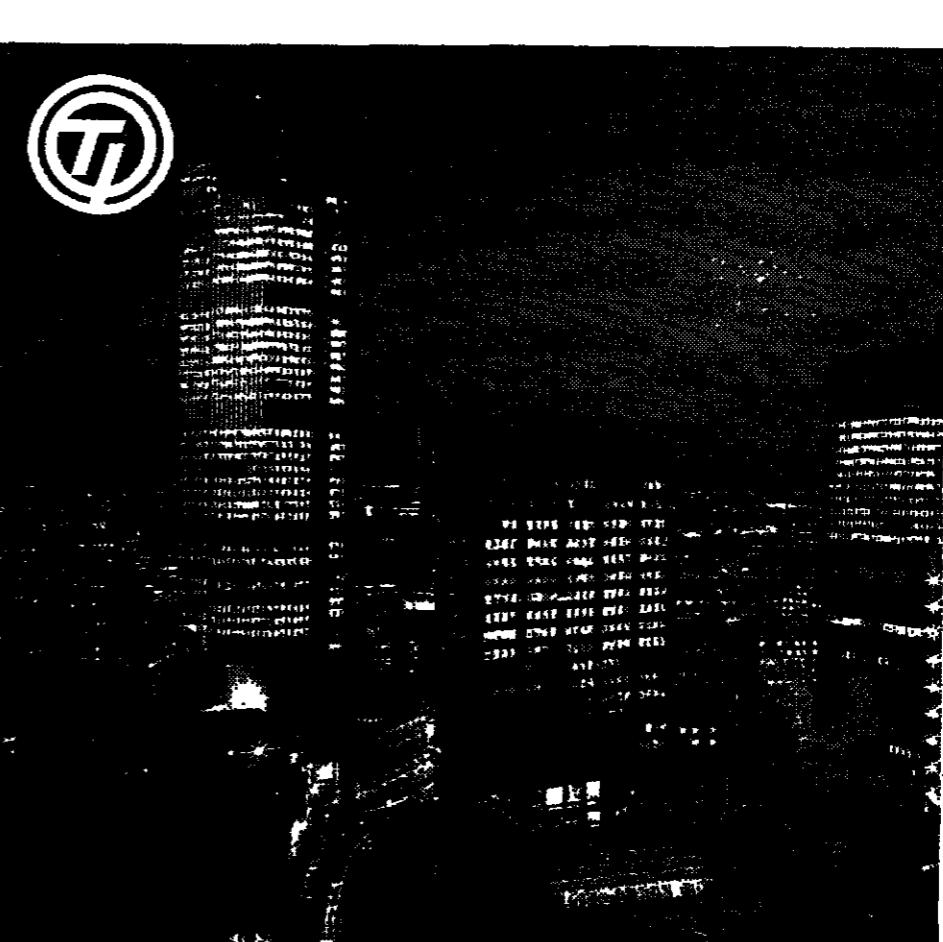
There is an element of hysteria about yesterday's fall of more than 6 per cent in S G Warburg's shares. The merchant bank admitted that second-half pre-tax profits would not match the £35m recorded in the first half, but the total would still be above the £35m for the equivalent period of 1990-91. That suggests the British Telecom issue was not quite as bad as it looked. Since Warburg's fiscal year started on October 1, the FT-SE has fallen by about 100 points and equity turnover has dwindled. Corporate finance business has become scarcer as decisions have been deferred because of the recession and the election.

The pace of business could quicken after the election, especially if a Tory victory lifts the equity market out of its present torpor, allowing a revival of both capital raising and bid activity. In the meantime a floor of £65m for second-half profits does not exactly constitute a collapse, although it is a far cry from 1989-90 when the bank notched up £137.5m in the full year.

Lonrho

Lonrho's report and accounts will have done little to reassure investors alarmed by the dismal profits fall announced last month. Hence the further 7 per cent slide in the shares yesterday. The extra detail strengthens the impression of a group failing to hold its flag-flying empire together. Even the declared £207m of pre-tax profit was flattered to the tune of £43m by property disposals and capitalised interest. Nothing that CU said yesterday – it was the dividend announcement – a 3 per cent increase in costs of nearly \$70m of pre-tax losses for 1991 – which looks likely to distinguish CU from the pack once the latest reporting season is over.

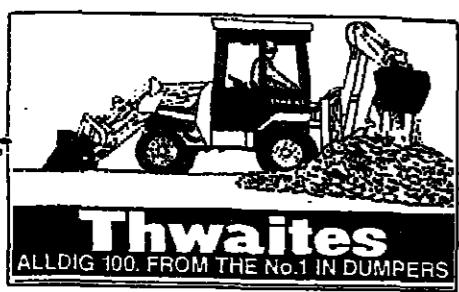
Given that CU shares underperformed the market by 20 per cent in the last 12 months – bad, but not as bad as other composite insurance companies – the real question for investors is not so much the company's relative position as the prospects for the whole sector. Nothing that CU said yesterday, however, encourages the view that the much anticipated re-rating of the composite is at hand, which is why



Bundy is just one of the TI Group companies getting the critical answers right. Their Belgian steel strip factory is a European leader in rolling ultra-thin, low carbon steel strip in the very narrow widths required for the snood rings of fluorescent lighting tubes. Consistent high quality of the strip is essential to ensure long life for the tubes. Without Bundy, the City might not see the light.

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We get the critical answers right

For further information about the TI Group contact the Department of Public Affairs, TI Group plc, Ladbroke Grove, London W8 4LS, England.



FINANCIAL TIMES COMPANIES & MARKETS

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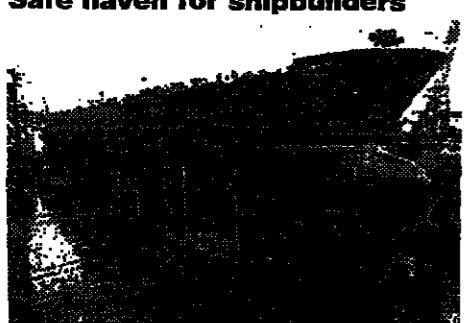
INSIDE

O&Y unit repays £158m to parent

O&Y Canary Wharf Holdings, the developer of the £3bn (\$5.22bn) office complex in the London docklands, repaid £158m of its share capital to its Canadian parent in November 1990, according to newly published accounts. The payment was the main reason behind a fall in its net assets from £751m to £571.7m in the year to October 1991. Page 24

Happy days for Peruvian copper

Things are looking up at Southern Peru Copper Corporation, the country's principal foreign investor and producer of two-thirds of all Peru's copper. SPCC's plant at Ilo (above) had record production of blister copper last year and the company is about to embark on a \$300m investment programme. Page 26

Safe haven for shipbuilders

After years of bitter competition with European rivals, Japanese and South Korean shipbuilders are set to capture 70 per cent of the world market in large ships. With new demand being shaped by environmental and safety considerations, the Asian yards are trying to establish a new harmony between themselves and avoid the deep discounting that characterised the past. Page 31

Startling first year of growth

In its first years of existence, the German commercial paper market has grown so rapidly that it now exceeds its British counterpart. The total value of German CP programmes, dominated by the Treuhand, the German government's privatisation agency for the east of the country, amounts to DM25bn (\$15.2bn). Deutsche Bank, arranger and chief dealer to most of the issues, now expects this total to rise to DM40bn by the end of the year. Page 23

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Chief price changes yesterday

FRANKFURT (DM)	PARIS (FFY)
Rises	Rises
Alcatel Int'l Pl	+ 20
Kalmar	+ 15
Lathec	+ 21
Volkswagen Pl	+ 65
Porsche	- 14
NRW (St)	- 55
NEW YORK (\$)	TOKYO (Yen)
Rises	Rises
Harley-Davidson	+ 2%
Amoco	+ 6%
Marathon	+ 10%
Tektronix Inc	+ 58
Pathe	+ 7%
Credit Suisse	+ 10%
Adiutor	+ 10%
New York prices at 12.30.	
LONDON (Pence)	Pence
Cit Stalman	+ 8
Heine	+ 23
Imperial	+ 47
Am. Electric	+ 51
Telecoms	+ 52
Genoa Med	+ 54
Sesa	+ 54
Fips	+ 54
Wartsila	+ 54
London	+ 54
Bank of America Int'l	+ 55
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INTERNATIONAL COMPANIES AND FINANCE

Commercial Union in the red but increases dividend

By Richard Lapper in London

RECESSION-related losses in the UK have pushed Commercial Union, the insurance group, into a pre-tax loss of £58.6m (£120.05m) for 1991 from a profit of £1.4m in 1990. This is the first loss incurred by the composite insurer since the mid-1980s.

However, the result is likely to be better than those to come from other UK insurers during the next few weeks.

CU has largely avoided the damage inflicted on some competitors by domestic mortgage indemnity claims.

The company's management was sufficiently confident about the group's underlying financial strength and the positive impact of recent rises in insurance rates to announce a 3 per cent increase in the dividend to 23.5p.

Mr Steven Bird, analyst with Smith New Court, the security

ties house, said the decision had reassured the market which marked the shares up 10p to 24.60. "The loss is due to cyclical factors but everything appears to be under control," he said.

Underwriting losses rose to £462.6m from £344.8m, but were offset by investment earnings of £271.6m, up from £243.5m. Life profits rose to £114.3m from £102m, and earnings from associated undertakings to £8.1m from £7.00m.

After realised investment gains, which rose to £49.8m from £20.8m, losses attributable to shareholders fell to £15.5m, against a profit of £2.5m.

The cost of the dividend amounted to £104.8m, taking shareholders' funds to £1.2bn, from £1.22bn.

Mr Tony Wyand, finance director, said the average sol-

vency ratio (the yardstick which measures net assets as a percentage of non-life premium) for non-life business amounted to 63 per cent.

Underwriting losses were concentrated in the UK, rising to £226.5m from £145.4m. Mr Peter Ward, general manager UK, singled out the effect of the recession. Industrial fire claims rose 21 per cent to £109.3m, with arson claims leaping from £3m to £30m.

Mr Ward also said property and motor theft claims increased by 38 per cent. Domestic theft claims rose from £23m to £51m.

CU also sustained underwriting losses in Europe. Outside the Netherlands, where Delta Lloyd reduced its underwriting loss to £1.7m from £26.7m, underwriting losses rose from £52m to £76m.

Lex, Page 18

Better margins return BfG to profit

By David Waller in Frankfurt

BFG, THE former German trade union bank which has been in the throes of a painful restructuring for the last two years and which is currently the subject of intense takeover rumours, achieved partial operating profits of DM78m (£47.2m) last year, compared with the losses of DM252m in

1990. Mr Paul Wiesandt, brought in as chief executive of the troubled bank in early 1990 and architect of the subsequent rationalisation, yesterday said BfG had finally turned the corner after two exceptionally difficult years and that the profits result was far better than expected.

Operating profits were DM78m last year and are likely to rise to DM820m in 1992, he said.

The results benefited from a rise in interest rate margins, a deliberate decision to move out of unprofitable lending, and sharply reduced costs, reflecting a reduction in the number of branches and in the number of staff. The headcount dropped from 6,500 to 5,700 at the end of last year, down from 7,400 when Mr Wiesandt took over.

Provisions for restructuring amounted to DM700m, but Mr Wiesandt said the actions taken would lead quickly to a turnaround in cash flow. The group officially forecast it would become something of a pawn in the complex battle between AMG's management and Assurances Générales de France (AGF), which has accumulated a 25 per cent stake in BfG.

Among the group's divisions, Oerlikon-Contraves suffered a 16 per cent decline in sales to SKr1.58bn, but the order backlog was at a near record SKr1.6bn level, mainly for anti-aircraft missile launchers.

Earlier this month, it emerged that AMG was considering a reconciliation with AGF on condition that AGF brought Credit Lyonnais, the French state-owned bank, in as a buyer of at least a partial stake in BfG.

Mr Wiesandt refused to comment on persistent rumours that a deal with Credit Lyonnais was imminent. He said an international alliance would be useful to help the bank's capital position.

Direct talks with the French bank had taken place but were now over, he said. This still leaves open the possibility that BfG's fate will be sealed by talks between AMG and the French bank.

The disposal is the first

French court rules that Exor must bid for Perrier

By William Dawkins in Paris

ITALY'S Agnelli family yesterday vowed to fight to the end for control of Perrier, the celebrated French mineral water company, despite fresh complications thrown up by a Paris Appeals Court ruling.

The court declared that Exor, the Perrier holding group controlled by the Agnelli and their allies, must launch a bid for Perrier itself. The water group is also facing a hostile direct bid from Nestlé, the Swiss food multinational. But the battle could be lengthy and finish well," he added.

Exor and its allies have acquired 49 per cent control of Perrier, well above the 33 per cent threshold at which Exor should normally launch a two-thirds bid, under French take-over rules.

Presumably, nobody would then accept, so Exor and its allies could continue to hold their 49 per cent stake at no extra cost. Exor said it would discuss the details of when and at what price it would bid with the CBV.

KLM and BA act on BFr2bn Sabena debt

By Daniel Green in London and Andrew Hill in Brussels

BRITISH AIRWAYS and KLM, the Dutch airline, have started legal proceedings in the Belgian courts over BFr1bn (£228.4m) of debts owed to each of them by Sabena, the Belgian state-owned carrier.

The case was due to be repaid at the end of 1991, since when talks between the three airlines over the timing of the cash transfer have run into the sand.

"We were no longer able to get a real answer from Sabena, so we went to court," said KLM yesterday. BA said the action was "to protect its position", but that talks were nevertheless continuing.

KLM and BA said they and Sabena would appear before a judge in Brussels on March 5 for a preliminary hearing.

Sabena said it had not been formally notified about the BA/KLM action, but that BA and KLM had said they intended to lodge a legal complaint.

It blamed the delay to pay on delays to a separate tie-up with Air France. That deal, which would probably involve a cash injection of about BFr3bn, was frozen when the Belgian government collapsed last October.

It also argued that the deal included a clause imposing interest charges on the loan at 8 per cent from the beginning of 1992. However, KLM replied that an extension to the loan was only allowed if all three airlines agreed to it, while BA said it had not received any interest payments.

BA and KLM invested the money as a prelude to taking a 40 per cent stake between them in a new operation, Sabena World Airways, intended as a Brussels-based operation flying to 75 European cities. The plan was scrapped in December 1990 and the investment converted into a loan.

The European Commission confirmed yesterday it had imposed a fine of Ecu750,000 (£60,488) on Aer Lingus, the Irish airline, for refusing to grant reciprocal ticketing rights to British Midland, the UK carrier. It said Aer Lingus had abused its dominance of the London-Dublin route.

Oerlikon has loss but sees rally

By Ian Rodger in Zurich

SKANDINAVIKA BUHRLIE has reported an operating loss of SFr200m (\$134.2m) for 1991 – its sixth loss in as many years – but its new chairman said yesterday that the troubled Swiss armaments and industrial group was beginning to recover.

"We can now think about shaping the future rather than coping with the past," Mr Hans Widmer said.

Oerlikon has been in decline for several years, mainly because the former management, led by Mr Dietrich Bührle for 34 years, was reluctant to restructure its businesses, especially the armaments-making side, to take

account of changing market conditions. Group sales last year of SFr3.6bn were 25 per cent lower than in 1995.

In late 1990, with borrowings soaring, the big Swiss banks forced Mr Bührle to resign and named Mr Philippe de Weck, the retired chairman of Union Bank of Switzerland, to plan top management changes.

Mr Widmer, head of the Schweizer textile machinery group, was appointed chairman in April and has since led a massive restructuring effort backed by a SFr300m capital infusion in June. By the end of the year, employment was down to 18,500 compared with 26,400 in 1990. Net debt had

been reduced to SFr1.8bn from SFr2.6bn at the end of 1990. Negative cash flow dropped from SFr150m in 1990 to SFr2m last year.

Provisions for restructuring amounted to SFr700m, but Mr Widmer said the actions taken would lead quickly to a turnaround in cash flow. The group officially forecast it would become something of a pawn in the complex battle between AMG's management and Assurances Générales de France (AGF), which has accumulated a 25 per cent stake in AMG.

Earlier this month, it emerged that AMG was considering a reconciliation with AGF on condition that AGF brought Credit Lyonnais, the French state-owned bank, in as a buyer of at least a partial stake in BfG.

Mr Wiesandt refused to comment on persistent rumours that a deal with Credit Lyonnais was imminent. He said an international alliance would be useful to help the bank's capital position.

The hydroelectric energy business, which is based in the Pyrenees and has an installed capacity of 300MW has been offered to Endesa, the state-controlled utility and also to Iberdrola, the rival utility which is privately owned.

The disposal is the first

acquired in 1988 by Uralita, a leading construction material company controlled by the March group.

The disposal, expected to raise up to Pta50bn, is the biggest yet planned by the March group. Last year, the March family, whose interests span banking as well as industry, sold its minority stake in Finanzauto, the top public works machinery distributor in Spain.

Madrid analysts said yesterday that the move appeared aimed at breaking up Argoness, which is expected to make a loss for 1991. They added that there was now a question mark over the future of Argoness' chemical assets which were supplied directly by the electricity producer.

The utility contributed about

a third to Argoness' Pta3.36bn profits in 1990. But the company has been hit by sharply reduced earnings at its PVC manufacturer, Aisconcel.

It makes advanced weapon systems for tanks, anti-aircraft equipment, naval vessels as well as battle vehicles, and employs 6,300 people. Last year, its sales totalled SKr4.7bn.

Celsius includes the Kockums group of marine technology products, including submarine and surface combat ships which account for some 60 per cent of its business activities.

As part of the deal Celsius and Nobel industries have also agreed to spend SKr750m on restructuring the Swedish Ordnance's defence equipment activities. The company is also

being provided with SKr600m in risk capital.

"Swedish Ordnance has now achieved the economic conditions to carry through the structural measures that have been agreed on," said Mr Olof Lund, Celsius' chief executive.

Celsius includes the Kockums group of marine technology products, including submarine and surface combat ships which account for some 60 per cent of its business activities.

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Celsius is one of the state companies awaiting privatisation.

Celsius in \$42m ordnance deal

By Robert Taylor in Stockholm

CELSIUS, the Swedish state-owned industrial group, is to acquire Nobel Industries' half-share in Swedish Ordnance, the arms company, for SFr250m (£22.1m).

The deal will transform Celsius into Sweden's leading military equipment manufacturer with an annual turnover of about SKr2.6bn, a capital base of SKr2.6bn and liquidity of SKr4.7bn.

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Celsius is one of the state companies awaiting privatisation.

Loss provisions hit Baltica

BALTICA HOLDING, which controls the Baltic insurance and banking group, has downgraded its December forecast of profits of DKr850m (\$133m) for 1991 to below DKr200m and DKr300m, writes Hilary Barnes in Copenhagen.

This follows large loss provisions by the banking side and losses on credit and guarantee insurance business.

SEB to fund property unit

SKANDINAVIKA ENSKILDE BANKEN plans a cash infusion for its real estate credit company Svensk Fastighetscredit. AP-DJ reports from Stockholm.

In a first phase, SKF will receive SKr1.6bn (£168m) over the first four months of 1992, SEB said. The cash infusion comes on the back of a 47 per cent decline in SKF's operating profit to SKr267m in 1991.

The fall reflects a jump in provisions for loan losses, to SKr285m from SKr120m a year earlier, SKF said. SKF's lending last year amounted to SKr1.6bn, which brought its total lending volume to SKr10.35bn at the year-end.

Earlier this week, SKF reported a near 30 per cent fall in operating profits to SKr2.32bn for last year after heavy credit losses.

The entry of the Central Bank of Russia into the capital of the B.C.E.N. -EUROBANK met on February 17, 1992 with Mr. Bernard DUPUY as CHAIRMAN to make major modifications among its shareholders.

In accordance with the powers given to him by the Supreme Soviet of the Russian Federation, the Central Bank of Russia - Moscow - has replaced the Soviet State Bank of the USSR - Moscow - and the Bank for Foreign Economic Affairs of the USSR - Moscow (VNESHECONOMBANK), as shareholders of the Banque Commerciale pour l'Europe du Nord - Eurobank, for the shares held by these two banks.

Consequently, the Central Bank of Russia now owns 75.41% of the capital of the B.C.E.N. -EUROBANK. The remaining capital mostly owned by three Russian public organisations remains unchanged.

Following the share transfer, the Central Bank of Russia has been co-opted as director of the B.C.E.N. -EUROBANK and Mr Gueorgui J.MATIOUKHINE, Chairman of the Central Bank of Russia - Moscow, has been appointed as Permanent Representative of the B.C.E.N. -EUROBANK.

Mr. Dmitri V.TOULINE, Vice-Chairman of the Central Bank of Russia - Moscow, has been co-opted as Director of the B.C.E.N. -EUROBANK

The entry of the Central Bank of Russia into the capital of B.C.E.N. -EUROBANK at so high a level underlines the importance and the confidence granted to our company by the Russian Government. It is very sure sign of trust which should enable the Bank to fully play its role, especially with regard to the trade exchange between Russia and France, and to bring its expertise and competence to the firms and banks belonging to the Community of Independent States.

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BANQUE COMMERCIALE POUR L'EUROPE DU NORD - EUROPARK B.C.E.N. -EUROBANK 79/61 Bd Haussmann - 75008 PARIS

By order of the Board D-Mark-Baer, Julius Baer & Co. Ltd., Bremen, Germany

26th February, 1992

DIVIDEND ANNOUNCEMENT

On 26th February, 1992 the Directors declared a dividend of US-\$0.00 per share payable on 13th March, 1992 on all Participating Shares then in issue.

Holders of bearer shares should present coupon No. 13 or after 13th March, 1992 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Bremgasse House, Grand Cayman, Cayman Islands, B.W.I. or at the main office of the Agents, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland, or Société Bancaire Julius Baer SA Genève, 2, boulevard du Théâtre, 1204 Geneva, Switzerland.

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INTERNATIONAL COMPANIES AND FINANCE

Wal-Mart beats trend with 24% rise in profits

By Nikki Tait in New York

WAL-MART Stores, the Arkansas-based discount store chain which is now the world's largest retailer in sales terms, yesterday disclosed a 34.6 per cent jump in turnover last year to \$43.9bn and a 24.6 per cent increase in net profit to \$1.6bn from \$1.29bn.

At the earnings per share level, Wal-Mart reported a 2.2 per cent improvement, to \$1.40.

Wal-Mart's figures contrast sharply with those delivered by many US retailers - in particular, the traditional department stores - who have been badly affected by the grim economic climate and the general slump in consumer spending.

Growth during the fourth quarter was roughly in line with that for the year. Sales in the three months to end-January totalled \$13.6bn, up from \$10.4bn in the same period a year earlier.

Net profits rose 25 per cent to \$602.3m and earnings per share rose to 52 cents from 42 cents.

In part, Wal-Mart's sales growth stems from a ferocious store expansion programme. In

the fourth quarter, for example, it opened 68 new Wal-Mart stores, which sell low-priced general merchandise, and 15 Sam's Clubs, warehouse club operations, sited in out-of-town "barns" and selling a limited range of goods at deeply-discounted prices to a membership customer base. Wal-Mart is the biggest operator in this fast-growing market niche.

However, for much of last year, the group also posted double-digit "same-store" sales growth.

The results for 1991-2 were scored after interest charges of \$123.3m, more than double the \$42.7m in 1990-91. The increase in total costs and expenses also slightly exceeded sales growth - rising by 35.4 per cent to \$41.7bn.

The results were much as analysts had expected, however, and shares in Wal-Mart - which has grown from one "five and dime" store 40 years ago to overtake Kmart and Sears Roebuck as the nation's largest retailer - rose 3% to \$51.74.

Investcorp to inject \$300m into Saks

By Nikki Tait

INVESTCORP, the international bank formed in 1982 as a conduit for Arab money into western industry, is to inject \$300m of new equity into Saks Fifth Avenue, the US retail group which it acquired via a leveraged buyout from Britain's BAT Industries in 1989.

This is the first new equity financing since the buyout, although Saks has secured its property and trade receivables and issued Euro-notes as means of paying down bank debt.

At the time of the \$1.6bn buyout, the capital structure comprised \$600m of equity and about \$350m of subordinated debt supplied by Investcorp and its associated investors, and \$775m of bank financing, led by Manufacturers Hanover.

Yesterday, Mr Arthur Martinez, Saks vice-chairman, said the bank debt had since been reduced to around \$325m by the post-buyout financial restructuring, and the new equity funds would go primarily towards paying down the expensive subordinated debt.

There have been rumours of

poor operating performance at Saks and late payments to suppliers. However, Mr Martinez emphatically denied the latter, and said that although "trading was clearly very difficult" and "it was very hard to achieve plans," the group remained "substantially" profitable.

Shortly after the buyout, a confidential memorandum surfaced, indicating Saks had fallen short of trading projections.

The equity injection, Mr Martinez said, was designed to continue the "de-leveraging" of the company and fund a new "growth plan".

Saks accompanied news of the equity injection with an announcement of a \$250m investment plan in new stores, renovations and infrastructure improvements.

It said that much of this money would be invested in the next two-and-a-half-years, with five new "replacement" stores planned. According to Mr Martinez, the plans could envisage four to six new stores, although sites are not firm. Saks operates 48 stores.

As a percentage of the total of heavy industrial companies' sales, shipbuilding fell from 22 per cent in 1984 to about 10 per cent last year, but the builders expect the figure will rise slightly and be a source of steady profits.

In achieving these results, the companies have steered clear of trade friction with Washington, which decided two years ago not to proceed with a formal investigation into allegations by US builders that Japan's "restructuring plans" were a guise for unfair government subsidies.

Government assistance has certainly played an important role in reviving the two industries, but Japanese and Korean companies now control their own destiny, having last year captured about 65 per cent of the world market.

Replacement demand for oil tankers built in the early and mid-1970s has combined with new demand for vessels to fill company order books - Japanese companies had an order backlog last September 14.2 per cent higher than the previous year.

Demand is also coming from an increased emphasis on envi-



Tide turns for eastern shipbuilders

John Riddings and Robert Thomson on recovery in the Japanese and Korean shipyards

Government assistance played an important part in reviving the industry

In 1973, a very large crude carrier (VLCC) took a Japanese company about 1m man-hours to build, but the figure is now close to 270,000 man-hours for the most efficient yard run by Hitachi Zosen, one of the leading builders. The big savings have been in welding, which is

SHIPBUILDING ORDERS (End-June 1991)

Country	Gross Tonnage (m)
Japan	15.16
South Korea	6.99
China	1.62
Germany	1.54
Italy	1.52
Taiwan	1.38
Yugoslavia	1.29
Brazil	1.21
China*	1.01
Romania	0.99
Spain	0.98
Poland	0.98
France	0.78
UK	0.55
Finland	0.34
Turkey	0.30
USSR	0.30

*Information incomplete

Source: Lloyd's Register of Shipping

created opportunities for Korea.

"The Japanese cannot continue to expand," says Mr Cho Choon Hooy, executive vice-president for sales at Hyundai Heavy Industries, Korea's largest builder. With many of the problems facing the Korean industry in the late 1980s now resolved, they are set to reverse the trend of falling market share. This decline will share the load of outstanding international orders placed at Korean yards for from 30.2 per cent in 1987 to 24 per cent in 1990.

An important change for the Korean industry has been in labour relations. The violent clashes between workers and riot police which had seemed set to become an annual ritual at the end of the 1980s have now largely subsided. The effects of improved labour relations are clearly visible on the company's accounts.

Samsung Heavy Industries, like Daewoo Shipbuilding, will return its first profit since the early 1980s. Hally Heavy Industries last year reported its first profit since 1977.

The improvement in labour relations has made foreign shipping lines more confident about placing orders at Korean yards, as the likelihood of a delay in delivery - an important consideration for fleet operators - is now remote. This has removed a traditional advantage for the very punctual Japanese yards and reduces the threat of competition from Chinese yards which have also earned a reputation for tardiness.

Japanese and Korean builders expect longer-term but limited competition from China and some competition in LNG carrier construction from French builders, which had dominated the sector two decades ago. In the 1970s, about 24 yards worldwide were capable of building LNG ships, but now there are only 12, eight of them in Japan.

The Korean Shipbuilders Association said a VLCC now cost about \$100m, compared with \$38m in 1986. It was a measure of the Japanese yards' confidence that Nippon Yuzen, the Japanese flag carrier, last year ordered two bulk carriers from a Taiwanese company, the China Shipbuilding Corporation, the first it has ordered from outside Japan since the end of the Second World War.

Nippon Yuzen said Japanese yards had told it they would not be free to handle that type of vessel for two or three years. The determination of Japanese companies to limit supply has

News Corp hopes to raise up to \$1bn

By Alan Friedman in New York

MR RUPERT MURDOCH, the international media magnate whose News Corporation last year restructured \$8.2bn of group debt, said he hoped to raise up to \$1bn over the next 12 months through long-term securities that will allow News Corporation to reduce its level of bank debt.

Mr Murdoch, who on Monday announced plans to succeed the departing Mr Barry Diller as chairman and chief executive of News Corporation's Fox movie and television group, disclosed the debt reduction plan in an interview.

"We are going to have good

profits at News Corp (in the

year that ends this June 30)

and as credit ratings improve

we will go for more long-term

debt issues to pay down more

bank debt," he explained.

Turning to Fox, which con-

tributed around \$340m of News Corporation's operating income of \$1.2bn in the finan-

cial year to last June 30, Mr Murdoch said he planned to devote three weeks out of

every month on the day-to-day

operations of Fox Inc, the par-

ent company of the 20th Cen-

tury Fox movie studio and the

Fox television network.

Mr Diller, who built the Fox

TV network single-handedly

over the past five years, sur-

prised the US entertainment

industry when he resigned on

Monday in order to form or

acquire his own business.

"I never thought of bringing

anyone else in," said Mr Mur-

doch, adding that he had

moved his base of operations to

Los Angeles last year and

planned to be at Fox "as much

as Barry was".

"Now I can get back to what

I like to do best, which is

running the business," said Mr Murdoch, adding that Fox rep-

resents the biggest part of

News Corporation's earnings.

He said Fox's total operating

income was likely to be \$20m

to \$25m below last year's

\$340m level in the year to June

30, with the movie studio's

profits down by \$30m to \$40m

and the television network's

earnings improved.

Mr Murdoch added he

planned to be involved in all

aspects of the film and televi-

sion business, including deci-

sions on which films to

make.

He admitted he does not

have film experience, but

explained: "The role I have to

play is to say no, to employ an

editor's judgment on movies

and to make people sell ideas

to me."

H

aving established

themselves as

the

World's second largest shipbuilders, the Korean yards now have become less aggressive competitors. Japanese executives say that Korean companies now understand the importance of "harmony" in the industry - the implication is that the deep discounting of the past is over.

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Telmex earnings advance

By Damian Fraser in San Antonio, Texas

TELMEZ, Mexico's telephone monopoly, recorded net profits of \$6.986bn pesos (\$2.36bn) last year, a 7.8 per cent inflation-adjusted increase over 1990.

The higher-than-expected increase pushed the price of Telmex's American Depository Receipts, traded on the New York Stock Exchange, up \$3 to \$58 in early trading yesterday.

Telmex's operating income rose by 46.5 per cent thanks to substantial rises in tariffs and line expansion. In the last

This announcement appears as a matter of record only



ASSOCIATED NURSING SERVICES plc

PLACING AND OPEN OFFER

of
5,477,654 new Ordinary Shares
of 10p each at 120p per share

BANK OF IRELAND CORPORATE FINANCE LIMITED

advised on this transaction
and underwrote the Placing and Open Offer

Brokers to the Placing were
Peel Hunt & Company Limited

BANK OF IRELAND
CORPORATE FINANCE LIMITED

January 1992

Prices for electricity generated for the purpose of the electricity pooling and transmission system in Ireland and Northern Ireland
Period Prior to 1st April 1992 Post Price for Trading Period on 2nd April 1992
1st hour purchase price 17.05 17.19
2nd hour purchase price 17.09 17.

INTERNATIONAL COMPANIES & CAPITAL MARKETS

Asahi Glass results hit by building downturnBy Robert Thomson
In Tokyo

ASAHI Glass, the leading Japanese glass-maker, reported a 19 per cent fall in consolidated pre-tax profit, to Yen3.55bn (US\$16.79m), in the year to end-December. The results reflect the downturn in the country's construction and car industries.

Sales rose 1.1 per cent to Y1.248bn, while parent company sales rose 0.4 per cent to Y1.022bn. Pre-tax profit fell by 5.3 per cent to Y60.28bn.

However, parent operating profit rose by 8.4 per cent to Y17.77bn. The company reported a significant fall in non-operating income from interest and dividends, and sales of shares in subsidiaries, which were affected by turbulence in Japanese financial markets.

It said sales of flat glass and construction materials slowed in tandem with a fall in new housing starts, but there was an increase in sales of high-performance glass for the industry. Slower demand from car-makers led to sluggish sales of fabricated glass, while total glass sales fell 0.8 per cent to Y525bn.

Asahi said "a quick expansion of domestic demand" was unlikely this year, and forecast a 3.7 per cent increase in parent sales to Y1.060bn.

HK bank unit still in deficit

By Bruce Jacques

HONGKONG Bank of Australia, a wholly-owned subsidiary of the Hongkong and Shanghai Banking Corporation, has posted a net deficit of AS\$7.8m (US\$23.4m) for 1991, adding to the litany of losses reported by foreign banks operating in Australia.

However, the result represents an improvement on the previous year's AS\$27.5m loss, and reflects a reduction in bad and doubtful debt provisions. From AS\$21m to AS\$18.4m.

It follows the announcement of a AS163m loss by NatWest Australia and a AS230m loss by Citibank.

Australian funds and life group returns to the black

By Bruce Jacques in Sydney

TYNDALL Australia, the funds management and life insurance group, has emerged from a period of restructuring with a strong revenue and earnings performance for 1991.

The company, in which Sir Ronald Brierley's London-based investment vehicle, GPG, acquired a large shareholding late last year, turned a AS7.4m loss into an AS8.6m (US\$8.5m) profit on revenues of AS24.1m against AS19.7m.

The previous result reflected large write-offs, particularly in life insurance operations. These have become the company's profit mainstay in 1991, earning AS9.4m pre-tax.

Mr Ron Hunwick, Tyndall

Higher costs blamed for fall to Bt4.8bn at Siam Cement

By Victor Mallet in Bangkok

SIAM Cement, the Thai conglomerate and largest cement producer in the country, yesterday announced a fall in consolidated net profits to an estimated Bt4.8bn (US\$200m) in 1991 from Bt6.25bn in 1990. It blamed increased costs for the decline. Although the profits were below expectations, this year's results are expected to benefit from low energy prices and increased local cement production capacity, which has to be sold at the prevailing local price.

"Their capacity is increasing very substantially," said one broker in Bangkok, "so we expect their margins to increase very substantially, too, in the next two years."

Siam Cement plans to raise its annual capacity in Thailand to 16m tonnes by October and to 19.5m tonnes by 1995, from

the current 12.4m tonnes. Other investments include the group's first overseas factory, a ceramic tile plant in Taiwan, a joint venture with Finfloor of Italy - and a Bt3bn joint venture with Yamato Kogyo of Japan to make structural steel in Thailand. The group is also negotiating deals in Vietnam.

Mr Amard Sil-on, the Thai commerce minister and former Siam Cement executive, forecast that the country's cement production capacity would double to 40m tonnes in the next five years. Although the industry was well-placed to compete in the region, he said, Thailand could be constrained in the long term by environmental and raw materials constraints.

Brierley raises its Air NZ stake

By Terry Hall in Wellington

BRIERLEY Investments (BIL) has increased its stake in Air New Zealand to 42.5 per cent. Its announcement yesterday came as the airline reported a sharp upturn in performance.

The airline's after-tax profit rose to NZ\$2.27m (US\$1.61m) in the six months to December 31, compared with NZ\$10.88m for the six months to September 30 1990. The company has changed its year-end to June.

Operating profits swung from a loss of NZ\$2.2m to a profit of NZ\$6.5m. Abnormal items, relating to redundancy payments, reduced operating profit by NZ\$7.3m.

When Air New Zealand was privatised, BIL bought an initial 65 per cent, but this was reduced to 36 per cent through a public flotation. Last year, BIL bought an additional 2.5 per cent from American Airlines.

Mr Bob Mathew, chairman, said Air New Zealand was on target to reach a NZ\$35m operating profit for the year to June 30. He said the company usually experienced a much lower level of demand in the April-June quarter and the trend was expected to continue this year.

The company is reintroducing an interim dividend of 4 cents a share.

Hanwa loses heavily on investments

By Emiko Terazono in Tokyo

HANWA, the Japanese steel-maker led by Mr Shigeru Kita, who is renowned for his love of zaitech - financial engineering - said it would post losses of Yen5bn (\$155.31m) on its stock and trust fund investments and long-term stock holdings for the current year to March.

Hanwa said the losses were due to liquidation of *tokin* - specified money trusts - and other trust funds. The company expects to reduce funds

under investment management to Yen300m, half of the balance of last September.

Hanwa has been famous among the Tokyo financial community for its active trading in the foreign exchange markets.

However, a company official said the negative image of stock investments and market speculation had prompted it to liquidate its holdings. The low return on equity investments has also caused Hanwa to

review its investment strategy.

Hanwa said it would move to liquidate all its investment trusts for the time being. To cover the fund management losses, it expects to realise profits through sales of bonds and other investments.

Earnings projections for the current year to March are unchanged, and the company expects a 33 per cent fall in unconsolidated pre-tax profits to Yen5bn, on a 0.3 per cent decline in sales to Yen50bn.

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Net profits rose 8 per cent from Es\$8.6bn in 1990 to Es\$9.3bn last year, but results for 1990 were boosted by extraordinary income of Es\$1.8bn from BFB's sale of an 18 per cent stake in Banco de Comercio e Industria.

BFB paid Es\$36m for 80 per cent of BFB, though Es\$28m remained within BFB to strengthen its capital and build up its reserves and pension fund. It will underwrite the sale this year of the state's remaining 20 per cent stake in BFB. It recently sold 10 per cent of BFB to Banco Itau of Brazil.

The company also declared a one-for-five bonus share issue, and announced an allocation of warrants to shareholders on a one-for-10 basis.

The warrants give shareholders the right to convert into shares at a price of HK\$13.20 between June this year and June 1994. This compares with a share price of HK\$13.80 at yesterday's close.

Mr Lee Shau-kei, chairman, forecast continued progress during 1992, with sales climbing another 10 per cent and the addition of 70,000 customers to the Towngas network.

The directors, who expect a strong year ahead, recommended a final dividend of 21 cents a share which, with the interim dividend of 12 cents, makes a total for the year of 33 cents.

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Espirito Santo group wins control of bank

By Patrick Blum in Lisbon

THE Espirito Santo family has regained control of Banco Espirito Santo, formerly of Lisbon (BESCL), Portugal's third largest bank, following the completion of its privatisation this week.

The family owned a majority

shareholding in the bank

before its nationalisation in 1975. From exile in Brazil, it

has steadily built up a new international financial group with holdings in Europe, the US and South America.

The group began its come-

back in Portugal in the 1980s,

bought back control of Tran-

quillade, one of Portugal's

leading insurance companies,

when it was privatised in 1990,

and last July secured 28 per

cent stake in BESCL when 40 per cent of the bank was sold.

In this second stage of priva-

tisation, 24m shares represent-

ing 60 per cent of the bank's

share capital were sold rais-

ing \$650m (655m) - 1.7m shares

remained with an underwrit-

ing syndicate. The Espirito

Santo group (GES) increased

its holding to 43 per cent in

association with Credit Agricole of France which holds 9.5 per cent.

In an earlier interview with

the Financial Times, Mr

Ricardo Espirito Santo Sal-

gado, group chairman, said a

40 per cent stake would be suf-

cient to control the bank in view

of the capital's dispersal

among a large number of

small investors.

He said BESCL, a commer-

cial bank with a domestic mar-

ket share of around 9 per cent,

would be the centre of the

group but remain a retail

bank with other group compa-

nies specialising in investment

banking and other activities

both in Portugal and abroad.

BESCL is expected to show a

20 per cent rise in assets to

Es\$1.49bn last year and net

profits up to Es\$150m from

Es\$12.5bn. It recently bought

Banco Industrial del Mediter-

aneo of Spain.

GES' 100 per cent holding

in BESCL is now worth about

Es\$1.5bn, up from Es\$1.2bn

when it was privatised in 1990.

GES' 43 per cent holding in

Banco Industrial del Medi-

teraneo is now worth about

Es\$1.2bn, up from Es\$900m

when it was privatised in 1990.

GES' 43 per cent holding in

Banco

INTERNATIONAL CAPITAL MARKETS

Bell Canada in C\$125m five-year Eurobond issue

By Simon London and Tracy Corrigan

NEW ISSUE ACTIVITY was muted in the international bond market yesterday, with issuers finding only small pockets of demand for new paper.

Canadian dollar bonds reacted positively to a govern-

ment budget statement over-

night on Tuesday, with bench-

mark government bonds gain-

ing around 1% of a point in

early trading yesterday.

Bell Canada, the telephone

company, took the opportunity

to launch a C\$125m five-year

Eurobond issue, lead-managed

by UBS Phillips & Drew. The

8% per cent bonds were re-

offered to investors at a fixed

price of 100.375, where the yield

spread over Canadian govern-

ment bonds was 62 basis

points.

Participants in the deal

expected strong demand from

continental European retail

investors, attracted by high

coupon and status of the

issuer.

In contrast, the Australian

dollar sector gave a less wel-

coming reception to a budget

statement by Mr Paul Keating,

the Australian prime minister,

which was seen as leaving lit-

tle room for a further cut in

Australian interest rates.

Benchmark government

bonds at the three-year matur-

ity fell by nearly 1/2 a point imme-

diately after the state-

ment, before recovering some

of the lost ground.

Syndicate managers said

that the negative tone could

reduce the number of investors

willing to re-invest the pro-

ceeds of maturing Australian

dollar bonds back into new

issues.

KFW, the German govern-

ment-backed finance agency,

added Ecu150m to its outstand-

ing 8% per cent Ecu250m five-

year issue launched at the end

of January. Deutsche Bank

Capital Markets and Goldman

Sachs International placed the

bonds with a small group of

investors at an undisclosed

price.

This cautious approach

is expected to pause over the

next week with German public

holidays disrupting market

activity.

TMCC swapped the proceeds

of the issue into floating-rate

dollars. However, swap spreads

have tightened recently, making

the D-Mark sector less attrac-

tive to non-German compa-

nies.

In the Swiss market, Tjiwi

Kimia, Indonesia's largest paper

and pulp company and part of

the Sinar Mas group, launched

a SF150m convertible bond

offering the second such offer-

ing for an Indonesian borrower

in the Swiss market.

The figures, revealed in a

London Stock Exchange report

on the soft commission busi-

ness, show it is no longer an

under-used area of the market.

Research last year by Green-

wich Associates, the US research

company, revealed more than

80 per cent of investment

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Soft commission agreements

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UK COMPANY NEWS

Kleinwort Benson returns to the black with £27.9m

By Robert Peston

KLEINWORT BENSON, the merchant bank, yesterday disclosed that in 1991 it had recovered to pre-tax profits of £27.9m from the 1990 deficit of £88m.

Mr David Peake, chairman, also said that talks were continuing on the formation of an alliance with Banque Nationale de Paris, the French bank.

However, these talks were unlikely to be completed until BNP had completed its discussions on forming a separate link with Dresdner Bank, the German bank.

Kleinwort's 1991 profits were less than it had been anticipating a year ago, because the recession in the UK forced it to make a £23m provision against possible losses on loans. The bulk of these losses were incurred on loans to small- and medium-sized companies.

During the year, the group reduced its portfolio of corporate loans to £616m (£280m). "The level of provisioning should be lower in the current year," Mr Peake said.

He was pleased with the progress of Kleinwort's equities or stockbroking activities, which caused it considerable problems in the early years after they were acquired out-

right in 1986. Kleinwort made "steady profits" from market-making, or the wholesaling of shares, and it also increased its market share of business with investment institutions.

The merchant banking segment, which includes the corporate finance department and securities operations, made profits of £9.7m on loan capital gains of £3.1m.

There was a modest fall from £24.4m (£27.4m) in profits of the investment management division. Mr Peake blamed a small bad debt incurred in the private banking operations and a decline in unit trust sales.

The full-year dividend is maintained at 18p with an unchanged final of 10.7p. Earnings per share were 14.34p (losses 36.77p).

Separately, Kleinwort announced the retirement of Mr David Benson, a member of the bank's founding family, as vice-chairman — though he will remain a non-executive director — and the appointment to the new post of deputy chairman of Mr Simon Robertson, already a Kleinwort director. As a result, Mr David Clementi will become sole head of the corporate finance department, a role he had been sharing with Mr Robertson.

Warburg shares fall 36p on warning

SG WARBURG, the UK investment bank, yesterday warned that profits in the current half year would fall below those of the preceding six months, due to the continued delay in any upturn in the UK economy, writes Richard Waters.

The bank said that profits in the half year to the end of March were expected to fall below the £83m of the previous six months, but higher than the £66m of the second half last year.

As a result, profits for the full year are predicted to be between £155m and £178m, below some analysts' forecasts at the time the interim results were published last autumn.

Commenting on the state-

COMMENT

Kleinwort's return on capital is still a long way short of satisfactory. Profits after tax equated to just 4.5 per cent of shareholders' funds — it would have done considerably better to have invested its capital in a building society account. It has been a difficult year for most banks, both corporate and investment.

The repayment was a modest fall from £24.4m (£27.4m) in profits of the investment management division. Mr Peake blamed a small bad debt incurred in the private banking operations and a decline in unit trust sales.

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£158m repaid to parent by O&Y Canary Wharf Hldgs

By Vanessa Houlder, Property Correspondent

O&Y CANARY Wharf Holdings, the developer of the £3bn office complex in London's Docklands, repaid £158m of its share capital to its Canadian parent in November 1990, according to newly published accounts.

The repayment was the main cause of the net assets fall to £571.7m (£751m) in the year to October 1991.

O&Y did not comment on the repayment, other than saying that money was transferred back and forth to the parent company as required.

A City banker said that it was O&Y's practice to fund the early phases of a development from its own resources before raising long-term debt and repaying some of the parent company's equity. There are also tax advantages in transferring equity rather than debt between a parent company and a subsidiary.

O&Y Canary Wharf Holdings made a £21.1m loss in the year. O&Y said that the loss for the year was "wholly attributable" to its accounting policy of charging interest to the profit and loss account, rather than capitalising it.

Interest costs of £123.7m and administrative costs of £16.8m were offset by interest receivable of £67.1m and gross profits of £52.1m. The profits were due to £1.8m of rental income and a £54.5m sale and leaseback deal with Credit Suisse First Boston.

O&Y Canary Wharf Holdings' gearing stood at 132 per cent at the year-end. During the year, O&Y refinanced nearly £1bn of short-term debt. It arranged £501m of bank loans which are repayable within two to five years and £90m of loans repayable after five years. Some £100m of loans are unsecured but all the loans are guaranteed by the ultimate parent company. Its cash balance was reduced from £921m to £54.1m during the year.

The position of O&Y's parent company remains unclear, as its finances are kept entirely private. However, it has been affected by the downturn in North American property markets and the difficulty of obtaining bank financing for projects, as well as the

recession in the UK economy.

The statement was made in connection with a proposed private placement of debt in the US.

The bank plans to raise about £75m (£43m) of long-term loan capital from institutions, principally insurance companies, in the coming weeks.

The ten-year debt will add to the £200m of long-term debt the bank already has, though at about 20 per cent its gearing remains low compared to its competitors.

However, he conceded that even without a range of "spe-

Barclays cedes top-spot in profits league

Robert Peston examines the reasons behind the bank's downturn

BARCLAYS remains the UK's biggest bank, measured in terms of both the market value of its shares and the value of its assets.

But yesterday it ceded the title of the UK's most profitable bank to Lloyds.

In 1991, Barclays made pre-tax profits of £533m — 30 per cent down on the previous year — compared with the £645m disclosed earlier this week by Lloyds.

Part of the reason for Lloyds surpassing Barclays was that Barclays' control of costs in 1991 was less rigorous than its peers. Both Lloyds and National Westminster reduced the ratio of their costs to income during the year.

But for the second year in succession, Barclays' cost-income ratio rose. In 1989, the ratio was 64 per cent. It rose to 65.7 per cent the following year.

A direct comparison with Lloyds' ratio, of 61.8 per cent, is not altogether fair on Barclays', because the two banks consist of very different businesses. But Sir John Quinton, Barclays' chairman, said that the result of this was that costs of running the UK network of branches rose 11 per cent in

the year.

Sir John said that the staff salary increase in the current year was only 3 per cent, less than Lloyds. He was therefore hopeful that the cost income ratio would improve.

Having been the most expansionist of the UK's biggest banks in the past few years, Barclays' banking operations fell from £324m to £119m. The Mercantile companies made a loss of £10m, compared with a profit of £5m in 1990.

It is understood that the bank is therefore keen to sell one of its US operations, Barclays Bank New York, which has a capital of some £100m.

Mr Wood said he was working on a project to improve the bank's management control systems, so that the bank has an improved grasp of the true profitability of individual services and products. Such management controls have to date



Sir John Quinton: a disappointing trend

cial factors", the cost income ratio would still have risen.

Part of the reason was that Barclays made a far higher pay award to staff last year than Lloyds did. Mr Peter Wood, finance director, said that the result of this was that costs of running the UK network of branches rose 11 per cent in

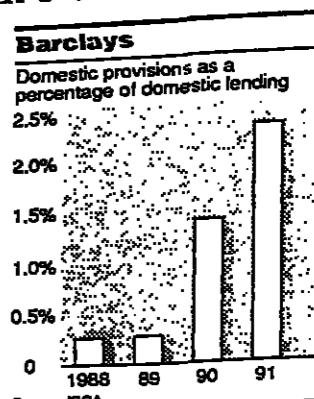
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Source: ECA

eluded most of the big UK banks.

Nonetheless, Sir John applauded the progress of some divisions during the year. The financial services division, which includes life insurance operations, pushed up profits from £11m to £24m. Profits of Barclays de Zoete Wedd, the investment bank, rose from £5m to £26m.

There was also a recovery at the Barclaycard operation, Central Retail Services, which returned a profit of £46m compared with a loss of £4m, thanks to the introduction of charges for credit card holders. These profits were, however, less than half what the division has made in the past.

On the other hand, losses on loans took their toll of three divisions. Profits of the UK banking operations fell from £234m to £119m. The Mercantile companies made a loss of £10m, compared with a profit of £5m in 1990.

As a result the group's earnings per share fell from 24.7p to 15.2p.

Green light for UniChem and Lloyds to bid for Macarthy

By Maggie Urry

UNICHEM and Lloyds Chemicals, which each bid for Macarthy last autumn, were both cleared yesterday by the competition authorities as potential owners of the retail pharmaceutical group.

Macarthy's shares rose 17p

to close at £316, valuing the group at £86.3m, as the market looked for a revival of at least one of the bids which lapsed when they were referred to the Monopolies and Mergers Commission.

Both UniChem, which is a retailer and wholesaler of pharmaceuticals, and Lloyds, which runs the second largest chain of pharmacies in the UK, have 21 days to decide whether to bid again.

UniChem, the earlier of the two bidders, said yesterday that there was still logic in a merger between it and Macarthy "but only on the right terms". Its shares closed yesterday at £26.3m, up 2p.

At that price its previous offer of 7 new shares plus 240p in cash for every 6 Macarthy shares would be worth 276.8p per Macarthy share.

Since the bid was referred, UniChem has agreed E. Morris taking its retail chain to 122 shops.

Mr Alan Lloyd, chairman and chief executive of Lloyds,

said Lloyds would "be re-examining the attractiveness of Macarthy in the light of what has happened in the intervening period and of other opportunities available to Lloyds".

When it lapsed, Lloyds' offer had been recommended by Macarthy and accepted by holders of 65 per cent of Macarthy's shares. Lloyds and its associates also hold 9.9 per cent of Macarthy's shares.

Lloyds' shares fell 5p to 340p yesterday as analysts thought it was likely to bid again. The original terms were one new Lloyds share and 21p in cash for every Macarthy share.

Last October, Lloyds said that if it did bid again it would expect to offer no less than 30p per Macarthy share, the highest value of its earlier bid.

If it wanted to offer less now it would have to show there had been a material change of circumstances. Last month Macarthy reported a 15 per cent increase in pre-tax profits for its last financial year but cut its final dividend.

The MMC found that neither merger would be expected to operate against the public interest. It said that the regulation of the £2.8bn a year pharmaceutical market by the

Department of Health was such that normal competitive pressures did not apply. It recommended that the DH should "pay close attention" to the effects of regulations on competition in the retail pharmaceutical sector.

The report found that Macarthy's share of the retail pharmaceutical market, through its Savory & Moore chain, was only 1.5 per cent, which added to Lloyds existing share would give the combined group 7 per cent of the market. If UniChem were to succeed with a bid it would have only 2.5 per cent of the market.

Trends in the wholesale market were towards fewer players, with only two, UniChem and AAH, having national coverage. If either merger were to go ahead, Savory & Moore's custom would be lost to the general wholesale market.

However, the MMC thought that the loss of custom would not materially weaken competition.

UniChem, plc/Macarthy, plc and Lloyds Chemicals plc/Macarthy, plc. A report on the proposed mergers. HMSO £14.50.

BMW link with Rolls-Royce

BMW, the German executive and luxury car maker, is to supply airbag systems to Rolls-Royce Motor Cars, in its first formal link with the UK luxury car maker, writes Kevin Done.

The company said it was also discussing co-operation in the development and supply of other component systems, such as electric seat mechanisms and electronic automatic gear box controls.

BMW insisted, however, that no negotiations had taken place "up to now" for it to take either a minority or majority stake in Rolls-Royce Motor Cars.

The UK luxury car maker, a subsidiary of Vickers, suffered a loss of about £60m last year under the impact of a 48 per cent drop in sales.

Lord Donoughue

Lord Donoughue wishes us to point out that he is not a former director of Bishopsgate Investment Management as stated in evidence given before a hearing of the House of Commons Select Committee on Social Security and reported in yesterday's Financial Times. In fact, Lord Donoughue is a former director of another Maxxwell-owned company, London and Bishopsgate International Investment Management.

In exercising the conversion right, a Debenture (together with all unexpired Coupons) must be surrendered at the offices of any Conversion Agent listed below with the conversion notice on the reverse of the Debenture duly signed and completed. No fractional share of Common Stock will be issued on conversion of the Debenture.

Debenture holders may exercise the conversion right, at any time before the close of business on the Redemption Date, to convert the Debentures into Common Stock of Southwest Airlines Eurofinance N.V. ("the Company") at a conversion price of \$25.35 per share, representing a conversion ratio of approximately 39.17 shares per \$1,000 principal amount of Debentures. Conversion of Southwest Airlines Eurofinance N.V. Common Stock will be made on March 30, 1992. Only holders of Debentures who have properly surrendered their Debentures for conversion by the close of business on March 30, 1992 will be entitled to receive this dividend on the shares of Common Stock issuable upon conversion of their Debentures.

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UK COMPANY NEWS



Sainsbury appoints its first female executive director

By John Thornhill

J SAINSBURY, the grocery chain which ranks as the UK's biggest retailer, has appointed the first female executive director in its 123-year history.

She is Miss Rosemary Thorne (above), currently the financial controller at Grand Metropolitan, who will join the Sainsbury's board in three weeks' time.

Miss Thorne, 40, will replace Mr Derek Henson as finance director when he retires on his 60th birthday in June.

Miss Thorne trained as a management accountant and has worked at several retailing companies, including Mothercare, Storehouse and Harrods. She joined Grand Metropolitan in 1990.

Mr David Clapham, managing director of Savacentre, Sainsbury's hypermarket sub-

sidary, will also join the main board in September as one of three trading directors following the retirement of Mr Cecil Roberts.

Miss Thorne becomes the second female finance director of a FT-SE 100 company.

Last June, ETR, the UK-based industrial holding company, appointed Ms Kathleen O'Donovan, a partner at the accountancy firm Ernst & Young.

Yesterday, Miss Thorne shrugged off media interest in her appointment. "The appointment of a new finance director to a Footsie company is always significant. The female bit only makes it marginally more so," she said.

About 65 per cent of Sainsbury's 100,000 employees in the UK are female.

See Observer

Telegraph up 5% to £40.5m

By Raymond Snoddy

The Daily Telegraph yesterday unveiled pre-tax profits of £40.5m for 1991 - up more than 5 per cent despite the recession.

Mr Conrad Black, chairman, said that efforts to contain costs and increase circulation revenues had helped to offset a 12.5 per cent decline in advertising revenues.

Profits were also boosted by investment income which rose from £5.7m to £8.1m.

Turnover amounted to £219.1m, a fall of £2.9m. A final dividend of 4.5p, payable from earnings of 25.4p (17.8p) per share, gives a 9p total.

NEWS DIGEST

Ryan shares dip on profits fall

SHARES OF Dublin-based Ryan Hotels yesterday fell 7.4p to 24.1p on news of a sharp fall in profits for the year to end October.

The fall, from £2.82m to £97.685 (£902,000) pre-tax, was blamed on the recession, the Gulf war and sharply higher interest charges.

The final dividend is cut to 0.59p (1.29p) making a 1p (1.75p) total. Earnings emerged at 1.11p (4.32p).

Turnover declined from £20.1m to £19.4m and profits at the trading level emerged at £12.77m (£13.31m). Interest charges accounted for £1.72m (£363,513) and exceptional provisions for £82,000 (credits £370,000).

Costs associated with the sale of three hotels were taken as £1990,075 extraordinary item.

Cont Stationery likely to get MBO

Continuous Stationery has received an approach from its management which may lead to an offer of 40p cash per share for the whole of the issued capital.

The group includes Mr Derek Mottershead and Mr Ed Carson, joint managing directors with responsibility for Printoprint and the business divisions of the company respectively. The terms value Continuous Stationery at about £6.5m. The shares rose 9p to 32p.

The buy-out team is being advised by Campbell Luryans Hudson and the independent directors of the company by Morgan Grenfell.

Negotiations have commenced with potential providers of equity and debt finance for a deal.

Continuous Stationery announced last July that approaches had been made which might, or might not, lead to an offer.

Merlin in financial reconstruction

Results for the six months to December 31 at Merlin International Properties, whose shares were suspended last April, showed a sharp reduction in pre-tax losses from £7.06m to £2.69m. Losses per share were halved, from 31.2p to 15.2p.

Merlin, which is now trading profitably, is to be financially reconstructed in order to gain and demonstrate stability, a prerequisite for the reinstatement.

Evered Bardon to raise £30m from asset disposals

By Angus Foster

THE COMPANY is seeking to cut borrowings following a spate of acquisitions. It is selling two non-core businesses to raise about £30m.

The company is selling its slag cement business, which has plants near London and in South Wales, for £22m. Daniel Platt, a clay tile manufacturer, is also being sold for £5m cash and £400,000 in unpaid inter-group borrowings.

Evered Bardon has now raised about £34m from disposals since announcing last September a 49.5 per cent fall in interim pre-tax profits.

Mr Peter Tom, chief executive, said this was "a good step" towards reducing gearing from 75 per cent in September to about 40 per cent.

The company is looking to sell three business in the US, in Arkansas, North Carolina and Indiana, which could fetch between £70m and £80m (£40-45.7m).

Net borrowings are expected to have fallen to about £250m at end-December, reflecting disposals and currency movements. This would reduce gearing to about 63 per cent on shareholders' funds of £240m.

The company has brought forward its reporting date by six weeks to mid-March and is expected to announce pre-tax profits for last year of about £28m, compared to £43.9m last time. James Capel, the company's broker, expects total dividends to be maintained at 5.585p even through this would not be covered by earnings per share of about 5p.

The slag cement business, which was acquired within the Civil and Marine aggregates group in 1990, last year reported trading profits of £2.5m on turnover of £11.6m.

The purchaser is a consortium led by SI Group and involves Mr Mike Uren, co-founder of Civil and Marine and an executive director of Evered Bardon. Mr Uren will stay at Evered Bardon on "a substantially full time basis", the company said.

Bleak outlook in the housing market

David Barchard on the problems facing National Home Loans

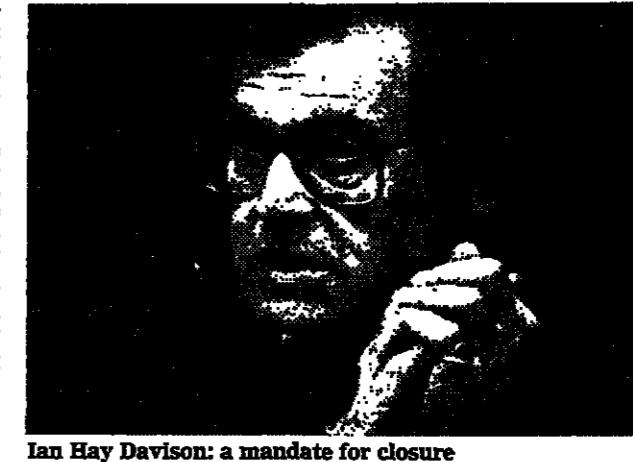
THE RECESSION in the UK housing market has claimed several casualties but the near-collapse of National Home Loans, the specialist mortgage lender set up in 1987, is the most spectacular victim so far.

Two years ago, when Mr Richard Lacy, its founding chief executive, was deposed in a boardroom coup, NHL was the size of a top tier building society and looked set to weather the recession better than most of its competitors.

Its core mortgage business appeared to be in good shape but the group had diversified into wealth management, leading consumer finance and commercial lending. Mr Johnathan Perry, who stepped up last Friday from non-executive director to become chairman in succession to Mr John Darby and chief executive in succession to Mr Kevin Milner, faces an almost unrecognisable situation.

The group is overshadowed by a £47.9m pre-tax loss in 1991. National Mortgage Bank, its banking arm, and the leading commercial lending and consumer finance subsidiaries have been separated from the rest of the business and are being managed by Mr Ian Hay Davison who has a mandate, discreetly endorsed by UBS, to prevent the collapse of National Mortgage Bank - got into trouble with the Bank of England, to run them down and close them.

"The bank has been dead since July. Realistically, we could not expect it to take any extra deposits," says Mr Perry, adding that the decision to



Ian Hay Davison: a mandate for closure

close it was, nevertheless, very recent. Mr Hay Davison, spent from winding down the bank, has also to offload £140m in commercial loans, about £90m in leasing agreements and £20m of consumer loans.

Although Mr Perry says he enjoys his new job and says he will stay in it until NHL is healthy again, he looks more like a stop-gap pontiff in charge of an organisation heading for a slow death.

The outlook is plainly very bleak. Any faint hope that an outside buyer - perhaps a foreign bank - might be found for the company have now evaporated. Despite the cash crisis last summer, the banks have been clear about making new cash available for NHL.

How did the group get into this situation? Last autumn it had 12,000 of its 71,000 accounts in arrears - though Mr Perry says that since then NHL's arrears, like those of most other lenders, have stabilised.

Nearly two thirds of the mortgages in trouble were self-certified borrowers who did not have regular salaries.

This week, negotiations with four bank syndicates - one thought to be the ten UK banks which last summer had put up a £200m cash life boat to prevent the collapse of National Mortgage Bank - got under way. Mr Perry says that he is not looking to them for more time or for fresh cash.

"We do not have cash flow problems," he says. "However, he confirms that some of NHL's five-year fund

is

atively large mortgage administrator with a balance sheet well below £500m and aspirations some day to return to mortgage lending.

As for NHL's 70,000 mortgagors customers, in theory they are not affected by the company's misfortunes. But many of them are stuck with a mortgage interest rate of 12.1 per cent or 12.65 per cent - far above the prevailing market rate of 10.55 per cent.

Those of them that can afford to do so will probably want to remortgage to another lender. That will not be bad news for NHL, for to exit from the company, many borrowers will have to pay early redemption penalties, thereby making a useful addition to NHL's cash flow.

BOARD MEETINGS

The following companies have notified dates of board meetings in the next month. Shareholders are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends will be paid in cash or in shares. The dividends shown below are based mainly on last year's dividends.

INTERIM: Bathwick, Elgan, Imron, J.P. Phillips Fund, Macro 4, Whitney Mackay-Lewis, Finlays, British Gas, Burlington, Cliff Resources, Cogent, GEC, GKN, GEC Alsthom, GEC Telsoc, Foreign & Colonial Inv. Grattan, Green Property, ICI, Klaes-Ex, Multicellular, National Grid, Norsk Hydro, Saab Scania, Royal Insurance, Wertheim.

FUTURE DATES

Aradion	Feb. 26
McGraw-Hill, Reprographics	Mar. 2
Reinforced Concrete	Mar. 3
Rentech	Mar. 5
Schlesinger	Mar. 17
Siemens	Mar. 20
Rockwood	Mar. 25
Caledorn	Mar. 9
Midland Bank	Mar. 10
Prudential	Mar. 24
Reckitt & Colman	Mar. 25
Sun Alliance	Apr. 5
TV-am	Mar. 8

National & Provincial hits £100m

By David Barchard

NATIONAL & Provincial, the UK's seventh largest building society, made pre-tax profits of £100.4m in the year to December 31 despite bad debt provisions of £2.1m.

The result represented a 68 per cent improvement on 1990 when taxable profits were £59.8m.

At the same time there was a strong improvement in the society's market share, which rose from 2.3 per cent of net building society lending in 1990 to 6.4 per cent, and in its cost/income ratio which dropped sharply from 54 to 46.6 per cent.

The figures were hailed in the City as showing that despite the housing market depression, N&P was now back on course after several troubled years.

"This is by far the most improved set of results that the building society industry has seen this year," said Mr John Wrigglesworth, a building society analyst at UBS Phillips & Drew, the stockbroker.

"It is an outstanding achievement considering the state they were in only a year ago."

National & Provincial's total assets grew from £9.26bn to £10.7bn.

Net lending over the 12 months more than doubled from £563m to £1.22bn.

Gross capital ratio weakened slightly from 6 to 5.7 per cent but its free capital ratio rose slightly from 5 to 5.1 per cent.

The £2.1m provisions, up from £4.6m in 1990, reflected the society's growth of mortgage payment arrears in 1991 would cause repossession to continue to rise in 1992.

Post-tax return on reserves was up from 9.3 to 13.8 per cent.

FIDELITY AMERICAN ASSETS N.V.

Registered Office: Schotengatweg-Oost 130
Curacao, Netherlands Antilles

NOTICE OF ANNUAL GENERAL ASSEMBLY OF SHAREHOLDERS

Please take notice that the Annual General Assembly of Shareholders of Fidelity American Assets N.V. (the "Corporation") will take place at 2:00 p.m. at Schotengatweg-Oost 130, Curacao, Netherlands Antilles, on March 17, 1992.

The following matters are on the agenda for this Assembly:

- Report of the Management.
- Electio of the Managing Directors.
- The Chairman of the Management proposes the re-election of all present Managing Directors: Edward C. Johnson 3d, Charles T.M. Collis, Charles A. Fraser, Jean Hamilus, H.F. van den Hoven and AMACO Holdings & Trust Company N.V., and the election of Mr. Barry R.J. Bateman as a new Director.
- Ratification of the appointment by the Managing Directors of Mr. Jean Hamilus as a Managing Director of the Corporation effective December 2, 1991.
- Approval of the balance sheet and profit-and-loss statement for the fiscal year ended November 30, 1991.
- Ratification of actions taken by the Managing Directors since the last Annual General Assembly of Shareholders, including declaration of an interim dividend in respect of the fiscal year ended November 30, 1991 and authorisation of the Managing Directors to declare additional dividends in respect of fiscal 1991 if necessary to enable the Fund to qualify for "distributor" status under United Kingdom tax law.
- Ratification of actions taken by the Investment Manager since the last Annual General Assembly of Shareholders.
- Consideration of such other business as may properly come before the Assembly.

Approval of each item of the Agenda will require the affirmative vote of a majority of the votes cast at the Assembly.

Holders of registered shares may vote by proxy by mailing a form of registered shareholder proxy which will be sent to them by the Fund's transfer agent, Fidelity Investments (C.I.) Limited. Registered shareholders may also obtain a form of registered shareholder proxy from the institutions listed below.

* Holders of bearer shares may vote by proxy by mailing a form of proxy and certificate of deposit for their shares to the Corporation at the following address:

Fidelity American Assets N.V.
c/o AMACO Holdings & Trust Company N.V.
Post Office Box 344
Curacao

NETHERLANDS ANTILLES

Bearer shareholders may obtain a form of bearer shareholder proxy and certificate of deposit from the following institutions:

Fidelity Investments Luxembourg S.A.
Kansallis House, 3rd Floor
Place de l'Etoile
Boite Postale 2174
L-1021 Luxembourg

Fidelity Investments International
Oakhill House
120 Torbridge Road
Hildenborough
Kent TN11 9DZ

Fidelity International
Limited
P.O. Box HM 670
Hamilton HM CX, Bermuda

Alternatively, holders of bearer shares wishing to exercise their rights personally at the Meeting may deposit their shares, or a certificate of deposit therefor, with the Corporation at Schotengatweg-Oost 130, Curacao, Netherlands Antilles, against receipt therefor, which receipt will entitle said bearer shareholder to exercise such rights.

All proxies (and certificates of deposit issued to bearer shareholders) must be received by the Corporation not later than 1:00 p.m. on March 17, 1992, in order to be voted at the Assembly.

BY ORDER OF THE MANAGEMENT, CHARLES T.M. COLLIS, SECRETARY

Fidelity Investments

COMMODITIES AND AGRICULTURE

False rumours lift zinc market

By Kenneth Gooding, Mining Correspondent

FALSE RUMOURS that one of the world's biggest zinc smelters was to cut production drove the metal's price up strongly on the London Metal Exchange yesterday.

Zinc for delivery in three months closed at \$1,180.50 a tonne, up \$33.50. The price has risen by nearly 5 per cent this week on nervousness about supply disruptions even though analysts insist that stocks are high and rising and the market is heading for another supply surplus this year.

After the market closed last night, Cominco, the Canadian group, denied persistent rumours that it was to cut output at its Trail smelter in British Columbia. The smelter is scheduled to produce 270,000 tonnes of zinc and 110,000 tonnes of lead this year. Cominco earlier announced a cut of

500 jobs at Trail to save \$50m a year.

Also underpinning the zinc price is the *force majeure* at Minero Peru's 53,000 tonnes-a-year Cajamarquilla smelter — although it is delivering some metal to customers — and labour contract talks at Big River Minerals' 80,000 tonnes-a-year smelter in the US.

Analysts pointed out that nearly half of zinc demand came from the galvanised steel industry and the main users, the construction and automotive industries, were unlikely to recover from recession until towards the end of 1992.

"Demand is not healthy. There have not been enough cuts in production. But the market is being driven by sentiment," said Mr Karen Norton, analyst with Dillon, Read & Co, Metals, part of the Royal Dutch/Shell group.

Coffee prices 'could fall still further'

By David Blackwell

THE COFFEE market, already close to 17-year lows, could fall still further before moving higher in a few months, according to the latest report from E.D. & F. Man.

Man believes there are three factors behind the recent fall, which has left prices similar to the early 1970s in nominal terms but 60 per cent lower if adjusted for inflation.

First the bullish influence of the approach of International Coffee Organisation meetings is now almost non-existent. In fact ICO talks seem to have become a negative factor. Sec-

ond, New York speculators have moved from holding long positions last September to short positions. Third, hard-pressed producers simply cannot afford to hold back sales, and roasters, particularly in the US, are more concerned about aggressive competition in the retail business.

"In all sectors the sentiment seems to be that while prices may recover during the course of the year, it is too dangerous to act now on the assumption that there will be no short-run downward moves in the price of coffee," says Man.

Democrat congressman Fred Colemen said the draft provided little reform. It was time, he said, to "do some hand-to-hand combat, getting back our markets."

UK farmers competing on equal terms, says Gummer

By David Blackwell

UK FARMERS in general are competing on equal terms with other farmers in the European Community, Mr John Gummer, agriculture minister, told the House of Commons Agriculture Committee yesterday.

"It is very difficult to argue that taken overall the British farmer is at a disadvantage," Mr Gummer told the committee, which is looking at the UK's £5.4bn food and drink trade gap.

Mr Gummer said he would vigorously prosecute any case where the UK was shown to be unfairly discriminated against and that had any hope of standing up in the European Court. However, the court was

a last resort because of the length of time involved; most cases could be resolved speedily through the commission or by bilateral pressure.

Asked if he was pressing for increased EC milk quotas for the UK, which is not self-sufficient in dairy products, Mr Gummer said the idea of self-sufficiency had been signed away to the single European market. If the UK were to seek more milk quota, the French would in future be entitled to call for sufficient quota to be self-sufficient in sheepmeat. France is an important market for UK sheepmeat.

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LONDON STOCK EXCHANGE

Equity sector recovers its confidence

By Terry Byland, UK Stock Market Editor

THE HOPE of a generous budget speech on March 10, probably accompanied by a cut in base rates, led the UK stock market alive yesterday. With unfavourable developments on both corporate and political fronts apparently discounted for the present, the market resumed its advance towards the top of its latest trading range, gaining 18.2 on the FTSE Index scale.

Trading volume picked up after a slow start and strengthened significantly towards the close when US buyers appeared in force for BP, continuing the transatlantic tug-of-war in the share price.

Equities opened uneasily after the latest UK opinion polls had indicated a three-point lead for the opposition Labour party. However, shares

established itself in a trading range of FTSE 2,450 - 2,600 ahead of the UK general election which is widely expected at the beginning of April.

Confidence in the prospect of a cut in base rates appeared to strengthen, and there were widespread gains among the interest rate-oriented stocks. Across the broader range, the market continued to take potentially upsetting company results in its stride, with analysts pointing out that the bad news from the financial sector, which has dominated the past week, has been fully digested.

Shares in Barclays Bank fell sharply on disclosure of £1.7bn write-offs last year and a warning of further substantial provisions ahead. But the rest of the UK clearing banks remained firm and apparently

undismayed as the sector awaited news today on dividend plans at Midland Bank. Commercial Union brushed aside news of a £58.6m loss for the year.

The picture was, however, a little less confident among the merchant bank and securities house shares after S.G. Warburg issued a bearish trading statement and Kleinwort Benson Securities reported profits below market expectations.

Heavy turnover in BP and also in BP after Wall Street opened was reflected in significant share trading total for the day of 548.6m shares, against 511m on Tuesday.

Trading in the blue chip leaders was expected to boost volume of customer, or retail, business yesterday, on Tuesday, retail business were wary of sounding over

confident last night.

Barclays under pressure

FINAL results from Barclays yesterday pulled the stock back sharply in an otherwise firm banking sector. The market was particularly disappointed with the growth in costs at Barclays and the level of losses at the US operations.

Provisions in the second half grew by 37 per cent in the UK and 34 per cent in the US. Lehman Brothers analyst Mr Robert Law said: "This must increase the likelihood that the provision figure is likely to remain high." The shares fall 20 to 374p in very heavy turnover of 1.8m.

In the light of the results, Lehman is looking for 700m this year (down 200m), and £1.2bn in 1993, while Nomura is on £692m and £1.24bn and County NatWest £640m and £1.1bn.

Lloyds Bank and Abbey National were again the focus of attention as recent buy notes on the former and continued sentiment on the latter sent the shares higher. Lloyds added 3 at 412p and Abbey 8 at 385p. National Westminster Bank continued to find favour after its well-received results on Monday, the shares rising 4 to 312p. Midland Bank, which reports today, gained 5 to 239p.

US boosts BP

The marked difference between London and New York in views on BP's prospects, obvious for more than a week, was reinforced yesterday as analysts in the City of London expressed grave reservations regarding Wall Street's continued support for the stock. BP shares attracted heavy US buying in late dealings in London yesterday.

Then, when the annual report fulfilled the market's

NEW HIGHS AND LOWS FOR 1991/92

NEW HIGHS (1991/92)	LOW (1991/92)	NEW LOWS (1991/92)
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LONDON SHARE SERVICE

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FT MANAGED FUNDS SERVICE

- Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 46p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar fails to meet promise

THE dollar closed slightly below expectations yesterday after a volatile late session which saw it ease-swinging in a 1½ pence range.

Some encouraging if unexciting January figures for US durable goods early in the afternoon sent the dollar through the DM1.6500 barrier to DM1.6630, but optimism waned later in the day and it slipped back to DM1.6490 at one stage. It recovered slightly to close at DM1.6635/45, compared with DM1.6550 the day before.

This was below what some traders had expected after the dollar's surprising rebound in the New York session on Tuesday in the face of disappointing US consumer confidence figures.

Traders said that while the 1.5 per cent increase in US durable goods orders (and 3.6 per cent increase in non-defence orders) initially appeared encouraging, it came from a low base the month before, and was tempered by the fifth successive decrease in the unfilled orders figure.

Mr David Cocker, treasury adviser at Chemical Bank, said: "The market has an underlying bullish sentiment towards the dollar, but was presented with unexciting economic figures for the second day running".

£ IN NEW YORK

	Last	Previous Close
1 Spot	1.7470-1.7480	1.7398-1.7400
1 month	1.92-1.9250	1.88-1.8850
3 months	1.82-1.8250	1.85-1.8550

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Feb 26	Previous
8.30 am	90.4	90.6
9.00	90.5	90.5
10.00	90.5	90.5
11.00	90.5	90.5
12.00	90.5	90.5
1.00 pm	90.6	90.5
2.00 pm	90.6	90.5
3.00 pm	90.7	90.5
4.00 pm	90.8	90.7

Commercial rates taken towards the end of London trading. 10% -month forward dollar 4.77/4.78pm, 12 Month

8.30-8.30pm

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Commercial rates taken towards the end of London trading

WORLD STOCK MARKETS

AUSTRIA										FRANCE (continued)										GERMANY (continued)										NETHERLANDS										SWEDEN (continued)										CANADA									
February 26			Sch	+ or -	February 26			Frs.	+ or -	February 26			Dm.	+ or -	February 26			Frs.	+ or -	February 26			Kroner.	+ or -	February 26			Can.	+ or -	February 26	Stock	High	Low	Close	Cang.	Sales	Stock	High	Low	Close	Cang.																		
Austrian Airlines	2,830	-30	ATC	-10	Bongrain	2,800	+30	A B Waren Holding	-47.10	+0.20	Industria B Free	158	-1	40,000 Corus Sys	\$24.2	+0.2	1000 Laurent Corp	\$5.1	+0.1	10,400 RyTrusco	50	0.0	0.0	+0.1	1000 Laurent Corp	50	0.0	0.0	+0.1	1000 Laurent Corp	50	0.0	0.0	+0.1	1000 Laurent Corp	50	0.0	0.0	+0.1																				
Creditanstalt Pr.	556	-5	BP	-10	CGP	1,150	+18	ACF Int'l Dap Recs	53.50	-0.40	Ms Ica B Free	222	-15	40,000 Domtar A	\$10.0	+0.2	1000 Laurent Corp	\$5.1	+0.1	2,100 Glendale A	\$12.5	+2.5	1,200 Glendale A	12.5	+2.5	1,200 Glendale A	12.5	+2.5	1,200 Glendale A	12.5	+2.5	1,200 Glendale A	12.5	+2.5	1,200 Glendale A	12.5	+2.5																						
Creditanstalt	871	-10	BP	-10	Decker (IT)	720	+10	Albold	55.60	-0.40	Procelta B Free	150	-2	8,000 Domtar Tz	\$10.0	+0.2	8,000 Domtar Tz	\$10.0	+0.2	3,000 Domtar Tz	\$10.0	+0.2	3,000 Domtar Tz	\$10.0	+0.2	3,000 Domtar Tz	\$10.0	+0.2	3,000 Domtar Tz	\$10.0	+0.2	3,000 Domtar Tz	\$10.0	+0.2																									
Ernst & Young	11,400	-700	BP	-10	Deutsche Babcock	184	+0.70	AKZO	150.50	+2.50	Sandwich B Free	372	-1	2,000 Du Post A	\$4.4	+0.2	1,000 Domtar Tz	\$10.0	+0.2	1,000 Domtar Tz	\$10.0	+0.2	1,000 Domtar Tz	\$10.0	+0.2	1,000 Domtar Tz	\$10.0	+0.2	1,000 Domtar Tz	\$10.0	+0.2																												
Ernst & Young	1,040	-10	BP	-10	Deutsche Bahn	31,700	+31	Deutsche Bahn	150.50	+2.50	Shawindra Free	44	-1	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2																												
Ernst & Young	1,040	-10	BP	-10	Deutsche Bahn	2,250	+10	Deutsche Bahn	150.50	+2.50	SKF B Free	98	-1	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2																												
Ernst & Young	1,040	-10	BP	-10	Deutsche Bahn	700	+17	Deutsche Bahn	150.50	+2.50	Siemens B Free	75	-1	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2																												
Ernst & Young	1,040	-10	BP	-10	Deutsche Bahn	1,192	+21	Deutsche Bahn	150.50	+2.50	Telstra B Free	125	-1	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2																												
Ernst & Young	1,040	-10	BP	-10	Deutsche Bahn	656	+1	Deutsche Bahn	150.50	+2.50	Telecom B Free	370	-1	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2																												
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Ernst & Young	1,040	-10	BP	-10	Deutsche Bahn	656	+1	Deutsche Bahn	150.50	+2.50	Telecom B Free	370	-1	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2																												
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Ernst & Young	1,040	-10	BP	-10	Deutsche Bahn	656	+1	Deutsche Bahn	150.50	+2.50	Telecom B Free	370	-1	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2																												
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Ernst & Young	1,040	-10	BP	-10	Deutsche Bahn	656	+1	Deutsche Bahn	150.50	+2.50	Telecom B Free	370	-1	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2	2,000 Du Post A	\$4.4	+0.2																												
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Ernst & Young	1,040	-10	BP	-10	Deutsche Bahn	656	+1	Deutsche Bahn	150.50	+2.50	Telecom B Free																																																

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AMERICA

Pleasing durable goods orders help to lift Dow

Wall Street

BUOYED UP by bigger-than-expected January durable goods and comments about lower interest rates by the treasury secretary, share prices moved ahead across a broad front yesterday morning, writes Patrick Harrison in New York.

By 1pm the Dow Jones Industrial Average was up 18.67 at 3,277.50. The more broadly based Standard & Poor's 500 was also higher at mid-session, up 3.04 at 413.49, while the Nasdaq composite of over-the-counter stocks, which has taken a beating from profit-takers in recent sessions, bounded back with a gain of 8.30 to 629.70. Turnover on the NYSE was 138m shares by 1pm.

The morning report that durable goods orders rose 1.5 per cent in January provided a firm foundation for the market at the opening. Analysts had forecast a rise of only 1 per cent, and although the difference was not huge, any sign of economic progress is eagerly welcomed by the market in its current uncertain mood.

Comments from Mr Nicholas Brady, the treasury secretary, that real interest rates should be lower also aided sentiment. Since the big drop in consumer confidence was announced on

Tuesday, hopes have risen that the Federal Reserve will cut interest rates again.

Wal-Mart rose 3% to \$52.4% after the world's biggest retailer announced a 24 per cent increase in sales and a 25 per cent increase in profits to \$1.86 in 1991.

Glenfeld dropped \$1.50 to \$71 in turnover of 2.4m shares after the Florida-based savings and insurance group restated its fiscal second quarter profit downwards and warned that its third quarter profitability was in question.

Harley-Davidson rose \$2.2% to \$54.4% after Ms Jill Krutick, analyst at Salomon Brothers, the securities house, raised its rating on the stock to "outperform". The upgrade follows a recent meeting between analysts and the company, which persuaded the analyst that capacity problems at the motorcycle maker would soon be sorted out, leading to earnings for the year that should exceed market estimates.

Telefones de Mexico, one of the biggest stars of 1991, rose another \$1.50 to \$58 after the recently privatised Mexican telecommunications giant said that net income last year rose by almost 80 per cent.

There was strong demand for the initial public offering of \$16m shares in Musicales Stores. Floated at \$14.50, by early afternoon they had risen

to \$16 in turnover of 3.8m shares.

On the over-the-counter market, Microsoft jumped \$4 to \$119.6% in active trading after Donaldson, Lufkin & Jenrette, the broking house, reinstated its "buy" recommendation on the stock, citing the likelihood of strong demand for the company's improved version of its highly popular Windows user interface for personal computers.

Amgen rose \$2.1% to \$66.1% on the news that the company will repurchase up to \$50m of its own common stock.

Autotrol plunged \$4.4% to \$10 after the company, which manufactures water treatment control systems, announced that it leads to a possible takeover by the utility group Wicor (up \$1.2% at \$25.4%) had been terminated.

Canada

TUESDAY'S release of the federal budget lifted uncertainty from Toronto stocks and sent the market chasing after Wall Street's recent gains. At mid-day, the TSE 300 composite index rose 26.0 to 3,870.9. Advances led declines by 243 to 164 on volume of 14.9m shares valued at C\$157.5m.

Bank shares led the advance, following good earnings from the Bank of Montreal and the Bank of Nova Scotia.

New Zealand's exporters gain as economy recovers

Second-liners have risen sharply but heavyweights have remained in the doldrums, writes Terry Hall

Prices for many second-line stocks have risen sharply as New Zealand investors show increasing confidence in the country's economic fortunes. This follows a spate of good economic news, strong profit recoveries and rising business confidence.

Interest rates have been falling and there has been a sharp drop in the New Zealand dollar, which is helping exporters. Commodity prices have also risen and inflation is now running at just 1 per cent, the lowest rate of any OECD country. Some companies, especially those in the export sector, have seen their share prices double or quadruple in recent months.

However, leading stocks have been immune to this trend and, judging from their performance, the New Zealand market is in the doldrums. The NZSE 40 index, which started on September 30 last year, struggled back through the 1,500 mark this week, to close at 1,535.86 yesterday. The index has recovered from its mid-December low of 1,493.86 but is still well off all-time high of 1,561.74 reached last November.

The index is dominated by heavyweights which have been out of favour. These include Fletcher Challenge, the country's largest industrial company, which is 79 cents below its 12-month high of NZ\$4.21. The stock has been depressed by last week's news of a sharp fall in profits from its international pulp and paper operations and lacklustre performances from all of its other activities except petrochemicals.

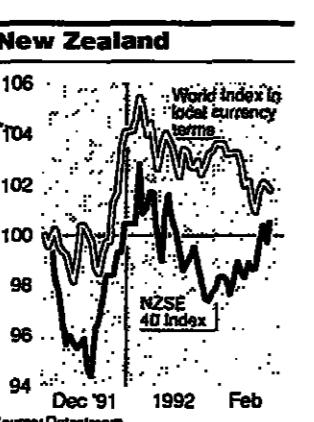
Brierley Investments is receiving little support as investors reassess its future following the sale last December of Tozer Kemsley and Millbank, which was selling at 50 cents last year. It has been weak on reports that it is losing market share to its main rival Clear Communications, which now has a cheaper telephone service across 30 per cent of New Zealand. But Telecom picked up a little this week after stating that it was planning to expand in Australia and Asia.

Lion Nathan, the brewer, is yet to recover the ground it lost since its proposed merger with Australian Consolidated Investments (ACIL) was cancelled in January. News that it was going to acquire the 50 per cent stake it does not own in National Brewing Holdings, Australia's second biggest brewer, from ACIL was seen as the less favoured option.

Today, Richwhite shares have moved in tandem with the success or otherwise of the yacht's performance in the qualifying race. In one burst they shot from 70 cents to NZ\$1.19, but stood at 90 cents yesterday.

All of these fluctuations have been in spite of warnings from the company that there is nothing in its current trading to support such sharp movements.

History is repeating itself. In the previous challenge, the company, then known as Central Markets, saw its shares advance from a few cents to over NZ\$8 when it seemed the challenge might be successful.



bounce, its UK-based motor division. Suggestions that it might become a major player in Australian aviation following yesterday's decision to increase its shareholding in Air New Zealand to 42.5 per cent is also weighing on the stock.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

	TUESDAY FEBRUARY 25 1992				MONDAY FEBRUARY 24 1992				DOLLAR INDEX							
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991/92 High	1991/92 Low	Year ago (approx)
Australia (59)	148.59	+1.2	123.49	119.75	124.74	129.75	+0.8	4.26	144.68	122.75	118.07	123.95	128.45	180.31	112.74	133.95
Austria (20)	186.43	+0.4	157.31	114.77	118.58	152.91	-0.7	0.82	165.85	157.53	151.53	159.09	159.41	222.37	152.86	216.89
Belgium (46)	140.26	+1.2	118.36	114.77	118.58	120.59	+0.3	5.05	138.55	117.55	113.06	118.71	116.17	151.20	110.40	148.86
Canada (115)	124.87	+0.1	111.88	114.53	114.51	116.00	+0.5	3.11	132.58	125.28	122.48	130.18	125.28	142.45	135.98	138.50
Denmark (52)	246.67	+0.4	208.14	201.04	210.55	214.29	+1.6	1.67	247.83	210.26	202.25	214.00	210.26	245.27	212.32	245.27
Finland (15)	85.53	-1.1	72.23	70.04	72.98	80.90	-1.4	2.46	85.55	73.43	70.63	74.16	82.04	125.15	72.98	113.22
France (108)	153.71	+0.2	129.70	125.77	131.07	134.42	-1.1	3.31	154.67	131.23	128.21	132.85	135.93	154.70	173.11	146.95
Germany (65)	119.18	+0.4	100.58	97.53	101.58	107.58	+0.1	2.27	118.68	100.88	100.88	101.68	101.68	125.35	94.15	121.65
Hong Kong (65)	197.10	+0.5	181.00	178.40	180.50	182.00	+0.3	2.27	180.80	178.40	178.40	180.80	180.80	198.44	178.40	198.44
Ireland (19)	103.95	+0.5	98.35	94.16	103.75	102.03	+0.5	3.60	103.14	103.41	103.13	104.77	102.03	103.48	102.00	103.48
Italy (77)	76.99	+1.8	64.97	62.99	65.62	70.74	+1.3	3.27	75.65	64.18	61.73	64.81	66.86	88.23	64.76	87.08
Japan (73)	116.64	-0.3	98.42	95.44	95.43	95.54	+0.0	0.08	116.95	99.22	95.43	102.07	95.43	145.97	112.67	143.99
Malaysia (58)	243.22	-2.0	205.23	199.01	207.31	242.75	-1.8	2.74	248.10	210.49	202.46	212.58	210.49	247.29	250.18	230.51
Mexico (10)	142.00	+0.1	142.00	139.00	140.50	142.00	+0.1	1.00	142.00	139.00	139.00	142.00	142.00	142.00	142.00	142.00
Netherlands (11)	150.76	+0.1	127.21	126.94	128.51	128.55	+0.4	4.32	126.98	127.84	128.55	129.10	127.50	142.50	121.12	142.50
New Zealand (14)	46.03	+1.1	38.84	37.66	38.23	45.15	+1.0	6.03	45.92	38.62	37.15	39.00	44.72	54.84	41.18	48.40
Norway (24)	162.08	+0.3	136.76	132.63	138.15	140.90	-1.2	1.74	162.53	137.89	132.64	142.35	142.24	223.24	157.08	206.58
Singapore (3)	218.07	+1.0	184.01	178.44	185.87	186.81	+0.1	2.12	220.25	188.87	178.74	185.71	186.87	228.43	151.83	195.07
South Africa (61)	22.20	+0.1	21.80	21.50	21.50	21.50	+0.1	0.01	21.80	21.50	21.50	21.80	21.50	21.80	21.50	21.80
Spain (52)	155.61	-0.2	131.30	129.00	132.63	121.18	-0.4	4.57	155.62	131.95	129.92	132.55	132.55	172.12	131.51	159.59
Sweden (25)	174.61															